
CHECKLIST & TABLE OF CONTENTS

APPLICANT: Town of Federalsburg

NAME OF SUSTAINABLE COMMUNITY: Federalsburg

Please review the checklist of attachments and furnish all of the attachments that are applicable. Contents of the notebook should be tabbed and organized as follows:

- ☐ **TAB #1** Sustainable Community Applicant Information
- ☐ **TAB #2** Sustainable Community Baseline Information and Map: In addition to the baseline narrative, include a hard copy of the proposed Sustainable Communities map in Tab 2.
- ☐ **TAB #3** Local Capacity to Implement Plans & Projects and Workgroup Roster: Attach Sustainable Communities Workgroup roster noted in Section III
- ☐ **TAB #4** Sustainable Community Plan
- ☐ **TAB #5** Progress Measures
- ☐ **TAB #6** Local Support Resolution and Letters of Support: In addition to the local support resolution, please include any letters of support that demonstrate partner commitments to the implementation and/or oversight of the Sustainable Community Plan.
- ☐ **TAB #7** Signed Sustainable Community Application Disclosure Authorization and Certification
- ☐ **TAB #8** CD-ROM: The CD-ROM should include the following contents:
 - ☐ Map in pdf format of the proposed Sustainable Communities area
 - ☐ GIS shapefile of the proposed Sustainable Community boundaries and other GIS related data, eg, spreadsheet of detailed listing of parcels that form the project boundary. If you have additional comments or questions about the GIS mapping requirements, please contact Brad Wolters, Senior GIS Specialist, DHCD, wolters@mdhousing.org
 - ☐ Pictures (jpeg format) of your Sustainable Community as it relates to your application

All documents on this checklist are mandatory.
Failure to provide the requested document will automatically deny your application.

I. SUSTAINABLE COMMUNITY APPLICANT INFORMATION

Name of Sustainable Community: Federalsburg

Legal Name of Applicant: Town of Federalsburg

Federal Identification Number: 52-6000788

Street Address: 118 North Main Street

City: Federalsburg **County:** Caroline **State:** MD **Zip Code:** 21632

Phone No: (410) 754-8173 **Fax:** (410) 754-9269 **Web Address:** www.federalsburg.org

Sustainable Community Contact For Application Status:

Name: George E. Mayer, Jr. **Title:** GRANTS ADMINISTRATOR

Address: 118 North Main Street **City:** Federalsburg **State:** MD **Zip Code:** 21632

Phone No: 410-754-8173 **Fax:** 410-754-9269 **E-Mail:** grantmainstreet@hotmail.com

Person to be contacted for Award notification:

Name: George E. Mayer, Jr. **Title:** Grants Administrator

Address: 118 North Main Street **City:** Federalsburg **State:** MD **Zip Code:** 21632

Phone No: 410-754-8173 **Fax:** 410-754-9269 **E-mail:** gmayer@federalsburg.org

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

Through this section, applicants will demonstrate that trends and conditions in homeownership, property values, employment, commercial and residential vacancy, community facilities and infrastructure, nature, natural resources, the local business and residential districts show a need for new or continued revitalization reinvestment. Demographic data and trends provided by Applicants should support the choice of the proposed Sustainable Community Area boundary and help form a basis for needs and opportunities to be addressed through the initiatives and projects described in the Sustainable Community Action Plan (Section IV)

POINTS IN THIS SECTION WILL BE

AWARDED BASED ON THE SC AREA'S NEED FOR REINVESTMENT AS EVIDENCED BY THOROUGH DESCRIPTIONS OF CURRENT CONDITIONS OR TRENDS (and will not be based upon current or planned revitalization activities which will be covered in Section IV).

A. Proposed Sustainable Area(s):

County: Caroline

Name of Sustainable Community: Federalsburg

Include boundary descriptions and a map of the Sustainable Community. In addition to hard copies of the project location map, a detailed listing of parcels(i.e. Parcel ID Numbers)that form the project boundary should be included. If possible, maps should also be submitted in electronic GIS form (shape file). If you have additional comments or questions, please contact Brad Wolters, Senior GIS Specialist, DHCD,

wolters@MdHousing.org

The Sustainable Community boundaries are very close to Federalsburg Town boundaries with speical attention paid to the downtown TIZ (Target Investment Zone) developed with MHT about three years ago.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

Approximate number of acres within the SC Area: 2 sq mi/5.2km

Existing Federal, State, or Local designations(check all that apply)

- | | |
|--|--|
| <input checked="" type="checkbox"/> Community Legacy Area
<input type="checkbox"/> Main Street
<input checked="" type="checkbox"/> Local Historic District
<input type="checkbox"/> A&E District
<input type="checkbox"/> BRAC
<input checked="" type="checkbox"/> Other(s) <u>MD Heritage Target Investment Zone</u> | <input type="checkbox"/> Designated Neighborhood
<input type="checkbox"/> Maple Street
<input type="checkbox"/> National Register Historic District
<input type="checkbox"/> State Enterprise Zone Special Taxing District
<input type="checkbox"/> State Designated TOD |
|--|--|

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

Prior revitalization Investments & Smart Growth:

(a) List and describe any significant State local smart growth or revitalization related program investments (for instance, Community Legacy or SC Rehab Tax Credit) that have been invested in the Area since the launching of Maryland's Smart Growth initiative and programs in 1997 (including Housing investment). What impact have these investments made in the community?

(Answer space 4,000 characters)

The Town of Federalsburg has used seven different funding sources from both State and Federal governments to promote smart growth and revitalization within Federalsburg boundaries in and around the area of Federalsburg. Federalsburg wants to create a Sustainable Community which includes its downtown business district as a Sustainable Community Project. Programs investments within the proposed Sustainable Community include; Community Legacy (Federalsburg Heritage Area Museum), MD Historical Trust, (Museum), DBED, (Museum, Industrial Parks Connector Road, South Main Street Revitalization) and Frank M. Adams Industrial Park-(DBED-MD ONE PROGRAM and USDA). USDA funds were also used to pay for water lines and fire sprinkler and fire alarm systems for the Heritage Museum. DNR funds were used for the Northwest Fork Dock area, Marina Park playgrounds-Open Space and Community Parks and Playgrounds & Chambers Park-Tennis Courts and Skate Board Park-(CP&P and Open Space) and Rec. Trail Funds for the Marshyhope Creek Greenway Trail, 3.5 miles one way trail along side of the Marshyhope and funds from SHA's Recreational Trail Program. All of these program funds have helped over the last eight years to create and complete these projects. The total amount of funds used to do this list of projects was \$2,195,400.00! These grant funds have helped Federalsburg on the way of becoming a Sustainable Community.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(b) Describe any existing barriers to Smart Growth that may affect your jurisdiction or the proposed SC Area. For instance, does your area have higher development fees than outer "cornfields"?

(Answer space 4,000 characters)

The barriers Federalsburg faces are primarily financial and the need to demonstrate to the public that needed capital in Federalsburg and its downtown that will bring Federalsburg and the downtown back to life. The Federalsburg Targeted Investment Zone (TIZ) will reduce barriers to the redevelopment and reuse of key buildings in the downtown Central Commercial District. The first group of barriers are four buildings that are prominent to the streetscape of downtown and all four buildings are of historical significance to the community and downtown. They are the old Western Auto Building, BB&T Bank Building, Bank of America Building and the Masonic Temple Building. These buildings need to be saved and revitalized to stabilize the downtown core business area. The Sustainable Community and Local Historic District in this area will protect and promote redevelopment of this area, reuse of these buildings and the surrounding residential community. The development fees for the Town of Federalsburg are lower than the surrounding jurisdictions. In fact there is more preserved land around Federalsburg than most communities on the Shore. Many of these properties are in agricultural preservation agreements and to the north of Federalsburg is the State of Maryland's Idylwild Wildlife Management Area. This area is an area of protected timber and hunting that will always be the natural habitat for local wildlife. At the present, Idylwild is the home for a growing family of Bald Eagles.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

B. Community Conditions: Strengths and Weaknesses

(1) Describe the strengths and weaknesses in the proposed Area's existing built environment. For example, what is the condition of housing? Are there underutilized historic buildings and cultural places? What is the condition and availability of community parks and recreational assets? Are there transportation assets? What is the current condition of community infrastructure such as roads and lighting?

