



SUSTAINABLE COMMUNITIES PROGRAM

APPLICATION FOR DESIGNATION RENEWAL

Eligible Applicants:

*Local Governments with a Sustainable
Communities Designation*
*Local Government Consortiums with a
Sustainable Communities Designation*

Application must be submitted
on or before the expiration date of
Sustainable Communities designation.

Maryland Department of Housing and Community Development
Division of Neighborhood Revitalization
2 N Charles Street, Suite 450
Baltimore, MD 21201
410-209-5800
<http://dhcd.maryland.gov/>

SGSC Approved - 7.23

WES MOORE
Governor
ARUNA MILLER
Lt. Governor
JACOB R. DAY
Secretary
OWEN McEVOY
Deputy Secretary

CHECKLIST AND TABLE OF CONTENTS

APPLICANT: City of Baltimore

NAME OF SUSTAINABLE COMMUNITY: Baltimore City Sustainable Community

Please review the checklist of attachments and furnish all of the attachments that are applicable. Contents of the application should be tabbed and organized as follows:

Section A - Sustainable Community Renewal Applicant Information

- [Applicant Information](#)

Section B – Sustainable Community Renewal Report (Projects, Strategies and Partners)

- [Part 1: Qualitative Assessment](#)
- [Part 2: Comprehensive Assessment](#)
- [Competitive Funding](#)

Section C – Sustainable Community Renewal Action Plan Update (Matrix)

- [Action Plan](#)

Section D – Sustainable Communities Workgroup Roster

Section E – Signature Letter (acknowledging Disclosure Authorization and Certification)

- [Disclosure Authorization](#)

Section F – Additional Files: The following contents should be included:

- If requesting a boundary modification, map in pdf format and a GIS shapefile of the proposed Sustainable Community boundary
- Photos (jpeg format) of your aforementioned accomplished projects of the last five years

I. SUSTAINABLE COMMUNITY RENEWAL APPLICANT INFORMATION

Name of Sustainable Community:		Baltimore City Sustainable Community	
Name of Applicant:		City of Baltimore	
Applicant's Federal Identification Number:		52-6000769	
Applicant's Street Address:		c/o DHCD 417 E. Fayette Street, 14th Floor	
City: Baltimore	County: NA	State: MD Zip Code: 21202	
Phone Number:	Fax Number: NA	Web Address: Baltimore City Department of Housing & Community Development	

Sustainable Community Application Local Contact:

Name: Stacy Freed		Title: Executive Advisor to the Commissioner	
Address: 417 E. Fayette Street, 14th Floor	City: Baltimore	State: MD	Zip Code: 21202
Phone Number: [REDACTED]	Fax Number: NA		E-mail Address: [REDACTED]

Sustainable Community Contact for Application Status:

Name: Stacy Freed		Title: Executive Advisor to the Commissioner	
Address: 417 E. Fayette Street, 14th Floor	City: Baltimore	State: MD	Zip Code: 21202
Phone Number: [REDACTED]	Fax Number:		E-mail Address: [REDACTED]

II. SUSTAINABLE COMMUNITY – General Information

A. Sustainable Community Boundary and Description

(1) Are you requesting any changes to your Sustainable Community boundary? Describe why or why not?

The City is not seeking modifications to its Sustainable Community Area for the following reasons:

- Organizations seeking State Funding have not requested modifications to their particular catchment area
- The SC Area reflects a diverse array of citywide projects and initiatives that support housing, community and economic development, neighborhood, recreational and transportation priorities along with efforts to foster regional connections by government agencies, community development and nonprofit

(2) If yes, Include the following in as an attachment:

- a. PDF or JPEG of modified Sustainable Communities boundary map,

Sustainable Communities Renewal Application - Section A

- b. GIS shapefiles of modified Sustainable Community boundary (mapped to the parcel boundary),

(3) Approximate number of acres of entire SC Area: 43,951.18

(4) Existing federal, state or local designations:

- Main Street Maple Street
 National Register Historic District Local Historic District Arts & Entertainment District
 State Enterprise Zone Special Taxing District BRAC State Designated TOD
 Other(s): Impact Investment Areas

(5) Describe the SC Area's current demographic trends (with respect to age, race, household size, household income, educational attainment, number of housing units, or other relevant factors). How have demographics changed in the last five years?

Between 2010 and 2020 Baltimore City lost 6 percent of its population dropping from approximately 621,00 to approximately 586,000 residents. The City's Black population experienced the greatest decline at 15% while the White population decreased by approximately 11%. There was significant growth in the City's immigrant population, most notably its Hispanic or Latino population which increased by 77% followed by its Asian population at 46 percent. Examples of City neighborhoods whose population increased by 10% or more include: Hopkins Bayview (77%), Canton Industrial Area, (1260%), Inner Harbor (74%), Bayview (27%), Little Italy (17%), Locust Point (35%), Midtown Belvedere (22%), Middle East (22%), and Sharp Leadenhall (53%). Neighborhoods experiencing significant growth are classified as "regional choice" according to the City's Housing Market Typology experiencing significant development such as the waterfront communities.

Several of the City's long-standing African American middle market neighborhoods lost population, which is being addressed as part of the Administration's citywide growth management strategy. Examples of these communities include: Ashburton (-11%), Central Forest Park (-14%), Howard Park (-15%), and West Arlington (-13%). The City's Middle Market and growth management strategies are being implemented to reverse this decline.

The City's median household income increased significantly between 2015-2019 from \$44,165 to \$54,652 or slightly more than 19%. During this same time period, the percentage of households living at or below the poverty level experienced a slight decrease from 22.7% in 2015 to 20.4% in 2019.

The consequences of the City's high poverty level is evident in a number of indicators. One of the most prominent is food insecurity or lack of access to healthy food. According to Feeding America, as of 2020, approximately 15.5 percent of the City's residents are considered to suffer from food insecurity and subsequent effects.

The City's Housing Market continued its prior years stable and robust trajectory. According to the Live Baltimore 2022 State of the Market, the City's median sales price was \$215,000 a 24% increase over the prior three-year period. Financed or mortgage transactions continued to outpace investor transactions. 66% of 2022 transactions were financed with mortgages up nearly 15% from 2018 where 52% of transactions were financed with mortgages. In 2022, homes were sold in 243 of the City's 260 residential neighborhoods.

Sustainable Communities Renewal Application - Section A

Despite gains in income, the City continues to experience a shortage of affordable rental and homeownership units particularly for households earning 50% or less of the Area Median Income (AMI) as determined by the U.S. Department of Housing & Urban Development (HUD). The State’s 2020 Housing Assessment estimated a 20,000 unit shortfall for households earning 30% or less of the AMI over the next five years. By way of example, the maximum household income for a 2-person household earning 30% of the AMI cannot exceed \$27,870 and cannot exceed \$46,450 for 50% of the AMI.

The City’s Affordable Housing Trust Fund was established to increase affordable housing and programmatic support for households earning 50% or less of the AMI. The Trust Fund is funded through a combination of the City’s transfer and recordation tax for transactions that are \$1,000,000 or greater and an annual contribution by the City. As of December 2022, the Trust Fund has received over \$60 million in revenue, and awarded nearly \$40 million to support rental and homeownership projects, emergency rental assistance, homeownership repair, and homeless prevention. In February 2023, DHCD released the Trust Fund’s largest Notice of Funding Availability (NOFA), making \$10.75 million available to support new construction and preservation of affordable rental housing. The Trust Fund is also responsible for launching the City’s community land trust initiative which provides permanently affordable homeownership.

In addition to the Trust Fund, the City continues to dedicate significant resources to address both the shortage of affordable units and to relieve the city’s rent-burdened households. According to the 2020-25 Consolidated Plan, nearly 100,000 households pay more than the HUD standard of 30% of income for housing costs, and approximately 50,000 households pay more than 50% of their income for housing costs.

	Households Paying 30% or Greater for Housing Costs		Households Paying 50% or Greater for Housing Costs	
	Total	30% or less of AMI	Total	30% or less of AMI
Renter	61,280	35,280	34,605	28,635
Homeowner	28,720	13,480	15,405	10,460
Total	90,000	48,760	50,010	39,095

Between 2016 and 2023 Year to Date, the number of Vacant Building Notices (VBN) issued have decreased by over 2,300 from 16,645 to 14,339. The majority of vacant buildings continue to be privately owned. In 2016, 1,916 of all vacant buildings were owned by the Mayor and City Council, decreasing to 1,090 in 2023. Project C.O.R.E played a significant role in the City’s blight reduction efforts, awarding \$59 million that supported 113 awards, demolished 5,000 units of vacant and blighted properties, and created over 1,100 new units of housing and 624,000 square feet of green space. Project C.O.R.E.'s blight elimination focus was further supported by \$114.5 million in Neighborhood Revitalization Grants and more than \$421 million on housing financing from the State’s Community Development Administration.

B. Organizational Structure, Experience and Public Input:

(1) Describe any changes to the Applicant’s organizational structure. Specifically, how has membership of the Sustainable Communities Workgroup changed in the last five years? Who are/were the

Sustainable Communities Renewal Application - Section A

leaders, and how will/did the Workgroup advisor or staff manage implementation of the SC Area Plan?

Baltimore City's Sustainable Community plan continues to be managed by its Department of Housing and Community Development with support from its Department of Planning. Modifications to areas and strategies are requested on an as-needed basis based on requests from community partners who benefit from the State Revitalization Funds and changes in City, State or Federal policies.

(2) What have been the strengths and challenges of the capacity of the Sustainable Communities Workgroup with respect to implementation of the SC Plan?

Baltimore City is a large Sustainable Community area with many distinctive neighborhoods that have different, sometimes opposing needs. The City's plan needs to be broad enough to accommodate all the ongoing and potential revitalization projects in all its neighborhoods, and coordination is deeply complex as a result. The Maryland DHCD and City DHCD are fortunate to have many committed Community Development Corporations (CDCs) as partners working throughout Baltimore's many communities, and these CDCs apply for and manage the majority of grants that the City receives through the Sustainable Communities designation. The SC Plan has also received great support from the City's BRNI CDCs, which have their own approved strategic neighborhood revitalization plans that work from and build on the SC Plan.

(3) How did residents and other stakeholders in the community provide input to the Sustainable Communities Action Plan update? On which existing local plans (comprehensive plans, economic development plans, sector plans, etc.) is the Sustainable Communities Action Plan based?

The content of the SC Plan is based on the plans and public facing materials of Baltimore City's several agencies including but not limited to: Housing and Community Development, Planning, the Office of Equity and Civil Rights, Transportation, the Public Works, and Recreation and Parks. The plans and materials produced by all these agencies undergo a rigorous community engagement process that prioritizes equity in decision making so that race, gender, religion, sexual orientations, and income do not predict one's success, while also improving outcomes for all. The consolidated SC Action Plan was reviewed and approved through coordination between the City's Department of Housing and Community Development and the City's Department of Planning.

(4) Would you like any technical assistance from State agencies to help expand the capacity of your SC Workgroup or implement your SC plan? Please describe with which revitalization strategies you would like assistance.

Because the SC Plan's outcomes are pursued simultaneously by the City's many CDCs, the City and its agencies do not need technical assistance at this time. The CDCs themselves, however, would benefit from increased grants supporting not just capital projects but also operating assistance.

BALTIMORE CITY SUSTAINABLE COMMUNITIES ACTION PLAN

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Introduction

Baltimore's initial 2012 application for designation as a Sustainable Community included six (6) strategies that reflected the Action Plan's overall goals of:

- Enhancing the City's economic competitiveness, inclusiveness and workforce development
- Building upon existing strengths, assets and amenities
- Supporting transportation efficiency and access
- Promoting access to affordable housing and
- Leveraging and coordinating policies and investments.

Since its initial designation, the City has added an additional eight (8) strategies for a total of 14 strategies that guide community development activities within its Sustainable Community area, including the first equity-based strategy, included in an Action Plan: Encouraging an Equity Lens.

These 14 strategies support the Administration's efforts to provide funding, programs and services to historically disinvested community as well as:

- Supporting efforts to increase the City's small minority and women-owned businesses
- Encourage tourism and economic development
- Provide continued support for blight elimination and creating sustainable neighborhoods while creating a Standard of Care that ensures physical, social, emotional and economic well-being for all residents, business owners, visitors, customers, and stakeholders.

The following summary provides a brief description of the City's Sustainable Community Action Strategies and a broad overview of achievements, with the exception of two (2) strategies:

- Strategy 7, Support the Health Enterprise Zone in zipcodes 21216, 21217, 21223 and 21229 was approved in 2013 in response to SB234: Maryland Health Improvement & Disparities Reduction Act of 2012 and is not included as part of the discussion as there has been no capital-related activity.
- Strategy 10, Create Regional Connections was approved in 2010 to enable the State to approve funding requests to organizations whose catchment areas included in dual jurisdictions.

Like jurisdictions throughout the State and across the country, Baltimore's efforts have and continue to be focused on the effects of the COVID-19 Pandemic.

Baltimore City Sustainable Community Area Strategies

Strategy #1: Support Main Streets and Commercial Areas

Revitalization Goals: Enhance economic competitiveness by improving the City's ability to attract new and expanded businesses, by providing quality services and products that are regionally competitive.

Strategy #2: Invest in Healthy Neighborhoods

Revitalization Goals: Value communities and neighborhoods by building upon existing strengths, assets and amenities.

Strategy #3: Target Investment Along Major Transit Routes

Revitalization Goals: Support transportation efficiency to improve air quality; promote access to employment opportunities; and, increase connections to transit.

Strategy #4: Target Investment in Arts and Entertainment Districts.

Revitalization Goals: Support and build upon existing cultural assets and strengths; enhance economic competitiveness.

Strategy #5: Invest in Anchor Institutions and Major Redevelopment Areas

Revitalization Goals: Support existing economic and business development around anchor institutions; promote access to quality affordable housing developments, increase housing choices through redevelopment of quality mixed-income housing, and utilize targeted code enforcement to encourage existing owners to maintain and occupy properties.

Strategy #6: Target Greening Strategies in Distressed Areas Near Strong Housing Markets

Revitalization Goals: Enhance communities and remove blighted and unsafe structures to promote market-based efforts; target demolition in areas as future holding strategies or to provide spaces for urban agriculture.

Strategy #7: Support the Health Enterprise Zone (21216, 21217, 21223, 21229)

Revitalization Goals: Support efforts to reduce health disparities in West Baltimore through the integration of physical development, land use, enhanced accessibility, community engagement and new health-related programs.

Strategy #8: Create Equitable Access to Food

Revitalization Goals: Use food as a catalyst to address health, economic, and environmental disparities in Healthy Food Priority Areas- areas where residents face compounded challenges in accessing healthy foods.

Strategy #9 Leverage City-Owned Assets to Promote Revitalization and Economic Competitiveness

Revitalization Goals: Use City assets such as schools and recreation centers to leverage new development, increase housing values and enhance connections with neighborhoods and business districts.

Strategy #10 Create Regional Connections

Revitalization Goals: Support redevelopment efforts that cross boundaries.

Strategy #11 Promote Diverse Housing Choices

Revitalization Goals: Support efforts underway through existing and future programs that help residents maintain their properties, increase their housing values, leverage other resources, address vacant properties and foster community interaction to support housing opportunities for all income ranges and needs.

Strategy 12: Support Opportunity Zones

Revitalization Goals: Spur revitalization in designated Opportunity Zones.

Strategy #13: Support the growth of maker spaces, worker cooperatives and women and minority-owned businesses.

Revitalization Goals: Encourage the establishment and growth of small businesses and maker spaces that provide critical local jobs, support entrepreneurship and are key to revitalizing neighborhood retail centers.

Strategy #14: Encourage an Equity Lens

Revitalization Goals: Support Citywide efforts to improve planning, decision-making and resource allocation to target investment and support revitalization efforts in historically disinvested communities.

Strategy #1: Support Main Streets and commercial areas

Revitalization Goals: Enhance economic competitiveness by improving the City's ability to attract new and expanded businesses, by providing quality services and products that are regionally competitive.

Overview

Baltimore is committed to supporting its small businesses, commercial corridors, and Main Streets. Over the past five (5) years, the City has pivoted to support businesses as they respond to and recover from the effects of the Coronavirus Pandemic.

Representative Accomplishments:

The Baltimore Development Corporation (BDC) works closely with the small business community throughout the City's commercial corridors to create high-quality commercial environments, increase the number of small businesses, and leverage private investment through the use of public dollars. In 2021, the City published *Baltimore Together, a Platform for Economic Inclusivity* that focuses on eliminating racial disparities by ensuring the City's Black, Indigenous, and People of Color (BIPOC) owned businesses thrive and have access to capital. Baltimore Together serves as the City's guide to neighborhood and small business development providing both financial and technical assistance. A copy of the report and dashboard can be found at [Home \(baltimoretogether.com\)](https://www.baltimoretogether.com).