(Answer space 4,000 characters)

In Federalsburg's redevelopment plan, the Target Investment Zone of downtown Federalsburg is the location of many historically buildings of the business area of Federalsburg. Four of these buildings are in danger of becoming hollow ghosts of their beautiful past. These buildings at one time made Federalsburg a center of local business commerce of the lower Eastern Shore. Federalsburg has taken steps to shore up this downtown area over the years with grants and local investments. Examples include: the new downtown city dock, boardwalk park, State Highway Main Street redevelopment program, the Federalsburg Public Safety Building created out of a old 5 & 10 building, and the Federalsburg Heritage Area Museum created from a 1911 stable and car service garage. All of these efforts have greatly helped stabilize the downtown Federalsburg area, but as the economic recession began, some of the prime important buildings that were the anchors for the downtown blocks fell into decline as these key businesses closed their doors and moved out of Town. The first building is known as the Old Western Auto Building. This building is half a block long and is made up of five store fronts. This building was beginning to be remodeled when the recession brought investment to a standstill. This project is now in tax sale status and in poor physical condition. The next two buildings face each other on the main corners in downtown are the BB&T Bank and Bank of America Buildings. The BB&T building has been vacant for three years with no takers and Bank of America building has been vacant since March 2012. These are large vacant properties in the downtown and the effort has been made to get them back into productive use again but nothing has happened as of yet. The last and most important building is the 1919 Masonic Building next to Town Hall and in front Federalsburg Heritage Museum. This was the town's live theater building (theater is still located upstairs). The building needs to be saved for its historical value and for the two businesses downstairs and a church congregation upstairs in the Masonic Building. These are successful uses that need to stay in retail located in the Masonic Building.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(2) Describe the Area's land use/zoning make-up(residential, commercial, industrial, and mixed-use). Is the current land use or zoning conducive to revitalization investment?

(Answer space 4,000 characters)

The downtown area is a mixed-use business & apartment area. Many of the store fronts and older business building have been renovated and are fully occupied with local business merchants. This area is the Town's downtown TIZ area created with the help of MHT about three years ago. The Town has a revolving business loan fund program that was created with funds from CDBG and USDA. This fund at present is over \$300,000 and has helped both firms in the Town's industrial park complex as well as small local businessmen to start a business or improve their businesses. Marshyhope Creek Greenway Trail that runs along the waterfront, (Marshyhope Creek divides the Town in half), adds recreation value to the downtown in addition to improving bicycle and pedestrian access. The Creek and greenway enhance the natural beauty of the Community. The Town has focused on projects that use the Marshyhope as the influence to guide development in the area. One example is Marina Park. The Park area contains playground equipment, pavilions, soccer fields, volleyball court, basketball courts and areas to dock and launch a boat. State, Federal and local investment in this area is aimed at attracting visitors and residents to Federalsburg. There is new interest to reinvest in this area. Federalsburg believes now is the right time to invest in revitalization.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(3) Describe strengths and weaknesses in basic features of community quality-of-life. For instance, is crime an issue for this SC Area? What is the condition and quality of educational choices available to the community? Are artistic, cultural, or community resources, events or facilities with in or accessible to residents in the proposed SC Area?

(Answer space 4,000 characters)

Over the years the Town of Federalsburg has received grant funding from Governor's Office of Crime Control and Prevention (GOCCP) for C-Safe Community Policing. The program has helped Federalsburg reduce its problems in the community to the point the Town statistics show very little crime in the community. Federalsburg has one of the five Caroline County elementary schools located within the Town's limits. This school is well run and has great community involvement. Parents are active in the school activities. Federalsburg is also the site of a Judy Center. Created by funds from the Caroline County and CDBG Grant with the Town managing the Grant to build the center. The Judy Center added another layer of community education to help the Federalsburg Area. The Federalsburg Judy Center promotes school readiness through collaboration with community-based agencies and organizations and by offering many different early intervention and comprehensive services within the school and center. A number of clubs, fraternal orders and military posts (VFW, American Legion), the Lions Club, the Order of the Odd Fellows, the Masonic Lodge and the Ruritans provide additional resources to support the Town's programs and projects and make Federalsburg a better place to live. The Town decorated banner program, all season banners and Christmas decorations have been given to the Town by Federalsburg Lions Club through funds raised they hold year round to make Federalsburg a more beautiful place to live. The Lions Club also organizes the annual Christmas Parade. The cultural heart of Federalsburg is now open in the Federalsburg Historical Society Heritage Museum. This is the keeper of the rich history of Federalsburg and the surrounding area. The gift of Exeter, a national registered house in Federalsburg and this home will be a designated location along the new Micheners Chesapeake Country Byway Trail; Federalsburg is becoming a tourist location and a historical repository of information for the tri-county area of Caroline, Talbot and Dorchester.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

C. Natural Resources and Environmental Impact: Strengths and Weaknesses

(1) Describe the strengths and weaknesses of the community's "Natural environment" in or near the Sustainable Community Area. What is the current condition of key natural resources - lands, air, water, watersheds, tree canopy, other? If the community is located in a coastal zone, what risks might the community be subject to associated with climate induced sea level rise?

(Answer space 4,000 characters)

The Town of Federalsburg is divided by the Marshyhope Creek which is a tidal river. The Creek provides drainage for most of the territory in and around Federalburg. When Federalsburg did its water element for its updated comprehensive plan it was discovered that the "Creek" is the drainage receiver for the lower part of Caroline County and both lower parts of Kent and Sussex Counties in Delaware. The Marshyhope is one of the dominant features of Federalsburg, Federalsburg has always been a protector of its most prominent feature. For years the community has used bank replacement and protective systems to preserve the creek's edges and to filter pollutants before they reach the Creek. The Town has been very active in all programs to safeguard the Creek and the Bay. A major project was the up-grade of the Town's Waster Water Treatment Plant(WWTP)to Biological Nutrient Removal (BNR)and Enhanced Nutrient Removal (ENR)at the same time. Projects to separate stormwater and sewers have been done all over Town. These projects also included stormwater controls to divert and control the stormwater run-off into the Marshyhope. The Maple Avenue project help prevent flooding of neighboring properties when storms occur and directs the stormwater into the new stormwater control systems to prevent flooding while draining Maple Avenue correctly into the new stormwater system. Maple Street was \$1.3 million dollar ARRA Project that was done on time and under budget by \$46,000! The Town will be starting a 890 lin. ft. living shoreline bank replenishment project this spring. This \$165,000 Project will use a new technique where logs bins will be anchored along the banks of the creek where river sediment will flow over the bins and keep the log bin system in place. Native plants will be planted in these log bins to grow along the creek bank areas in the anchored logs forms that will allow the creek silt to fill in along the bank edges naturally to create better bank protective. Federalsburg is in the coastal zone and needs to plan for sea level rise. At present, the stormwater management problem is the most pressing item on tap for the Community.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(2) Describe the strengths and weaknesses of any current efforts to reduce the community's "carbon foot print" or impact on the environment. Is recycling (commercial or residential) available to minimize waste? Are there current efforts to encourage the purchase and availability of fresh local food and other local products and services to the community? Describe any current energy or water conservation efforts that may be underway. If the community has not implemented one of the above initiatives, has the community identified a need or interest to pursue these or other efforts to reduce environmental impact, for instance through the new Sustainable Maryland Certified initiative?