Baltimore Main Streets is the third largest urban Main Streets program in the U.S., with eight (8) fully designated programs: Belair Edison, Fells Point, Hamilton-Lauraville, Highlandtown, Historic Federal Hill, Pennsylvania Avenue, Pigtown, and Waverly. Main Streets provide customized support and public resources to each district in order to attract new businesses and jobs to the neighborhood. Each district's Main Street program has a different strategy for spurring economic activity, but support may include marketing and event planning, financial assistance for design and promotions, architectural services for facade renovations, streetscape improvements, technical support, access to grants, and more to support the City's eight (8) Main Street Districts. Information and activities about each of the City's Main Streets can be found at:



[Baltimore Main Streets | Minority & Women-Owned Business Development \(baltimorecity.gov\)](https://www.baltimorecity.gov/mainstreets)

Between 2017-2021, BDC awarded 251 Façade Improvement Grants for a total public investment of \$2,330,179. Public funds leveraged over \$12.5 million of private investment while creating or retaining more than 2,500 jobs. Beginning in 2020 BDC began tracking awards to BIPOC and women-owned businesses. In 2020, 62% of Façade grants were awarded to BIPOC-owned businesses and 46% to women-owned businesses, and in 2021 33% were awarded to BIPOC-owned businesses and 36% to women-owned businesses.¹

¹ Baltimore Development Corporation Annual Reports: www.baltimoredevelopment.com

The Baltimore BASE (Business Assistance and Support for Equity) Network, is a partnership of entrepreneurial support organizations led by the Baltimore Development Corporation and the Mayor's Office of Minority and Women-Owned Business Development that is committed to helping BIPOC (Black, Indigenous, and People of Color) owned small businesses in Baltimore city obtain pandemic-related recovery assistance. Launched in April 2020, BASE has helped more than 3,000 Baltimore businesses access upwards of \$50 million in recovery assistance. The Network awarded its first round of Economic Recovery Fund grants in the Spring and Summer of 2022. A total of 221 Baltimore City small businesses and solo entrepreneurs were awarded grants totaling \$4.8 million. Grant funds are being used to invest in critical business services that will address pandemic-related challenges or opportunities, such as e-commerce, technology, marketing, human resources, legal, and accounting. A list of awardees is included as Attachment 1.

Additionally, in 2020 the City made \$6.5 million available from the State to restaurants to help offset expenses related to the Pandemic and awarded 487 grants ranging from \$10,000-\$50,000.²

² Baltimore Development Corporation, 2021 Annual Report, Pg. 6

Strategy #2: Invest in Healthy Neighborhoods

Revitalization Goals: Value communities and neighborhoods by building upon existing strengths, assets and amenities.

Overview

The City's Healthy Neighborhoods program was created in 2004 to help increase housing values in stable but underperforming neighborhoods, market these communities, create high standards for property improvement, and forge strong connections between neighbors, stakeholders, and public agencies. Below market-rate financing, technical assistance for home improvement projects, block projects that support a positive image and neighborhood marketing has helped increase homeownership rates and sales prices, often as much as 10% when compared to neighborhoods that are not part of the Healthy Neighborhoods program.

Since its establishment, the Healthy Neighborhoods:

- Invested over \$105 million into its Loan Pools, helping more than 790 families become homeowners
- Assisted over 300 families improve their homes through its Matching Grants program.
- Funded over 400 neighborhood enhancement projects and supported organizing and marketing efforts in more than 46 neighborhoods.

Much of what Healthy Neighborhoods has accomplished is due to its ability to raise ongoing funding for its loan pools. Participants in the loan pool have included PNC Bank, M&T Bank, Hamilton Bank and St. Casimir's Savings Bank. Guarantors include the Abell, Goldseker and Casey Foundations and Maryland Housing Fund.

A key reason that Healthy Neighborhoods has been successful in raising home values is its ability to lend at 110% of loan to value. This has encouraged a higher standard of investment and is critical to the overall ability to increase sales prices.

Additional information can be found at: www.healthyneighborhoods.org.

Strategy #3: Target investment along major transit routes

Revitalization Goals: Support transportation efficiency to improve air quality; promote access to employment opportunities; and increase connections to transit.

Overview

Since its designation as a Sustainable Community Area, Baltimore has made progress in reducing car dependency, making walking and bicycling more feasible and reducing greenhouse gas emissions and the City's carbon footprint. Many of these goals are articulated in the City's 2009 Sustainability Plan ([Sustainability Plan | Baltimore Office of Sustainability \(baltimoresustainability.org\)](#)) and Climate Action Plan ([Climate Action Plan | Baltimore Office of Sustainability \(baltimoresustainability.org\)](#)).

Representative Accomplishments

- Parklet Program. The Department of Transportation (DOT) works with communities to create parklets that repurpose underutilized street space into public spaces that engage residents and foster connections with businesses, services and other community amenities.



- The Big Jump. In 2018, the City installed the Big Jump, a pilot project as a car-free alternative that was intended to provide a direct, ADA accessible connection between the neighborhoods of Reservoir Hill and Remington and a shared bike and pedestrian path between 28th Street in Remington and Druid Hill Park. The project repurposed one eastbound travel lane for walking and biking across the Jones Falls waterway, the MTA Light RailLink tracks, and the Jones Falls Expressway/I-83. The Big Jump's 2021 evaluation can be found at: [Big Jump Evaluation Report | Baltimore City Department of Transportation](#).
- BikeBaltimore is DOT's program to plan, design, implement and maintain high-quality bike infrastructure. As of 2020, the City has installed over 200 miles of bike lanes and over 450 bike racks. The 2.6-mile Maryland Avenue Cycle Track provides two-way protected bike lanes between north Baltimore and downtown. The Cycle Track is part of the Downtown Bicycle Network, which also proposes two-way protected lanes on Madison, Monument and Centre Streets and standard bike lanes on Preston and Biddle Streets to provide connections between Mt. Vernon, Downtown and East Baltimore. Rapid Enhancement Plans (REP) address gaps critical to the implementation of the citywide bicycle network. REP selection considers routes that will provide an immediate return on investment and advance the goal of a unified, low stress, highly accessible bike network. The City's current and proposed bike trail network can be found in Attachment 2, and at [Bike Baltimore | Baltimore City Department of Transportation](#).
- Expanding access to the Charm City Circulator. In 2022, the City announced its intent to revise Charm City Circulator routes to include neighborhoods where significant percentages of residents do not own cars and lack convenient access to downtown, employment connections, medical services, and retail. Revised service routes would add

Cherry Hill and West Baltimore and the Purple Line would be extended to the Waverly Giant on East 33rd Street as part of efforts to increase access to fresh food options.

- Streetscape Improvements. In 2018, Baltimore adopted a new Complete Streets Ordinance that prioritizes pedestrians, bicyclists, and transit users in planning and roadway design to increase quality of life and mobility in Baltimore City. The City's Annual Report and accomplishments can be found at:
[17627_T22CompleteStreetsBaltimoreMeasureReport2022-08-30.pdf \(baltimorecity.gov\)](#)

Strategy #4: Target Investment in Arts and Entertainment Districts

Revitalization Goals: Support and build upon existing cultural assets and strengths; enhance economic competitiveness.

Overview. Baltimore City has four (4) Arts & Entertainment Districts: Station North, Highlandtown, Bromo Tower, and the Black Arts District. These are located in Central Baltimore, Southeast Baltimore, Downtown and West Baltimore, respectively, demonstrating the importance of the arts across Baltimore. The City invests heavily in these districts to ensure the long-term viability of the City's arts community and to encourage economic development and investment. Studio Tours, sales, workshops, festivals, and exhibitions demonstrate the role art plays in community revitalization efforts throughout Baltimore City.

Station North

Station North was the City's first-designated Arts and Entertainment District in 2002 and uses an arts-based revitalization and place making strategy to foster a creative hub while providing economic and promotional opportunities for local artists. The District's boundaries go from North Howard Street to the west to Greenmount Avenue on the east, and from 20th Street on the north to Lanvale Street on the south.

The District continues to attract significant investment both along North Avenue where the former Odells Night Club is now a \$6.5 million community arts center and in Greenmount West where first-generation artist space is being purchased as affordable gallery, retail space and rental units.

Between 2019-2020, Station North hosted nine (9) community festivals attended by 4,500 people, welcomed 5 new eating and drinking venues, and attracted over 175,000 people to Artscape.

In Calendar Year 2022, Station North reinstated:

- Holiday Market, which featured 30+ Baltimore-based artisans, food and drink vendors, live performances, and pop-ups. Art Walks, a series of simultaneous exhibits, performances and special events
- Station North Sips, a monthly arts district Happy Hour
- Asia North, providing a healing and empowering space for regional Asian and AAPI artists to express remembrance, resilience, power and pride within the context of the ongoing triple pandemic of COVID-19; social, environmental, and racial injustice, and economic insecurity.

Additional information can be found at: [Station North Arts District](#).

Bromo Arts & Entertainment District

The Bromo Tower Arts & Entertainment District was established in 2012 to support artists and arts organizations in a 117-acre area on the west side of downtown from Baltimore Street to Park

Avenue, Howard Street and Eutaw Street to the junction of Read Street and Martin Luther King Boulevard.

In response to the COVID-19 Pandemic, the Bromo Artist Relief Fund supported 24 local artists, helping to recoup losses incurred from cancelled performances, loss of income from teaching, and reimbursement for travel.

New and returning programs and events include the Bromo Art Walk, theater performances at and exhibitions. A complete listing of events can be found at:

[Visitors | bromoartsdistrict \(bromodistrict.org\)](#)

Highlandtown Arts District

Ha!, the Highlandtown Arts & Entertainment District encompasses Highlandtown, Patterson Park, and portions of Canton and Greektown in Southeast Baltimore. The District is home to the Creative Alliance at The Patterson, galleries, artist studios, and retail shops. There are a variety of year-round activities including the Salsapolkalooza, the Great Halloween Lantern Parade, the Highlandtown Farmer's Market and Artket, Annual Studio Tours, Sculpture in the Park, the Highlandtown Wine Festival, and the Highlandtown Basement Bar Tour.

COVID-19 forced the cancellation of many programs and events, however in 2022 the Great Halloween Lantern Parade and Holiday Night Market returned along with First Friday Art Walks.

[Highlandtown Arts & Entertainment District \(southeastcdc.org\)](#)

Black Arts District

In 2019, the State designated Pennsylvania Avenue as the City's Black Arts District, which serves as a model of Black creative autonomy through its mission of continuing community-based revitalization efforts in West Baltimore through culture, arts, and entertainment.

The District uses an anti-displacement framework to empower Black creatives and continues the community-based revitalization efforts in West Baltimore through culture, arts, and entertainment. The Black Arts District's vision is to be a model of Black creative autonomy through four (4) primary focus areas: Events and Activities, Training and Development, Advocacy and Education, Creative Placemaking. Signature programs include:

- Historic Photography is a creative placemaking initiative being piloted in West Baltimore in partnership with T. Rowe Price, Arch Social Club, Druid Heights CDC, Baltimore Office of Promotion and the Arts, and Maryland Historical Society. The purpose of this project is to support the revitalization of West Baltimore by attracting people, encouraging reinvestment, preserving culture through storytelling, and celebrating its people and places.
- Project RestART is an initiative geared to supporting and sustaining Baltimore's cultural economy through an equitable lens. This four-part program hires, trains, sponsors and provides opportunities for black creatives, as a means of *restarting* the black creative economy post Covid.

Ongoing programs and events include the Black Artist Fair, Legacy Festival and Women of the World Poetry Slam. Additional information can be found at: [Black Arts District](#).

Strategy #5: Invest in anchor institutions, Impact Investment and Major Redevelopment areas

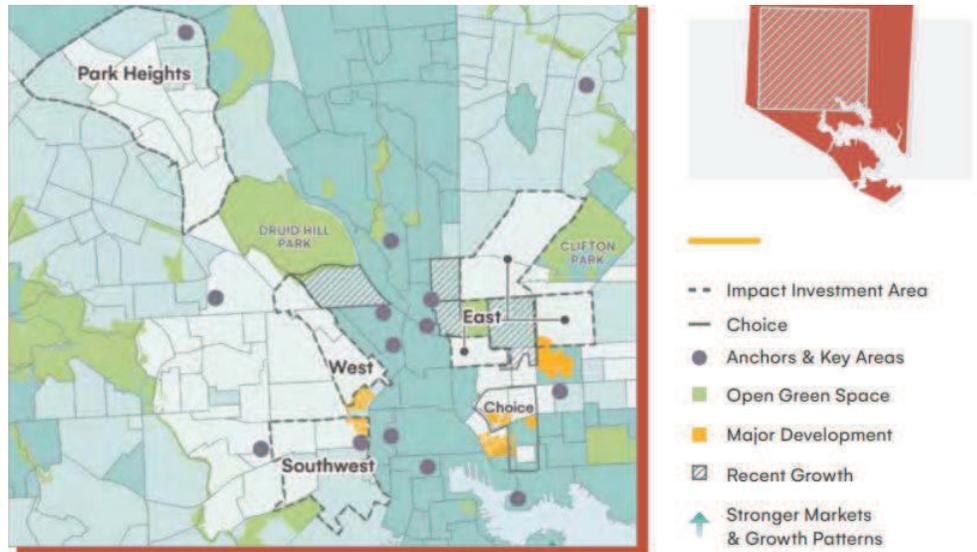
Revitalization Goals: Increase citywide investment with a focus on Middle Market and historically disinvested communities to promote access to quality affordable housing developments, increase housing choices, minimize displacement, and support legacy homeowners through home repair programs, increase minority homeownership by building housing markets and reducing the appraisal gap; and, utilizing targeted code enforcement to encourage owners to maintain and occupy properties.

Overview

In 2019, the City released its Community Development Framework, ([A Strategic Framework | Baltimore City Department of Housing & Community Development](#)), which outlines key strategic approaches for attracting and sustaining neighborhood investment. The Framework's goal is to lead transformative change by building on and leveraging investments and assets by anchor institutions, increasing access to funding, promoting access and opportunities and fostering economic inclusion.

A key component of the Framework is its Impact Investment Areas (IIA), neighborhood clusters strategically located near anchor institutions, major redevelopments and recent neighborhood investments. There are six IIAs comprising multiple neighborhoods: Johnston Square; East Baltimore Midway; Coldstream Homestead Montebello; West (consisting of the Upton, Druid Heights and Penn North neighborhoods); Park Heights (consisting of 12 neighborhoods in Northwest Baltimore), and Southwest Partnership (consisting of seven neighborhoods).

DHCD's ARPA Awards includes \$15 million to support ongoing investments in the Impact Investment Areas. Funds will be used to support acquisition and developer incentives in the strongest blocks within IIAs where ARPA Funds can be leveraged with other investment and take advantage of market strengths.



Baltimore City continues to provide financial support to support locally driven community development work through its Community Catalyst Grants (CCG) program. In Fiscal Year 2021, 32 organizations \$7.2 million in capital and operating support and \$5.8 million for capital projects were awarded in Fiscal Year 2022. A list of CCG awardees is Included in Attachment 3.

The City also supports several major redevelopment initiatives including Perkins Somerset Oldtown (PSO), Uplands, Poe Homes Choice Neighborhoods planning, Tivoly Eco Village and NHP/Park Heights. Many of these projects have been delayed while identifying funds to design and construct the public infrastructure necessary for housing construction to begin. ARPA Funds are making it possible for all of these projects to be underway. For additional information, please see DHCD's website: [Baltimore City Department of Housing & Community Development](#).

Strategy #6: Increase Open Space and Green Infrastructure in Historically Disinvested Communities and Middle Market Neighborhoods

Revitalization Goals: Support community-based efforts to reduce blight by increasing green spaces, parks, community managed open spaces, community gardens, urban agriculture and green infrastructure.

Overview: Access to parks and green spaces are crucial for community health and well-being and creating healthy and sustainable communities and are a priority of the City’s Equitable Neighborhood Agenda.

DHCD works with communities across the city to convert vacant land to park space and to provide the support required for maintenance and long-term sustainability. Partners such as Baltimore Greenspace help create community gardens and support land trusts and sustain forest patches, while the Parks and People Foundation work in historically disadvantaged communities to increase access to parks and open space.

Representative Accomplishments

Green Network Plan. The Baltimore Green Network Plan is a collective vision to strengthen communities by creating an interconnected network of green spaces throughout the City. The planning process has brought together Baltimore City agencies, residents, neighborhood partners, and local businesses to transform vacant properties into community assets such as recreation areas, parks, trails, public squares, urban gardens, and farms. By targeting resources towards areas of underinvestment, the Plan will help create new safe and healthy spaces, while supporting economic and workforce development.

Rachel Wilson Park. Rachael Wilson was a firefighter in training who died during a training exercise. The vacant building used for the training exercise has been demolished and redeveloped as a playground in the Boyd-Booth community that will be managed by the City’s Department of Recreation and Parks.

Adopt A Lot. DHCD’s Adopt-A-Lot program allows residents, businesses, or neighborhood groups to steward and care for city-owned vacant lots in their community. Examples of Adopt-A-Lot include community gardens, clean and green, and recreational space.



and



Gold Street Park. The Druid Heights Community Corporation converted multiple vacant lots into public green space, rain garden, mediation space and murals.

Clean Corps. Funded by ARPA, Clean Corps is a multi-agency project, led by the Baltimore City Department of Planning as part of the Baltimore Green Network

initiative. Clean Corps works with six Baltimore-based nonprofits in partnership with 16 neighborhoods to clean and maintain community-selected vacant lots biweekly, alleys weekly, and public trash cans daily until January 25, 2025. This program is funded by an ARPA grant.

The Clean Corps neighborhoods are: Arlington, Boyd-Booth/Penrose-Fayette Street, Broadway East, Carrollton Ridge, Coldstream Homestead Montebello, Darley Park, Druid Heights, East Baltimore Midway, Four by Four, Franklin Square, Greenspring, Harlem Park, Penn North, Sandtown Winchester, Upton, and Westport.