(Answer space 4000 characters)

The Town of Federalsburg has been a strong believer in protecting the environment for many years. The Waster Water Treatment Plant was up-graded to BNR & ENR three years ago, the separation of stormwater and sewer from main streets in the Town included the last major project of this type, Railroad Avenue that will be completed in late summer. This problem of combined stormwater and sewer will no longer exist in Federalsburg in after the year 2013. These types of initiatives have always driven Federalsburg because the Marshyhope Creek that divides the Town in half. This has driven Federalsburg to become a good steward to its environment specially because of the Marshyhope. The Marshyhope Creek has up to 14 bank replenishment project which include Living Shore Lines Projects. The Town is about to install a new type of living shore line made out of logs and native water plants to encourage bank recreation without using rip-rap. Town Funds and grant funds from MDE are funding this project. This project will be an sample that MDE hopes will be used by other municipalities throughout Maryland. The Town is now looking at a new project that will replace standard lighting system in Marina Park with pole mounted tracking solar panel street lights systems. Because Marina Park is in the flood plain of the Marshyhope, it sometimes become submerge and electric outages to the electric light streets lights are common and maintenance has become costly to the Town. These lights are needed for vehicle and pedestrian safety. The six new light system by ATR to be provided by American Energy Services and installed in Marina Park would replace the old lighting system easing concerns about repairs for water damage due to flooding. The Town already has two solar lights will electric eyes installed at VFW Boat Ramp and over a four year period has proven the worth of solar to Federalsburg.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(3) Describe the strengths and weaknesses of the jurisdiction's current stormwater management practices and how these may affect the proposed SC Area. Is redevelopment and retrofitting of infrastructure an issue or opportunity in this SC Area? Stormwater runoff is a significant source of pollution to Maryland's streams and the Chesapeake Bay. Buildings constructed before 1985 have little or no stormwater controls, and development between 1985 and 2010 have some controls. Updated stormwater regulations passed by Maryland's General Assembly in 2010 require that development and redevelopment projects utilize stringent stormwater controls. Sustainable Community Areas may have opportunities for redevelopment practices that can reduce stormwater flows.

(Answer space 4000 characters)

Federalsburg has been on the cutting edge of protection of the Chesapeake Bay by actively protecting the Marshyhope Creek for years. Marshyhope Creek divides the Town in half and because of this division there has always been a community need to preserve the Marshyhope. The Town of Federalsburg was 17th on the list of WWTP Up-grades and four years ago the treatment plant was up-graded to BNR and ENR. Federalsburg had four major streets in the community where stormwater and sewer were combined. Over the last ten years three of these projects separating stormwater from sewer outfall have been completed with the last of the four projects to be started in late January, 2013, the Railroad Avenue Project. Two years ago the Town improved the control of stormwater in the center of Town with MDE and ARRA grants. The Maple Street Project that separated stormwater and sewer in the center of the community with a truly proven result. The Town of Federalsburg has already passed its stormwater ordinance and started to apply for grants to map and create a program to control stormwater run-off into the Marshyhope Creek. Federalsburg has recieved help with this program from the Environmental Finance Center of the University of Maryland. This group will soon begin a study that will locate stormwater runoff areas in the town of Federalsburg. The Town's Critical Area ordinance has been to be re-written to reflect the changes in Critical Area rules and regulations that have been deveolped. A grant from DNR, MDP and NOAA paid for this project. The Town of Federalsburg is actively seeking to obtain planning grant funds to develop a plan to address problems and implement proper controls for stormwater management in Federalsburg. In the next few months the Mayor and Council of Federalsburg will enact a stormwater utility ordinance that will help the Town to finance future stormmmwater improvement projects.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

D. Econimic Conditions & Access to Opportunity: Strengths and Weaknesses

(1) Describe the jurisdiction's current economic strengths and weaknesses. For example, are there distinct economic drivers in the area or region that will affect access to job opportunities and the progress of the SC Plan? What are the main barriers to the Area's conomic competitiveness? What is the current level of broadband access available to serve residents, businesses and public facilities? What efforts are currently in place to increase worker skills and employment? Describe trends in employment rates and business formation.

(Answer space 4000 characters)

The economic drivers of Federalsburg being surrounded by a rural area are farming, long haul trucking, industrial production and creating small business development. This is a rural town that is surrounded by farms , green spaces and forested land masses. Many of the farms close to the Town limits are in agricultural land preservation. Because of the central proximity of the Eastern Shore to destinations on the East Coast, this is the natural place for small as well as large trucking firms. Many people in this area make their living driving or dispatching trucks in this area along with warehousing that is part of this industry. Federalsburg is the center of industrial development of Caroline County and the surrounding area including the two lower counties of Delaware, Kent and Sussex. Federalsburg is home to Stove Top Stuffing by Kraft Foods, The Red Solo Cup production, Maryland Plastics, plastic silverware, H & M Bay a national shipper of frozen seaford and other cold products (this is H & M's home base), Sisk Fullfillment, Trenton Pipe Nipple Co. LLC, UPS, Yale Sportswear Corp., ShoreGood Water Bottling Co.,Culpeper & Reliance Treated Lumber, M&M Refrigeration large commerical refrigeration Inc. which is the thrird largest commerical refrigeration company in the world (an international compamy in sales and service), C & W Transport LLC, commerical shipping of bulk concrete and Koski Trucking and Warehousing. Federalsburg is also still served by a railroad, the Maryland and Delaware Railroad with its home office located in Federalsburg in the original historical railway station. The problem that exist with many of these employers is recruiting and retaining emmployees to do many of the jobs which run these businesses. Barriers to growth for the Town's downtown are two factors, one Town's location to other larger Communities that are fully developed, like Easton, Cambridge, Seaford and Bridgeville, DE. The second problem is the lack of skilled local work force. Broadband is not available and present efforts to train the work force fall short in increasing skills and meeting employment requirements. Local businesses are at the present almost fully employed in the majority of their key positions.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(2) Describe the jurisdiction's housing market and access to affordable workforce housing. What are the trends in residential construction (rental and homeownership), homeownership rate, foreclosure rate and, property values. Describe how and whether your jurisdiction's prevailing housing costs-both homeownership and rental - are affordable to households below 120% AMI, 80% AMI, 50% AMI. JWhat efforts are in place currently to house individuals, families and the disabled at or below the AMI levels described above?

(Answer space 4000 characters)

The housing stock in Federalsburg is of 20th century and 19th century construction. Much of the single family housing has been converted into apartment houses that hold two families or more. Many to most of these houses have been well maintained and are in good condition. With a full time code enforcement agent, houses that do not meet the standards of livability, must come into line or are not allow to be inhabited until they are. Due to the age of the housing stock,house prices for purchase are low. This was the case even before the recession. Over the last eight years Federalsburg had hope that three areas of new home development that were begining to move forward just before the recession would provide new affordable workforce housing. However these developments have not moved forward since the recession. The total number of housing units in Federalsburg is 1,150 with 353 of these units 1939 or earlier in age. The major part of hosuing units are from are from 1940 to 1990. Sale prices (Value)for housing in Federalsburg span from \$50,000 or less with 37 units fitting in this group. \$300,000 to \$499,999 is the top group of housing cost (3 units are in this group). The majoity of housing cost are between \$99,999 to \$200,000. (385 units). These units are owner-occupied units. The real story in Federalsburg is the number of rentals and the number of subsidized rental units in the community. The total number of this units are 569 rental units with rents ranging from \$200 a month for a room to \$1,100 a month for a house. Median rent paid is \$450. Five low income and project based Section 8 apartments complexes are in Federalsburg. The Town has over the years had problems with these complexes including providing security.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(3) Describe the SC Area's demograhic trends (with respect to age, race household size, household income, educational attainment, or other relevant factors).