Growing Green Initiative, a City-led effort to use sustainable, innovative, and cost-effective practices for stabilizing and holding land for redevelopment, and reusing vacant land to green neighborhoods, reducing stormwater runoff, growing food, and creating community spaces that mitigate the negative impacts of vacant properties and set the stage for growing Baltimore. The Growing Green Initiative will support other City initiatives and goals, including:

- Stabilize distressed neighborhoods by greening and maintaining vacant lots so that they are assets and not liabilities.
- Strengthen the social fabric of neighborhoods by helping communities and non-profits adopt and green vacant land.
- Attract new development by re-using vacant land for permanent, public benefit such as strategically placed new open space.
- Support City MS4 stormwater permit requirements, and support new economic development by providing opportunities to construct cost-efficient stormwater management best-management practices on vacant land
- Increase the City’s tree canopy by planting trees on or near vacant lots.
- Create jobs and job training opportunities and increase access to locally grown, healthy foods in Baltimore’s food deserts by creating new farms on vacant land.

Additionally, the Baltimore Tree Inventory enables residents and other stakeholders to identify locations of trees, tree pits, and vacant lots in their community.



Strategy #8: Create Equitable Access to Food

Revitalization Goals: Use food as a catalyst to address health, economic, and environmental disparities in Healthy Food Priority Areas, areas where residents face compounded challenges in accessing healthy foods.

Overview

Food insecurity is a lack of consistent access to sufficient food that can result from a variety of physical, social and economic factors. Food deserts, unemployment, housing cost burdens, food costs, insufficient SNAP benefits and health are just a few of the interrelated causes leading to food insecurity. The City has adopted an integrated and holistic approach to ending food deserts and alleviating food insecurities, first through its Sustainability Plan and more recently through the Baltimore Food Policy Initiative and Food Policy Task force whose recommendations have led to cross-cutting, nationally recognized policy and programmatic changes.

The goal of the City's Food Policy is to build an equitable and resilient food system to mitigate the negative impacts associated with food insecurity during and after the COVID-19 pandemic by: improving access to healthy affordable food, increasing produce distribution and incentivization, and addressing the food supply chain failure by building the BIPOC local food production supply chain. The Plan consists of five (5) goals:

1. Continue COVID-19 emergency produce box distribution
2. Increase online SNAP participation and distribute fruit and vegetable e-incentives to residents
3. Expand nutrition incentives at farmers markets
4. Implement a Produce Prescription (Rx) program at MedStar Harbor Hospital
5. Build the BIPOC local food supply chain by improving access to produce.

The City's Food Policy recent efforts have focused on reducing COVID-19 impacts. In response to the COVID-19 pandemic, the City of Baltimore developed a comprehensive Emergency Food Strategy involving city agencies and critical nonprofit, business, and community partners. This food security response is based on four key pillars: (1) distribute food boxes, (2) distribute meals, (3) protect and maximize federal nutrition benefits, and (4) build food system resilience through urban agriculture.

In 2021, the City supported the distribution of 731,000 emergency food boxes to 300 sites working with over 300 community partners and 12 city agencies. 15,000 households each received \$400 in emergency assistance, while the SNAP program provided over \$405 million in food benefits.

Community gardens are available citywide in almost every neighborhood. Examples include:

- Baltimore City Farms, managed by the Department of Recreation and Parks which offers garden beds for rent to City residents and employees at the following parks: Carroll Clifton, Dewees, Druid Hill, Cimaglia (formerly Fort Holabird), Leakin, Patterson, Rockrose, Roosevelt, Light Street at Heath Street and Heath Street at Charles Street.

- 500 North Duncan Street, the Baltimore Free Farm, Duncan Street Miracle Garden, Hidden Harvest Farm, Mount Clare Street Community Garden, the Oliver Community Garden, Remington Village Green, Filbert Street. Baltimore Land Lease Initiative a partnership of the Departments of Planning and Housing & Community Development. Farmers must have at least a year of experience. Those accepted are eligible for five(5)-year leases for city-owned land for farming, at a cost of \$100 per year. Four (4) farm leases have been executed so far, in Sandtown-Winchester, South Clifton Park, Reservoir Hill, and Park Heights.

Additional information and resources can be found at:

[Urban Agriculture | Baltimore Office of Sustainability \(baltimoresustainability.org\)](http://baltimoresustainability.org)

The Summer Food Service Program is an extension of the National School Lunch Program, which is designed to guarantee eligible children free and nutritious breakfasts and lunches during the school year. The SFSP was created to guarantee these same children at least one nutritionally sound meal a day when schools are not in session. The program is managed by the City's Department of Housing and Community Development in partnership with city agencies and community organizations and serves approximately 1 million meals.

Strategy #9 Leverage City-Owned Assets to Promote Revitalization and Economic Competitiveness

Revitalization Goals: Use City assets such as schools and recreation centers to leverage new development, increase housing values and enhance connections with neighborhoods and business districts.

Overview

City-owned property plays a key role in launching, supporting and sustaining community investment. Vacant lots and buildings are consolidated to create new mixed-income rental and for-sale housing sites. Abandoned industrial sites are repurposed and frequently leverage additional investment. Existing assets are transformed into community anchors, opportunities to reduce food insecurity, and spaces for business development opportunities.

In 2022, the City launched BuyIntoBMore, an interactive map to assist investors, developers and community associations. BuyIntoBMore provides property information and a link to the City's application. Additional information can be found at <https://buyintobmore.baltimorecity.gov/>

The City disposes of vacant properties through its annual Expressions of Interest (EoI). Properties are strategically identified for opportunities to create whole-block outcomes, leverage additional investment and promote economic competitiveness. Examples of offerings can be found at:

[RFP and RFQ Program | Baltimore City Department of Housing & Community Development.](#)

Representative Accomplishments

- PS 103, the Henry Highland Garnett School is being renovated as The Justice Thurgood Marshall Center, a community hub, linking to Union Baptist Church, and sparking interest in preserving the former home and law offices of Juanita Jackson Mitchell, the first Black woman to practice law in Maryland, and Clarence Mitchell Jr., the NAACP's chief lobbyist for 30 years.
- The Reimagine Middle Branch project will be Baltimore's next great waterfront. This effort will create 11+ miles of world-class parks, trails, programs, and equitable economic development, all while connecting South Baltimore with Baltimore's Inner Harbor. This project is also a key piece of a regional resiliency initiative as creation of the waterfront will include flood mitigation efforts.
- As part of the Reimagine Middle Branch, Baltimore City Recreation and Parks opened the Middle Branch Fitness and Wellness Center, designed to foster connections within the Cherry Hill community and greater region. The Center includes a 35,000 SF rec center with a gymnasium, natatorium, fitness studios, open fitness, walking track, and community space. Phased exterior improvements will include a synthetic turf multipurpose field, grass athletic fields, walking trails, a playground, dog park, and basketball courts.
- Druid Hill Aquatic Center features a new bathhouse and new wading pool will complement the renovation of the existing deep well and main pools that include beach entry, swim lanes, two (2) tube slides, spray features, a climbing wall, multi-level water

play structure with dumping bucket, new pool decks, fencing, and other improvements to enhance the pool user experience.

- Upton Gateway is the historic rehab of 38 vacant homes in the 800 blocks of Harlem and Edmondson Avenues at a total estimated cost of \$9.7 million including \$1 million from CORE funds. Approximately 25 of the homes have sold.



21st Century Schools Initiative. Baltimore City Public Schools, in partnership with the Maryland Stadium Authority, Baltimore City, and the State of Maryland, will be investing nearly \$1 billion dollars to renovate or replace schools over the next several years.

To leverage this investment, and to enhance the connection between the schools and the surrounding neighborhood, the Department of Planning launched INSPIRE - Investing in Neighborhoods and Schools to Promote Improvement, Revitalization, and Excellence. INSPIRE plans focus on the quarter-mile radius surrounding each of the modernized schools and are created in partnership with community residents, school leadership, faculty, students and parents, businesses, and more. Plans articulate a community's long-term vision for guiding private investment through 2 types of recommendations:

- Recommendations focused on physical improvements along the primary walking routes that children take to get to the school (e.g. sidewalk improvement, planting street trees, vacant lot maintenance)
- Recommendations to address environmental, social, and economic conditions.

Through the planning process, community stakeholders vote on a project that will be funded through INSPIRE bond funding. Examples of projects underway include a community garden to replace a vacant lot, infrastructure improvements to a community park, and creating a student walking path leading to a modernized school from a neighboring community whose school has closed.

A list of complete and current INSPIRE plans can be found in Attachment 4.

Public Markets. The City is also pursuing a reinvestment strategy for its public markets: including Lexington Market, Cross Street, Hollins Market, Pennsylvania Avenue, Hollins Market and Northeast Market. Recognizing the need for fresh food access, and the stabilizing force that these markets can have on the neighborhood, the City has proceeded with design planning and/or Requests for Proposals for all of the city-owned markets in the last three years, some of which will receive reinvestment by the City, and some of which will benefit from an infusion of private capital. Taken together, these market reinvestments are intended to position these markets as neighborhood commercial anchors and expand community availability to healthy foods. Lexington Market, the oldest public market in the United States recently completed a \$40 million renovation. The Market will continue to function as a community center, market, and food hall,

and has committed to increasing its minority-owned businesses from 5% to 50%. Additional information can be found at: www.baltimoremoremarkets.org

Strategy #11: Promote diverse housing choices

Revitalization Goals: Support efforts underway through existing and future programs that help residents maintain their properties, increase their housing values, leverage other resources, address vacant properties and foster community interaction to support housing opportunities for all income ranges and needs. These areas include neighborhoods classified as Middle Market according to the 2017 Housing Market Typology and properties selected for participation in HUD's Rental Assistance Demonstration (RAD) program.

Overview

Older housing stock often requires maintenance that is out of reach of its owners for a variety of reasons, while ongoing federal reductions in appropriations has created a backlog of more than \$80 million in capital repairs to public housing. To provide safe and decent housing and help owners maintain their housing values, the City and Housing Authority dedicate considerable resources to increasing and preserving its supply of affordable housing for both homeowners and renters.

Representative Accomplishments

Services to Low- and Moderate-Income Households. The City supports the needs of its low and moderate-income residents through a variety of direct programs and services including:

- Emergency Mortgage and Housing Assistance Payments assists Baltimore City homeowners whose homes are at risk of foreclosure due to economic hardship related to the COVID-19 pandemic.
- Weatherization and Energy Efficiency provides energy efficiency improvements that lower utility bills and make homes safer and more comfortable.
- Housing Rehabilitation and Repairs address emergencies, code violations, and health and safety issues for owner-occupied properties.
- Lead Hazard Reduction offers Lead remediation for the eligible owner- and tenant-occupied properties. Households must include a pregnant woman or a child under six (6).
- Tax Sale Prevention and Coordination Services assists homeowners in avoiding tax sale and in understanding the tax sale process.

According to the City's Consolidated Plan for 2020-2025, goals for the five (5)-year period include:

- Rehabilitation of primarily vacant/abandoned structures for homeownership
- New construction of homeownership units
- Implementation of projects to strengthen neighborhoods in Impact Investment Areas and Low/Mod Income Areas
- Assistance to Homeowners in maintaining their homes
- Creation of affordable rental housing.

Choice Neighborhoods. This HUD-sponsored comprehensive neighborhood revitalization initiative integrates housing, neighborhood and human services as part of a wholistic program that is centered around a failing or obsolete public housing development. Baltimore City and the Housing Authority are the recipient of a \$30 million Choice Neighborhoods Implementation for the Perkins Somerset Oldtown (PSO) Transformation Plan, which has been discussed previously and a \$1.3 million Choice Neighborhoods Planning Grant from the U.S. Housing and Urban Development (HUD) to develop a transformation plan for the 288-unit Poe Homes and the Poppleton/Hollins Market neighborhood. Additional information can be found at: [PSO Transformation \(habc.org\)](#), and [Transform Poe \(habc.org\)](#).

Legacy Homeowners. Several of the City's community development partners are establishing Legacy Homeowner programs to ensure that long-time residents have the opportunity to benefit from rising values brought on by new investment. Central Baltimore Partnership, Southeast CDC and the Historic East Baltimore Community Coalition (HEBCAC) all offer Legacy Home Improvement grants.

Strategy 12: Support Opportunity Zones

Revitalization Goals: To spur revitalization and support job creation using federal tax incentives

Opportunity Zones provide federal capital gains tax incentives to private investors who finance real estate, infrastructure, or businesses located in designated census tracts across the country. In Baltimore City, there are 42 designated Opportunity Zone census tracts.

Representative Accomplishments include:

- Market Fresh Gourmet and Poppleton Phase II.
- 20 units of affordable rental housing and 4 commercial storefronts located in Baltimore's Penn North neighborhood.
- Yard 56, a former industrial site redeveloped as a mixed-use development across from Hopkins Bayview.

Additional information can be found at: [Opportunity Zones \(baltimoredevelopment.com\)](http://baltimoredevelopment.com/OpportunityZones)

Strategy #13: Support the growth of maker spaces, worker cooperatives and women and minority-owned businesses

Revitalization Goals: Encourage the establishment and growth of small businesses and maker spaces that provide critical local jobs, support entrepreneurship and are key to revitalizing neighborhood retail centers.

Overview

The Mayor's Office of Minority and Women-Owned Business Development (MWBD) is an entrepreneurially focused agency committed to wealth creation in the minority and women business communities. MWBD actively coordinates and leverages public and private sector resources in support of its mission - to aid, counsel, foster the growth and protect the interests of minority and women-owned businesses. Through government contracting, MWBD actively seeks to recruit and retain minority and women businesses seeking to do business with the City of Baltimore by expanding contracting opportunities.

Objectives

- Dramatically increase the number, magnitude and success rate of minority-owned and women-owned businesses in Baltimore City
- Dramatically increase contracting and procurement dollars spent with minority-owned and women-owned businesses
- Facilitate greater involvement of minority-owned and women-owned businesses in identified growth sectors of the City's economy (e.g. tourism, technology, real estate development).

Representative Projects

MiHUB Cooperative. The MiHUB Cooperative was founded on the belief that for Minority Manufacturers to grow, they must embrace these technologies and be early participants in the Fourth Industrial Revolution through a cooperative business model. MiHUB offers services design, prototyping, sourcing, technology scouting, capacity building, and general business development.

Baltimore Together. A Platform for Inclusive Prosperity is a culmination of a two-year process to develop the city's Comprehensive Economic Development Strategy (CEDS) for the next five (5) years. Baltimore Together aims to address inequity by focusing on eliminating racial disparities by ensuring Baltimore's Black, Indigenous, and People of Color (BIPOC) businesses thrive and communities of color receive the level of investment they deserve. Baltimore Together offers a blueprint for equitable growth by leveraging our local talent and entrepreneurs to create new economic activity that will benefit our entire city.

CARES Act Small Business Strategic Consulting Fund Program. The City of Baltimore Mayor's Office of Small, Minority, and Women Business (SMWB) has launched the Small Business Strategic Consulting Fund Program (the Program). The primary goal of this Program is to foster the stabilization and growth of minority and women-owned business enterprises in the City of Baltimore and the surrounding areas in Maryland that have been affected by COVID-19, through technical assistance, business development, and training. Specific training seeks to increase expertise in areas such as: accounting, marketing, cash flow management, human resource management, technology development, R&D, and government procurement.

Strategy #14: Encourage an Equity Lens

Revitalization Goals: Support Citywide efforts to improve planning, decision-making and resource allocation to target investment and support revitalization efforts in historically disinvested communities.

Overview

The City is dedicated to advancing equity and upholding the federal and local civil rights laws, the local living and prevailing wage laws, ensuring access and equal opportunities for persons with disabilities, and providing oversight of local law enforcement. The City accomplishes these goals through the Office of Equity and Civil Rights, which consists of:

- The Police Accountability Division
- The Community Relations Commission
- The Mayor's Commission on Disabilities
- The Equity Office
- The Wage Commission, and
- The Women's Commission.

Representative Projects

Equity Ordinance. In September of 2018, Baltimore City Council passed the Equity Assessment Ordinance, which became part of the Baltimore City Code, Article 1 39-1. The ordinance:

1. Establishes training for City agencies to conduct equity assessments beginning in the first year of implementation,
2. Focuses on the development of a plan and codifies action and implementation,
3. Mandates that each City Agency must identify an Equity Coordinator responsible for managing that agency's Equity Assessment,
4. Authorizes an assessment and review structure to track outcomes and effectiveness of policies, practices, and investments,
5. Requires the Director of Planning to conduct an Equity Assessment on any proposed capital budget, and
6. Mandates the creation of an Annual Equity Report on or before June 30 of each year.

Equity Assistance Fund. This fund supports and augments programs that provide equity in housing, provide equitable access to education, assist in efforts to redress past inequities in City capital budget spending, and eliminates structural and institutional racism and other forms of discrimination based on immutable characteristics.