(Answer space 4000 characters)

The 2010 Census Data for Federalsburg shows many changes on all the above items listed in demographic trends. The Total population increased by 119 persons. That is 4.54% increase from the previous census. The population of Federalsburg continues to grow older. This older age group are persons from ages 50-85 which is nearly 30% of the total population of Federalsburg. At the other end of this data group is from 5 years to 50 years old. This group is still 70% of the remaining population with the ages that fails into the age group of 5 to 25 which makes up to 39% of this 70% group. The Town of Federalsburg's population is heavily weighted among young and older age groups with ages 5 years to 25 years making up 39% of the 70% population count remaining. The working age population makes up only 31% of the total remaining 70% of Federalsburg's population. The average household size is little over 3 persons per household 26.9 % of total households in Federalsburg (291 families)are headed by single mothers. The total number of households in Federalsburg is 1,081. The median income for the family of three is \$49,050 a year. Percent of persons below the poverty level in Federalsburg/Caroline County were 13.2% compared to the statewide percentage of 9.2%. High Schools gradutes(including equivalency)comprise is 45% of the population, 31% of the population attain less than a 9th grade education to 12th grade education with no diploma. Just a little over 8% have received Associate and Bachelor's degree graduate/professional degrees. The racial composition of the Town has changed a lot since the 2000 Census. The total white population has decreased by 4.35% with the largest change occurring in Hispanic up 241.38%. The Asian population has also increased to 35.29%. The African American population has increased by only 16.27%. These factors dictates inventory needs of all types of local business and how and what they sell and how the items they sell are priced. What food type are needed to brought in to sell to this population with this make-up? What restaurant types will locate to Federalsburg? Fast Food or a sit-down restaurant? The income made here locally and the ability to do better in Federalsburg with lower start-up cost has driven much of what has happened in Federalsburg's Business Community over the last ten years.

III. LOCAL CAPACITY TO IMPLEMENT PLANS & PROJECTS

A. Organizational Structure:

Describe the Applicant's organizational structure. Specifically, which organizations are members in the Sustainable Communities Workgroup and who are the respective staff? Who are the leaders, and how will the workgroup advisor or staff manage implementation of the SC Area Plan?

(Answer space 4000 characters)

Federalsburg over the years has been very aggressive in developing business and creating opportunities for local business to start and grow within its boundaries. Frank M. Adams, long time head of Federalsburg Economic Development committee help to create three industrial parks in Federalsburg, the Caroline, Federalsburg & Frank M. Adams industrial parks which has created over the last twenty years 1,400 jobs within these industrial parks. Federalsburg is the economic engine that produce, well over 1,000 plus jobs in the last 20 years to make Federalsburg the industrial location giant in the Mid Shore area. Federalsburg has the largest industrial location area on the Mid Shore. JOK Walsh of the Caroline Economic Development Corporation (the town give this organization \$10,000 a year to help in planning and attracting business to Caroline County and Federalsburg) provides business recruitment and planning for Federalsburg business community. Federalsburg provides a revolving Business Loan Fund for start-ups and established business as well. The fund was launched with unused funds from two grants provided by USDA and CDBG. The current total in this loan fund is \$376,179.89. Eight loan packages are now outstanding and two more loans requests are currently under review. All loans are being repaid on time. The Town is currently collecting at the present \$43,744 a year in payments from the loans with \$34,025 of these funds going back to principal every year! Mr. Frank Adams Chairman of the Federalsburg Economic Development Committee has helped in getting businesses to locate in Federalsburg. The creation of three industrial parks that are nearly filled to capacity with businesses prove the point. Mr. Adams is also the President of the Federalsburg Business & Civic Association. This organization is a 501 C-4 under the Central Federalsburg Development Corporation was designed to restore the downtown shopping area of Federalsburg. MHT help the Town over two years ago with the development of a TIZ in downtown Federalsburg. The Federalsburg Historical Society, the Lions Club, the Boy Scouts, the Federalsburg Ministerial Association, the Federalsburg Volunteer Fire Company are all a part of community backbone of organizational volunteer groups that enhance Federalsburg's ability to do all it can do to have a better community.

III. LOCAL CAPACITY TO IMPLEMENT PLANS & PROJECTS

B. Organizational Experience:

Describe the Applicant organization's past experience in administering revitalization plans and projects. Describe the roles of the members of the Sustainable Communities Workgroup, including their experience in implementing revitalization initiatives. What are the strengths and challenges of the capacity of these groups with respect to implementation of the SC Plan?

(Answer space 4000 characters)

The Town of Federalsburg has itself done much to improve the Town's physical needs and infrastructure to better provide services and open spaces for all types of community activities. Over the last eight years, Federalsburg has undertaken long over due infrastructure improvements. These projects included: 1920's Water Tower's replacement project, WWTP up-grade-ENR-BNR and the remodeling of an old 5&10 into the Public Safety Building (Police Department, Code enforcement & Public Works Director Offices) and Maple Avenue sewer separation project. All of these projects up-dated infrastructure in the community. The 3.5 mile Marshyhope Creek Greenway Trail that follows the Marshyhope Creek from the North of Town to the South of Town ending at the VFW Boat Ramp is a treasure. The Trail features Marina Park at its half way point on the Trail. This park is a 17 acres area with a boat marina with tie-up areas and boat launches, basketball courts, volleyball court, three playground sets for different age groups, pavilions and open sports fields. One of the most historical buildings (The Covey/Williams Garage) in Town was renovated into the Federalsburg Heritage Area Museum which is located in the cultural heart of Federalsburg behind the Town Hall and the Public Safety Building. This over 8,000 square feet building offer the history of the Community and surrounding area but also offers a special place to have large community events. The Business & Civic Association, Federalsburg Historical Society, Federalsburg Volunteer Fire Department, the Lions Club, Ministerial Association, Ruritan's and the local; Boy Scouts Troops all work together on all types of Projects to better and improve their community! Over the last five years, the Lions Club has devoted their fund raising to the Federalsburg Christmas Lights Project and year round decorated Banner project that are installed on the telephone posts around town.

III. LOCAL CAPACITY TO IMPLEMENT PLANS & PROJECTS

C. Public Input:

How did residents and other stakeholders in the community provide input to Action plan described below in section IV?