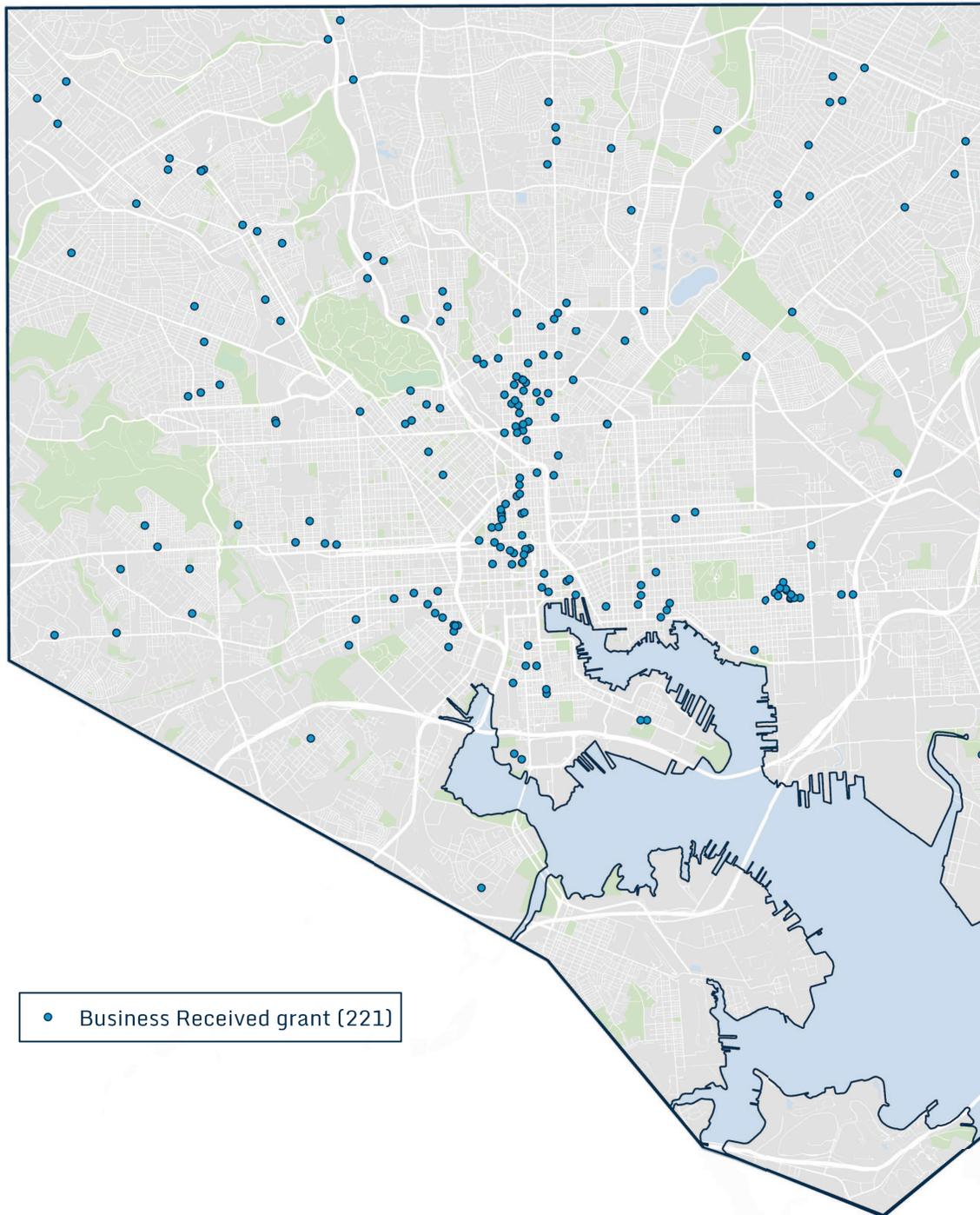
CIP Equity Analysis. Since 2019, staff assessed the equity of the Baltimore Capital Improvement Program (CIP), and the capital budget of the City by analyzing investments by neighborhood and demographic indicators. In 2021, additional equity criteria were piloted as part of the process for developing budget decisions.

Sustainability Plan Implementation Framework & Plan. The Office of Sustainability applied an equity lens to the 2019 Sustainability Update. As part of this effort, a broad engagement strategy partnered with residents to serve as Ambassadors.

Baltimore BASE Network Small Business Grantee Locations (Round 1, July 2022)

✉ info@BaltimoreDevelopment.com

🌐 www.BaltimoreBASENetwork.org



• Business Received grant (221)

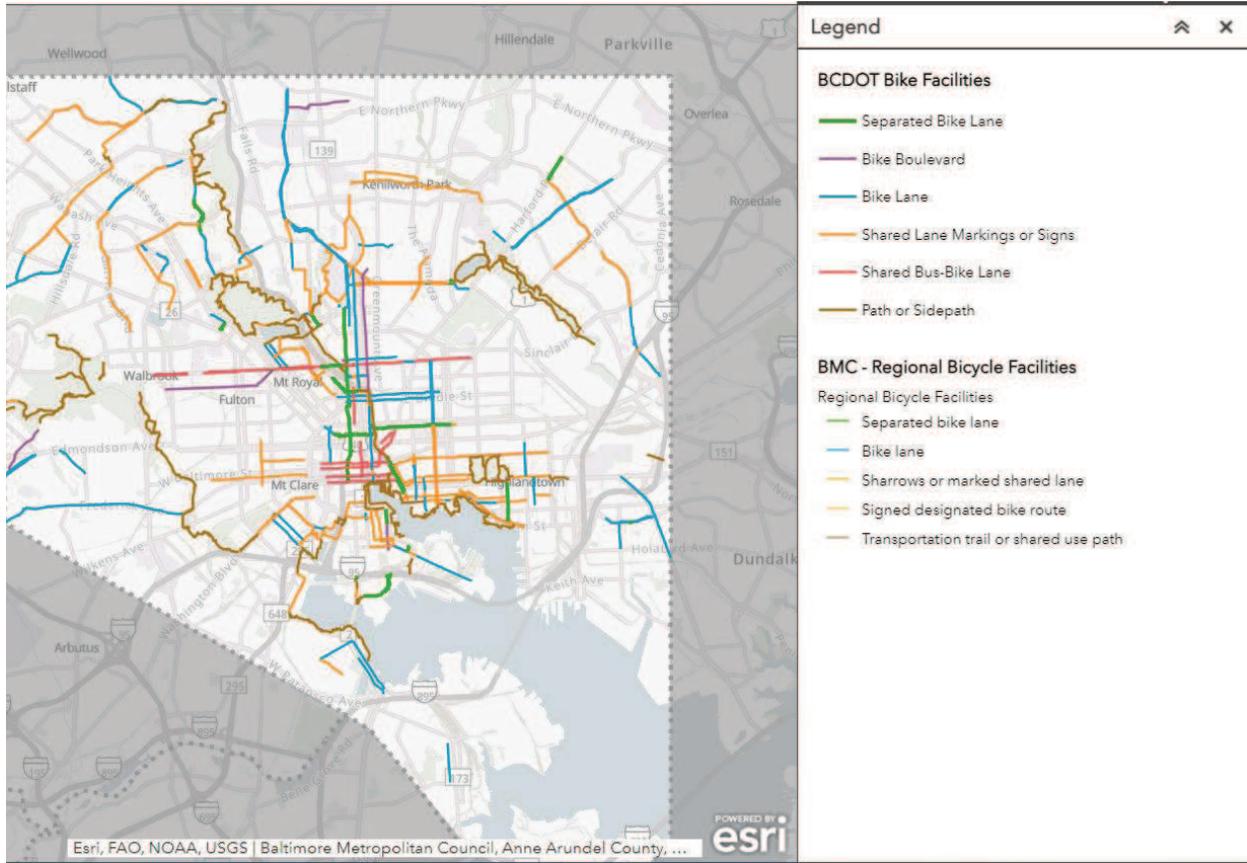


Small Business Grantees (Round 1, July 2022)

27 Gems Spa & Boutique	Dope Beauty Bar	Mare Projects	SewLab USA
5Starr Enterprise	Drama Mama Bookshop	Matteos Restoration	She Fit Lifestyle
A Little Faith Accounting & Tax	Drayton Tax Professionals	Matter, Design And Marketing.	She Ragz Dainty Boutique
A&C Pack And Ship	Dreamteam Tattoos	Media Rhythm Institute	Shine Studios
Accessmatized	Drivley	Mekong Delta	Simply Marie's
Adorn Vintage Furniture	Earth Elements Soapworks	Mera Kitchen Collective	Sister House
African Diaspora Alliance	Ed Deli	Mess In A Bottle	Smooth Wax Bar
Afrothreads®	Ekiben	MFG Toffee & Bark Co	Sobeachy Haitian Cuisine
Aidar Health	Elite Secrets Bridal	Mi Comalito Restaurant	Soho Teriyaki
AJHome Service	Endeavor TBD	Miles Of Moisture	Southeastern Roastery Coffee Lab
All Things Mirrored	Everyone Counts, Inc	Montego Bar & Grille	Spirit Of The Herb
American Wings And Pizza	Express Tag And Title	Motion	Sporty Dog Creations
Andre Bean Brand Architecture	Eyedeas Medical	Mount Royal Soaps	Stix And Stones
Angel Core Home Of Care	Federal Hill Cleaners	Mulberry's At Hollins	Strut LLC
Appalachian Field Services	Federal Hill Fitness	MV Fitness	Studio 7 The Salon & Spa
Art In Praxis	Firefly Life Coaching	Namascents Candle Co.	Style Haven
Baltimore Beauty Bubble	Fran's Bodycare	Natasha's Just Brittle/B'more Made	Stylesbykala
Baltimore Bicycle Works	Fresh And Shine Cleaning Services	With Pride	Sue Ann's
Baltimore City Tag & Title Service	Friendly Fried Chicken	Neighborhood Fiber Co	Supernaturals Haircare
Baltimore Washington Contracting	Friendly Fried Chicken Inc	Nela Nature	Taharka Brothers
Bass Construction	Fyodor Biotechnologies	Neopol Smokery	Terra Cafe
BBBE University	Galerie Myrtis * Fine Art & Advisory	New Eastern Mart Cafe & Deli	The Afro
Bedmax	Gangnam BBQ	New Look Salon & Barbershop	The B. Hive
Berthas Soul Food Bar And Grille	Get Shredded Vintage	No.1 Taste	The Backyard X
Best Care Assisted Living	Gold Scissors Barbershop	NomuNomu Gallery	The Bloom Collective
Bird In Hand Coffee & Books	Good Part & Company	NSane Beauty Lab	The Cube Cowork
Blue Caribbean Bar And Lounge	Harbor City Deli	Nubian Hueman	The Highest Ground
Blue Shield Assisted Living	Heaven's Deli	Ocean Breeze Cafe	The Ivy Bookshop
BmoreArt Magazine	Helping Hands Organizing	Organic Chemistry	The Nolan Group
Bottoms Up Bagels	Highlandtown Gallery	Our Time Kitchen	The Power Suite
Bowling St Paul Llc	Himalayan House	Oyin Handmade	The Shops @ North & Charles
Braids & Beauty Supply	Hoodfellas Bistro & Catering	Park Heights Barbershop	The Turkey Truck
Bramble Baking Co	House Of Bombshell	Parks Hamburger	The UPS Store @ 211 E Lombard
Brazil Gourmet Market Place	House Of Tabloid Legend	Party Girl Entertainment	The Urban Oyster
Bull's Eye Soul Food	Hux Spirits	Paul's Cleaners	The Voice Within Studio
Castillo & Villegas Day Spa	Inner Harbor Travel	Personal Best Ceramics	The VPI Firm
CDM Financial Services	Inspiring & Empowering Change	Pierpoint Restaurant	The Wine Collective
Celestial Cafe	Intuit Consultants	Pizza Party	Thread Coffee
Charo General Merchandise	Jaliyaa Cafe	PKL Advisors	Tiffany's Beauty Supply
Charro Negro Llc	Jans And Charles Pizza	Pocopico Subs & Pizza	Tobbs
Cindy J Cosmetic Labs	Jazmine Kionna	PT On The Go	Tohi Hauling & Transport
City's Finest Barbershop	Jody Davis Designs	PT Towing	Topcoat Nail Salon
Clea Event Productions	Johnny's Deli	Pupuseria El Salvador	Treehouse Cafe And Juice Bar
Comfort Keepers Baltimore	Juniper Culinary Apothecary	Queens Loving Heart	True Melody Music
Creative Development Studios	Katherine Spinney Coaching	R&H Community Services	Vent Coffee Roasters
Crust By Mack	La Nueva Esperanza	R&R Moving And Hauling Services	Verona Enterprise
Cupsey Cakesy Dee	Lash Nation	Red Emma's Bookstore Coffeehouse	Waffle
Curry Printing	Lauman's Meats	Refocused Vegan	Waxing Moon Masks
Cutz By Temp	Lavish Boutique	Residential Styles	WE ARE MAUD
Dancing Potatoes	Le Mondo	Ripppd Canvas	Willie Custom Care
Debbie's Cuisine Catering	Lisa's Luxury Consignment Shop	Rituals/Jimmy's Midway	Wings Town
Differentregard Co	Lor Tush	Robinson Tax & Business Service	YBI African Apparel & Fashions
Dollhouse Hair Studio	Love, Puddin'	Rooftop Hot	Your Traveling Chef
Dominican Barber	Luann Carra Gallery	Sankofa African & World Bazaar	Zen And The City
Dominican Jewelry	Luminous Nails And Spa	Scotts Beauty Supply	
Donna's Tavern & Restaurant	Main Street Mart	Set The Tone	

ATTACHMENT 2

BALTIMORE CITY BICYCLE NETWORK





2021 CCG List of Awardees

ORGANIZATION	AMOUNT	PROJECT DESCRIPTION
Action Baybrook, Inc.	\$150,000 - Operating	The Brooklyn Excel Program works to reduce blight and foster community development in Brooklyn and Curtis Bay.
American Communities Trust	\$75,000 - Operating	Expand operations and capacity-building services.
Arch Social Community Network	\$75,000 - Operating	Support for community outreach, youth development, cultural engagement programs.
Ashland Community Development Corporation	\$100,000 - Operating	Expansion of projects and services.
Backyard Basecamp, Inc.	\$200,000 - Capital	Support for 10-acre land reclamation project in Northeast Baltimore.
Baltimore Green Space	\$75,000 - Operating	Increase operational capacity.
Black Women Build Baltimore, Inc.	\$150,000 - Operating \$485,000 - Capital	Expand program delivery.
Bon Secours of Maryland Foundation, Inc.	\$75,000 - Operating	Stabilization, rehabilitation, and new building of community center and garden. Sustain and expand Clean & Green Neighborhood Revitalization and Urban Agriculture Programs.
BRIDGES Community Development Corporation	\$87,225 - Capital	Expansion of existing Access to Food program.

Cherry Hill Development Corporation	\$150,000 - Operating \$105,000 - Capital	Predevelopment/project feasibility for Patapsco Pointe.
Civic Works	\$75,000 - Operating	Support for Housing Upgrades to Benefit Seniors.
Coldstream Homestead Montebello Community Corporation	\$75,000 - Operating	Expand work to combat illegal dumping.
Creative Alliance, Inc.	\$145,000 - Capital	Support for the building of a teaching kitchen in the Creativity Center.
Endsideout, Inc.	\$75,000 - Operating	Sustain and expand current programs.
Greater Baybrook Alliance	\$150,000 - Operating \$200,000 - Capital	Strengthen underrepresented residents' participation in community development initiatives and opportunities.
		Incentivize renovation of vacant and problem properties to a move-in ready commercial space.
Green & Healthy Homes, Initiative, Inc.	\$100,000 - Operating	Expand groundbreaking Asthma Program.
Greenmount West Community Center Foundation, Inc.	\$75,000 - Operating	Support for Black Women and Girls Initiative.
HTP Homes, Inc.	\$100,000 - Capital	Support for HTP Homes Building Second Chances Program, incorporating clean energy and high efficiency products in the rehab plan.
Intersection of Change	\$100,000 - Operating \$300,000 - Capital	Enhance operational strength. The Harris-Marcus Center expansion - first new commercial and arts structure erected on Pennsylvania Avenue in decades.
Le Mondo	\$100,000 - Operating	Build operational capacity.
Make Space	\$292,710 - Capital	Funding for "Midway Lofts", live-work spaces.
Myrtle Tyler Faithful Fund, Inc.	\$75,000 - Operating	Expansion of Stork's Nest Program.

Neighborhood Housing Services of Baltimore	\$200,000 - Capital	Predevelopment and acquisition of 20 privately-owned vacant properties in the Panway/Walbrook communities for homeownership development.
Pennsylvania Avenue Black Arts and Entertainment District, Inc.	\$150,000 - Operating \$498,324 - Capital	Expand programs and increase organization's capacity. Construction of The Sanaa Center - a Black arts incubator space.
Pride Center of Maryland	\$100,000 - Operating	Expansion of economic literacy and support program.
ReBuild Metro, Inc.	\$200,000 - Capital	Renovation of four abandoned rowhomes in the Johnston Square neighborhood.
Rebuilding Together Baltimore	\$200,000 - Capital	Expansion of senior home repair activities on the East side of the York Road corridor.
Safe Alternative Foundation for Education, Inc.	\$75,000 - Operating	Operating funds for first year staffing.
Southeast Community Development Corporation	\$75,000 - Operating \$38,323 - Capital	Support development of McElderry Park housing strategy. Support rehabilitation of a former gas station, repurposing it for active programming by the Baltimore Bike Experience.
St. Ambrose Housing Aid Center, Inc.	\$200,000 - Capital	Renovation of nine existing properties within St. Ambrose's portfolio of affordable rental units.
St. Francis Neighborhood Center, Inc.	\$100,000 - Operating \$300,000 - Capital	Expansion of Sustainability Catalyst Project Support for renovation and expansion of St. Francis Neighborhood Center.
Station North Tool Library	\$100,000 - Operating	Build capacity and fund outreach and education to support homeownership.

ATTACHMENT 4:

INSPIRE PLANS



Adopted Plans



Plans in Progress

Bay Brook E/MS	John Ruhrah E/MS
Arlington ES	REACH! Partnership + Harford Heights Building
Patterson HS	Govans ES
Forest Park HS + Calvin Rodwell ES	Billie Holiday ES +Katherine Johnson Global Academy
Pimlico E/MS	Robert W. Coleman ES
Robert Poole/ACCE and Independence	Medfield Heights ES
Arundel ES+ Cherry Hill E/MS	Northwood ES
Lyndhurst E/MS	Montebello E/MS
Dorothy I. Height E/MS	Highlandtown E/MS #237
Frederick ES	Walter P. Carter E/MS
Fort Worthington E/MS	Cross Country E/MS
Mary E. Rodman ES	Commodore John Rodgers E/MS