(Answer space 4000 characters)

Federalburg is fortunate to have an active community involvement in all the activities of the community. The Federalburg Ministerial Association represents Nine active churches in Federalburg (pop.2,966)with a mission is to help all who need help both with clothes, food and shelter but also help those looking to feed their souls. The Federalburg Volunteer Fire Company is always involved with helping and aiding the community, not with just fire protection but holds events and fund raisers to aid any and all who are in need. The Lions Club provides ongoing funding for community enhancement and amenities, (Town Pole Banners,Town Christmas Lights)and always helping out the community where someone needs help. The Lions organized a rubber duck race on the Marshyhope to raise funds the help put a new roof on Federalburg Library and a new purchase a HVAC System. Other local groups who are involved and input in the community are: Idylwild Rurians,The Odd Fellows and The Masons. One of the most active groups in Federalburg is the Federalburg Historical Society. Their newly opened Federalburg Heritage Area Museum and national Register Historic Place,the millers house of Marshyhope Creek "Exeter",keeps this group is very involved in the community and promoting tourist in this area. All these groups regularly come to the Mayor and Council meetings, are on the Planning and Zoning Commission and all of these groups are active and vocal in community affairs.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

The Sustainable Community Action Plan (SC Plan or Plan) is meant to be a multi-year investment strategy - a strategic set of revitalization initiatives and projects that local partners believe will increase the economic vitality and livability of their community, increased prosperity for local households and improved health of the surrounding environment. The Plan should be flexible enough to be updated regularly and renewed every five years as the community envisions new goals. The priority initiatives and projects in the SC Plan should improve the livability of community places -- residential, commercial, or other public or private properties - and create new work, retail, recreational and housing opportunities for residents. These projects should also reduce the environmental impact of the community through water and energy resource conservation and management strategies. In this way, the Plan can be a road map for local stakeholders as well as State agencies to work together to create a more a sustainable and livable community.

A.Supporting existing communities & reducing environmental Impacts.

(1) A community's approach to Smart Growth generally includes two inter-related areas of focus: encouraging reinvestment and growth in existing communities; and, discouraging growth that degrades natural resources, and farms and rural landscapes. Broadly describe your jurisdiction's Smart Growth approach and any significant accomplishments made over the last decade or so.

(Answer Space 4,000 characters)

The Town of Federalsburg has always been mindful of its rural roots because the Town is located in a rural farm setting and because of its most important natural feature, the Marshyhope Creek (which divides the Town in half) has made Federalsburg a steward of nature while continuing to be a active growing community with preservation always on the mind of the Town and the citizens of Federalsburg. Growth that has occurred over the years in Federalsburg has been on a stable, controlled growth direction for years. The Town has upgrade its WWTP to BNR and ENR. The WWTP has never been used to capacity so there is room for a controlled growth pattern in Federalsburg boundaries. The need for growth has always been tempered by the green spaces around the Federalsburg of which many are already in rural farm legacy programs with the Marshyhope Creek in the center of the community and with Idylwild Wildlife Management Area to the North of Federalsburg. These natural features and rural areas have always been a controlling factor for any expansion of Federalsburg. Because of these natural and planned areas of control, Federalsburg's growth has been slow and controlled with planned developments that will fit the boundries of needed growth and the protection of nature as Federalsburg continues as a community on the slow but graudule move in a positive direction. Over the last eight years with Federal and State grants have been used to develop Heritage Tourism in Federalsburg. Joining the Stories of the Chesapeake Heritage Area, Federalsburg created a TIZ zone in the downtown business district, made the historic Covey/Williams Garage into the Federalsburg Heritage Area Museum as part of this plan. A committee from Federalsburg worked with Jim Klein who developed the Michener's Chesapeake Country Byway Trail which placed Federalsburg on this trail because of its rich historical value as a community. All of these efforts have made Federalsburg a heritage tourism destination. In addition, Elizabeth Beckley of Preservation Maryland is assisting the Town in creating the first local historical district in Federalsburg.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(2) Describe any major investments in community infrastructure -water, stormwater, sewer, sidewalk, lighting, etc. -- that must be undertaken in order to improve the readiness or competitiveness of the proposed SC Area for private investment and compliance (if applicable) with TMDL regulations. Addressing the stormwater during redevelopment can reduce the pollution entering our streams and contribution to the restoration of the Chesapeake Bay. Investments in infrastructure, generally, can be an important catalyst for new private investment in the community.

(Answer Space 4,000 characters)

The Town of Federalsburg has prepared to grow in a planned manner over the last eight years through a series of infrastructure improvements. First project was the removal of two 1920's Water Towers and replacing them in 2006-2007 with a new better located water tower of 350,000 gallons. Next the was the remodeling of the 1960's 5&10 store into the Public Safety Building (Police, Public Works Director and Code Enforcement Agent Office are located in PSB). This building was completed in 2008. Cultural heart of the Town is Federalsburg Heritage Area Museum created from an old car and horse & buggy garage directly behind Town Hall and the Public Safety Building in the center of Downtown. Ten years of grants from MDE for bank retention and replenishment along the Marshyhope Creek in the boundaries of Federalsburg have helped improve the water conditions of the upper Marshyhope. Nanticoke River Keepers grade the Marshyhope a B to B- yearly. MDE and the Town up-graded the Federalsburg WWTP to BNR & ENR during 2008-2010. Federalsburg WWTP was 17th on the list of plants that needed to be up-graded. This project is also complete. Federalsburg works hard to enforce the Critical Area Ordinances and has updated these ordinances with the support of funding from DNR/MDP. The Town's Grant Administrator has been exploring grant opportunities to support planning to address stormwater problems and impacts on the Town and the Marshyhope Creek.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(3) Describe policies, initiatives or projects that the community will undertake or expand in order to reduce the SC Area's impact on the environment. Examples include but are not limited to: conservation or management of stormwater through retrofitting of streets and by-ways (Green Streets, rain gardens, etc.); retrofitting of facilities and homes for energy conservation; implementation of "green" building codes and mixed-use zoning; recycling of waste; clean-ups of watersheds; and, encouragement of "Buy Local" approaches that benefit local suppliers and food producers. A comprehensive menu of such actions may be found through the nonprofit Sustainable Maryland Certified initiative.

(Answer Space 4,000 characters)

Federalsburg is an old established community that is physically divided by the Marshyhope Creek, reflecting the Creek's History in Federalsburg's development. The majority of the downtown business area and the housing units in this downtown area are in the Floodway, Flood Plain and Chesapeake Bay Critical area. Because of these factors, flood risk has become key variable in development, planning and approval. Buildings that can no longer meet building code requirements and are too costly to maintain may disappear from the building stock of Federalsburg. In the majority of cases are demolished. These measures have made Federalsburg become a Greener community because of this constant change in streetscape of this area. Living Shore Line Projects with creek bank replenishment, sewer and stormwater separation projects, recycling waste project, the WWTP up-grades to BNR & ENR and the starting of a local Farmer's Market on Saturdays, demonstrates Federalsburg's effort to be a "Green Community"!

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(4) Which community groups or stakeholders will be key to the implementation of the initiatives and projects noted in this section?

(Answer Space 4,000 characters)

Federalsburg's Community Groups and Stakeholders are: Clubs & Fraternal Orders: VFW & the American Legion, Order of the Odd Fellows, the Masonic Lodge, Idylwild Ruritan, the Lions Club. Professional Groups: Caroline Economic Development Corporation-JOK Walsh, Federalsburg Economic Development Committee and Central Federalsburg Development Committee-Chairman & president Frank M. Adams. Mr. Adams also heads the committee that approves loans for the Federalsburg Revolving Business Loan Fund. Federalsburg Ministerial Association-Pastor Peter Smith-Pres., Bishop Ray Parsons-Secretary and Pastor Howard Dunn Community Building Project to help troubled Kids. Person who are stakeholders, JOK Walsh, Frank Adams, Joe Glime-local Business man & Federalsburg Historical Society Board Member, Bart Johnson, local real estate & Past Pres. Federalsburg Historical Society and Donna Glime, Pres. of the Federalsburg Historical Society. Lions Club-Debbie Brohawn, David Morean & Wayne Cole. Boy Scouts Troop 137-Charles Brohawn, and Past Mayor-John Phillips, owner of Sisk Fulfillment Services, Inc. These groups support the Town in all its projects to make the Town better!

IV. SUSTAINABLE COMMUNITY ACTION PLAN

B. Valuing communities and neighborhoods -- building up on assets and building in amenities:

(1) What are the key assets that exist in the community upon which the Plan's projects and initiatives will build? Assets may include physical assets such as parks and historic structures and also civic and economic assets such as employers, educational institutions, and cultural organizations and activities.

(Answer Space 4,000 characters)

Federalsburg is a small rural town of 2,966 souls. Even with this small population, Federalsburg has residents who care about the Town and want Federalsburg to stay vital and be a Sustainable Community. Federalsburg has always been a community driven by Business. Caroline County and Federalsburg for years has been very fortunate to have JOK Walsh, head of the Caroline Economic Development Corporation which has helped Federalsburg in getting much of the industrial business that exist in Federalsburg. Frank M. Adams, local retired business man and President of the Federalsburg Economic Development Committee with JOK and other local businessmen helped establish; Solo Cup, H&M Bay Trucking, C&W Transport, M&M Refrigeration, Inc., Reliance & Culpeper Treated Lumber, ShoreGood Water Co., Sisk Fulfillment Service Inc., Trenton Pipe Nipple Company, Inc. UPS Freight, ValPac, Inc. Yale Sportswear Corp. Maryland Plastics, Kraft Foods (Stove Top Stuffing) and Jack & Jill Ice Cream. These businesses are here because of location and the positive business atmosphere of Federalsburg. The Lions Club does all types of projects to improve the community. Examples include fund raisers like weekly barbecues or more recently the release of rubber ducks on the Marshyhope Creek to help the Federalsburg Library with funds for remodeling. Debbie Brohawn, David Morean and Wayne Cole help the Lions Club in many projects that help the community. Federalsburg Ministerial Association is very active in helping all in understanding our relationship with God and how others do need help. Clothes drives, food drives helping children with problems and having lunches and business breakfasts to connect the Town's people together in their everyday lives. All of these activities help in creating a Sustainable Community.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(2) What policies, initiatives or projects will reuse or enhance the historical assets, traditional business districts/Main Streets and cultural resources of the community? What actions will reinforce your community's authentic "sense of place" and historic character?

(Answer Space 4,000 characters)

Pastor Peter Smith of the First Church of God helps those in need with a clothes collection campaign and a food pantry. Bishop Ray Parsons of the Park Lane Church of God and Paster Howard Dunn of Faith Fellowship are always building a community network to help all. This group has helped to keep people coming downtown to all the local churches with all types of programs and events that brings citizens into downtown. Federalsburg Historial Society/Federalsburg Heritage Area Museum are very active in events and is a place to study local history that bring many persons to town center both local and tourist a like. The Museum is open Thursday and Fridays every week. Every year in May and June, the Eastern Region Soap Box Derby is held in downtown Federalsburg by the Federalsburg Volunteer Fire Company. Federalsburg has a hill on West Central Avenue which makes for the perfect track. The winners from this event go to Arkon, Ohio to compete nationally. Three years ago Federalsburg had a class national winner. MHT help Federalsburg in getting a fire sprinkler grant to purchase a sprinkler system for the Museum as well as set up a TIZ in the Town Center to help the merchants and building owners in the Town Center revitalize and redevelop businesses in this Target Investment Zone. This tool the Town believes will bring Federalsburg downtown back to life and help protect and save the older building of historic character and speciallty those which need to saved.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(3) Describe policies, initiatives or projects that will increase community access to green spaces, parks and other amenities? A community can gain social and physical benefits from access to a healthy natural environment. The inclusion of complete streets, trails, green space, parks and trees contribute to the character and health of a community. Examples might include improvements to the tree canopy by planting street trees, improving local neighborhood streams, or reusing a vacant lot for a new community park or playground.

(Answer Space 4,000 characters)

Federalsburg is the second largest community in Caroline County but Federalsburg is first in public parks and green space. Chambers Park is a multiplex of sports activity fields that were started by a gift of the Chambers Family in the 1930's. the 17.3 arces site contains,two baseball fields, a Pop Warner Football Field, a two tennis courts, a skate board park (open every day), a childrens playground, picnic tables a pavilion and a community center building and an antique log cabin builtd in the Depression by the Community Conservation Corps. Just to the northeast of the Chambers Park is Chambers Lake and forest area. The forest area is 20.4 acres and the lake is 6.2 acres of fishing water for fishermen with a forested peninsula with picnic tables that pushes into the lake. These areas are open for public use year round. After dark these areas are closed except the tennis courts and skate board park (which has lights for night use) until 10 pm. Marina Park is a 17 acre plus park on the Marshyhope Creek with a marina(public tie-up,no fees)two boat ramps, basketball courts, volleyball court, soccer field, pavilions and three kids playground set-ups. This park is at the southern end of Town. The Marshyhope Creek Greenway Trail is 3.5 miles long runs along the Marshyhope Creek thought downtown into a "Nature" Trial that ends at the two boat ramp complex at the VFW Boat Ramp at the southern end of the trail. This is the North/South the liner walking park created along the Marshyhope. In the center of the Trail, a spur has been created that lets the boating public tie-up and make use of the downtown businesses. This area also has a soft canoe and kyack lanuch area and a boardwalk/fishing pier all in Town center and on the Marshyhope Greenway Trail. This Trail was selected as a Millennium Trail in 2000 by the White House Millennium Council. The certificate is signed by Hillary Clinton. The Town of Federalsburg is in the "Park Business."

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(4) Which community groups or stakeholders will be key to the implementation of the initiatives and projects noted in this section?

(Answer Space 4,000 characters)

Federalsburg's Community Groups and Stakeholders divide into five groups. Economic Development, the Business Community, Local Clubs and Organizations, the Federalsburg Ministerial Association and Town of Federalsburg. JOK Walsh of the Caroline Economic Development Corporation and Frank M. Adams President of the Federalsburg Economic Development Committee and President of the Federalsburg Business and Civic Association are also in the hunt for new business opportunities small or large for Federalsburg. Their success shows in three industrial parks that a daily work bases have 1,400 persons. Federalsburg Historical Soecity and Hertiage Museum members, Joe Glime a local downtown business and Bart Johnson a local real estate agent Past President of the Soecity have worked to preserve and keep the cultural heart alive in Federalsburg. The Lions Club supports the community with fund raisers ranging from barbecues, contests, baked sales to a rubber duck race on the Marshyhope Creek to raise funds for the Federalsburg Library's new roof and HVAC. The Lions have also supplied the season banners that are placed on telephone poles in Town to the Christmas Lights for the Community and also organize the Annual Christmas Parade. The Ministerial Association works hard to provide the balance the community needs from a clothes bank, food bank, homeless shelter in winter, quarterly "Free" Business Breakfast to help local business in keeping the "Faith" and doing the annual Lenten Lunches held at every Church in town(every faith) to communicate the message of Faith. The Town helps in whatever complicity these groups need to be successfully in their projects.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

C. Enhancing economic competitiveness:

(1) What economic development policies, initiatives or projects will improve the economy through investments in small businesses and other key employment sectors? What economic development and business incentives will you build upon or implement as part of the SC Plan? Examples could include but are not limited to: green-taping for expedited project application review; permitting and inspection; job training; business tax credits; and, revolving loan funds.

(Answer Space 4,000 characters)

The Town of Federalsburg has always been in the forefront of business creation and development in Caroline County as demonstrated in the creation of three industrial parks in which employ 1,400 persons daily. And over those years Federalsburg used CDBG and DBED Grant Funds to accomplished many of its business goals by use of these agancies for funding. Federalsburg also has others tools to help big or small businesses to develop here with a loan fund in the amount \$400,000. This fund has recently helped start a hardware store(Marshyhope Hardware), helped a Trenton Nipple and Pipe to make their production equipment OSHA safe, start a local barber (Joe Rock's) expand his business, bring St, Michaels Winery production facility to the Federalsburg Industrial Park and helped Meredith's Appliances with inventory loan to compete with the larger retailers. The revolving fund has helped bring new business to Town as well as keep the established businesses in Town alive. Funds from MHT for the fire sprinkler system for the Federalsburg Heritage Museum also created a Target Investment Zone of the downtown business district. This program will help encourage investment in this targeted area. The Town also has a full time licensed Codes Enforcement Agent, Jeff Beever.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(2) What workforce development policies, initiatives or projects will increase access to jobs and economic opportunity for residents in the SC Area? Do you have a goal for job creation? Are green jobs an opportunity in the jurisdiction or SC Area?

(Answer Space 4,000 characters)

Federalburg's policies on job creation for all residents of the Town and surrounding areas is to make the atmosphere ripe for businesses to locate here, small or large. The Town with the help of JOK Walsh CEDC and Frank Adams and his committee, FEDC work together on to promote business location and start-ups in Federalburg. The Town's downtown is a rather small area of just a little over two blocks. This allows for only a few store fronts with apartments above these businesses. This also creates store front availability only occasionally. But because of Federalburg's location is surrounded by larger communities which have very large commerce areas makes starting a small business located in downtown Federalburg a much lower start-up cost. The lease rates for store fronts in Federalburg are much lower than neighboring communities and the start-up cost are low enough that Federalburg is an incubator for these first time start-up small businesses. If these businesses make-it here they will last a very long time but if they do not make-it, a new start-up takes the space of the business that fails. Federalburg almost always has a fully occupied downtown business district. The Town has help many of these firms with the revolving loans from the Town's fund which has helped many of these businesses survive. Any Town business large or small will tell anyone how "PRO" business the Town of Federalburg is!

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(3) Describe whether the Sustainable Community will be impacted by the Base Re-alignment and Closure (BRAC) activities in Maryland. If impacted, how do the initiatives and projects in your Plan complement BRAC-related growth? (If not applicable, all ten points will be assessed based on answers to questions 1, 2, and 4)

(Answer Space 4,000 characters)

The Town of Federalburg is not in the Base Re-alignment and Closure area or involved in any activities related to or part of any (BRAC) activities in Maryland.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(4) Which community groups or stakeholders will be key to the implementation of the initiatives and projects noted in this section?

(Answer Space 4,000 characters)

1. The Town of Federalburg
2. Caroline Economic Development Corporation
3. Federalburg Economic Development Committee
4. Federalburg Business and Civic Association/Central Federalburg Development Corporation-501 C-4
5. Federalburg Historical Society and Federalburg Heritage Museum
6. The Lions Club of Federalburg
7. Boy Scout Troop 137
8. Federalburg Ministerial Association
9. Federalburg Volunteer Fire Company
10. The Citizens and Businesses of Federalburg

These are the players, the movers and shakers who are Federalburg and believe in the community and do their part to keep it alive and moving FORWARD!

IV. SUSTAINABLE COMMUNITY ACTION PLAN

D. Promoting access to quality affordable housing.

(1) What housing policies, initiatives or projects will expand housing choices - rental and homeownership -- for people of a range of ages, incomes, and also for disabled individuals? How will these actions address the current housing conditions and needs noted in Section II?

(Answer Space 4,000 characters)

Federalsburg has always encouraged fair and equal housing for all of its citizens. The Town has worked to ensure that the Town's rental housing and owner properties were in livable condition. Five years ago, Federalsburg established a full time employee position of Code Enforcement Agent. By making this a full time Town employee position, the Town has enhanced the capacity of the Town by supporting a trained and licensed professional code enforcement. The first step in creating and promoting a Town of the Future with a Future. Jeff Beever, Federalsburg Code Enforcement Agent had the first meeting ever that brought all the landlords together in one meeting to discuss common problems and discuss and understand new and old rules of their businesses. This outreach meeting has gone along way to improve communications between the landlords and the Town. More meetings will be held. Federalsburg has five named Section 8 and low income housing projects. Many of the income producing properties in Federalsburg just meet the code requirements and need constant attention from Code Enforcement to be sure these properties are livable. The housing stock in Federalsburg is old with much of it dating to the 1930's to 1940's. With a good portion of the housing is early 1900's. 59.1% of the Town's population is considered low to moderate income. One quarter or 25% of the population in Federalsburg makes between \$11,000 to \$49,999 income for their family. The disability status is 562 persons which range from age five to over 65 have a same type disability in Federalsburg. The Town is mindful of this and has done ADA requirements everywhere in Town. The Town of Federalsburg has made every attempt to get new and affordable housing in the community. The housing boom of 6 years ago had three housing developments ready to start in Federalsburg that would have added affordable home ownership and new housing would encourage many who work here during the day at the three industrial parks to consider buying a house in Federalsburg instead of commuting to work. Without new housing stock, Federalsburg will not grow its housing base.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(2) Will these housing initiatives or projects increase access to transit or community walkability and/or decrease transportation costs? In other words, will the housing investments result in more people living near work or town centers, or able to more conveniently reach work, school, shopping and/or recreation?

(Answer Space 4,000 characters)

Federalsburg is a rural community. Nothing in a rural setting is close together! Stretches of farm land separates homes and towns from other communities. The Town of Federalsburg has developed a walking trail that is 3.5 miles long. This trail has been created over the last ten years. The trail starts at the northern boundary of the Town and runs behind the business district in town center and alongside the Marshyhope Creek that divides the Town. The trail continues through the Marina Park just south of downtown and ends up going through the created nature part of the Trail and that ends at the VFW Boat Ramp which is the most southern point of property within Federalsburg. This trail is used for pleasure walking and nature trail adventures as well as a way to get to one end of the Town or to get to Town Center without using the sidewalks or even being close to a roadway. This has helped folks in Federalsburg to get from one end of Town to the other safely but also allowed them to enjoy the nature of the Marshyhope Creek as they move about. Delmarva Community Transit System provides limited services and stops that are very far apart. This is a problem for rural mass transit.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(3) What is your goal for of number of units to be created of affordable workforce housin, rental and homeownership? What populations (by income or special needs) will benefit from this increased access to affordable housing?

(Answer Space 4,000 characters)

The Town of Federalsburg is made-up totally of affordable housing, workforce housing and rental housing. The Town does have homeownership but truly does not have all the homeownership the Town needs or wants! Property in general is very affordable in Federalsburg and there are many fixer-uppers available for sale. The taxes in Caroline County are high in developed areas like Towns because Caroline is a rural farming community. Since farm land is taxed less that means land inside a Towns in Caroline County are priced higher. Property taxes are in many cases too high. It has become impossible for many to achieve homeownership in our community and it is becoming harder for just about anyone! The Town of Federalsburg needs a bigger tax bsae to continue many of its programs and projects. For the Town just to stay at its present level of funding and to continue to provide the present level of services to the public has become an balancing act at budget time every year for Federalsburg. Just keeping people in homes in Federalsburg is more then enough hope for now! The plan was to increase housing construction in Federalsburg which would contain in this new contruction new affordable work force housing. Unfortunately, the building boom went broke and Federalsburg plans went with the recession.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(4) Which community groups or stakeholders will be key to the implementation of the initiatives and projects ntoed in this section?

(Answer Space 4,000 characters)

The Town Federalsburg depends on the Community as a whole to work together and achieve whatever growth and implementation for the area of Housing within the community. The Town provides a full time code enforcement agent to enforce codes to keep the housing stock in good shape to make sure the housing in Federalsburg is livable and code safe. As a result the commuications between Landlords, the Town and renters has been improved to be insure the best possible situation exist for all in the renting community and that all rules and laws of health and non-discrimination are followed.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

E. Support transportation efficiency and access.

(1) What policies, strategies and projects are envisioned to strengthen the transportation network that affects the proposed SC Area? How will these initiatives support transportation choices (including walking, bicycling, bus or rail transit, and carpooling) or otherwise promote an efficient transportation network that integrates housing and transportation land uses?

(Answer Space 4,000 characters)

The Town of Federalsburg has deveolped one form of transportation as alternative to the streets and sidwwalks of the community. With the grant help of Recreational Trails, SHA and Federal Transportation Funds, Federalsburg deveolped a 3.5 mile trail(Marshyhope Creek Greenway Trail) which is located along side the Marshyhope Creek and located behind the Federalsburg downtown business district. The trail one can walk or ride a bike. This trail continues pass the business district and continues to the south were it intersects Marina Park. This park is not just a location to launch boat overboard at the boat ramps but is also the community park where people can walk, ride their bikes play basketball, soccer, volleyball and the children can play on three different types of playground equipment sets. This trail allows the public to move about Federalsburg's downtown and Marina Park Area without using a street or sidewalk to access the downtown park. The safety of having a park connect to the trail makes the use of the park by parents and childern alike a happier, safer experience. Without Ten (10) years of investment by Recreational Trail Program, this beautiful alternate transportation system would not exist in Federalsburg.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(2) If applicable, describe the SC Area's connection or proximity to transportation centers (e.g. Metro, MARC, and light rail stations) and describe opportunities for Transit - Oriented Development (TOD). Will Plan strategies and projects contribute to jobs/housing balance or otherwise provide a mix of land uses that can be expected to reduce reliance on single-occupancy automobiles? (If transit or TOD is not applicable in your community, all points in this section will be based on questions 1 and 3)

(Answer Space 4,000 characters)

Town of Federalsburg is in a rural setting. There is a regional bus service that covers the three central counties on the Eastern Shore. Delmarva Community Transit does its best to provide service to Federalsburg and surrounding communities. But the distance of from one bus stop to another or from destination to destination is so great that it is not a very practical transportation method for the Shore. The schedule is too long for practical timely use. Living in a rural setting adds a challenge to Public Transportation.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(3) Which community groups or stakeholders will be key to the implementation of the initiatives and projects noted in this section?

(Answer Space 4,000 characters)

These are the key stakeholders in the Transportation possibilities for Federalsburg:

1. Recreational Trails
2. State Highway Administration
3. Federal Transportation Funds
4. Delmarva Community Transit
5. Upper Shore Aging Transportation

IV. SUSTAINABLE COMMUNITY ACTION PLAN

F. Coordinating and Leveraging Policies and Investment

(1) What specific steps will the Sustainable Community Workgroup take to coordinate policies and funding streams to remove barriers to investment and maximize and increase funding in the proposed Sustainable Community Area?

(Answer Space 4,000 characters)

Federalsburg has created a set of tools to help future businesses to plan and establish themselves in Federalsburg. These include: Town's revolving business fund, a MHT Target Investment Zone in downtown center, advice and Council from Maryland Small Business Development Center of the Eastern Shore Region to help these businesses with a plan for success. Funds from the revolving loan fund are frequently matched by bank funds to help businesses get started with less cash out of pocket. Federalsburg has always sought to create a "business friendly" environment. Caroline County's and the Town's Economic Committees are very engaged in introducing new businesses to Federalsburg. Federalsburg has become a business center for the County. Federalsburg and Caroline County do offer a tax break for the first five years the business operates in the area. This tax break is for either property taxes or a break on personal property tax on their equipment. No business is too small for help in Federalsburg. The reason there are three Industrial Parks in Federalsburg with two full and one with only four lots left is because Federalsburg realized many years ago that business was the way for Federalsburg to stay a long lasting and active community! The three industrial parks during a normal work day have over 1,400 employees support Federalsburg's favorable business climate.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(2) How is the proposed Sustainable Community Plan consistent with other existing community or comprehensive plans?

(Answer Space 4,000 characters)

Federalsburg Comprehensive Plan aided by MHT Target Investment Zone (TIZ) and with its Business Revolving Fund has over the years offered many businesses the opportunity to locate both in downtown and in the industrial parks. Federalsburg has helped these firms to encourage and provide and create opportunities for all sizes of business to get a real head-start in Federalsburg. Unlike many small local communities, Federalsburg has created opportunities for all sizes of business to get a real head start here. Federalsburg's only vacant store fronts are located in a condemned building and two former bank buildings (big national banks, BB&T & Bank of America that could not function in the rural setting of Federalsburg) and the Masonic Building. There are 14 small local merchants all doing business downtown in Federalsburg. In Federalsburg three industrial parks, 19 firms hiring over 1,400 persons work everyday to produce their products in Federalsburg. The Town's goal has always been to retain and support expansion of these businesses in Federalsburg. The Town and its Economic Development Committee made up of local business people and headed by Frank M. Adams long standing local businessman and business creator works to retain existing businesses to stay and that new businesses are helped and receive the support they need to become part of Federalsburg. JOK Walsh of the Caroline Economic Development Corporation is always in the lead in helping Federalsburg attract new businesses. Federalsburg will continue to follow this business development approach.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(3) How will the Plan help leverage and/or sustain more private sector investments?

(Answer Space 4,000 characters)

To help Federalsburg and Federalsburg Business succeed the Federalsburg Revolving Business Fund will continue to help business of all sizes and meet their financial needs. Businesses ranging in size from a small store downtown to an industrial park production facility can borrow from the fund. Each can get the assistance it needs to succeed. The fund has been as large as \$800,000 to the present amount just under \$400,000. The Target Investment Zone designated by Maryland Historical Trust supports revitalization of downtown buildings in the Zone through tax credits from the State of Maryland for improvements to properties. For every dollar they spend on the revitalization of their building in a TIZ, owners can receive a 50 percent tax credit. This is a powerful incentive. The Loan Fund can be used as leverage for a new business start-up fund, new stock inventory funds and bridge loans. All these options are designed for businesses of all sizes to start and stay in business in Federalsburg.

V. PROGRESS MEASURES

For the Plan parts of section IV(A through F):

(1) List the specific outcomes that the Plan seeks to produce.

(Answer Space 4,000 characters)

The Town of Federalsburg has identified five outcomes we believe will be produced by the Action Plan. First, by creating activities to promote the Downtown Business area will help keep the Federalsburg downtown busy and growing. The new Federalsburg Heritage Museum, the Farmers Market, the downtown boardwalk/fishing dock and dock tie-up and soft canoe and kayak landing are all connected to the Marshyhope Greenway Trail to get people to the downtown area to shop, eat, buy supplies and Gas. Second, is for the Town to do its best to retain existing business tenants. With a revolving business loan program, support from Mr. Richard Loeffler from Chesapeake College-MD Small Business Development Center has helped many of Federalsburg Small Business received the financial and technical support they need to make it in Federalsburg. Commercial space is also less expensive in Federalsburg which reduces start-up costs for new businesses. Third is for Federalsburg will continue working with local business, local clubs and organization, schools and churches to work towards a vibrant community. Fourth, the Town of Federalsburg to continue to work for the renewal and updating of the Town's infrastructure both for its citizens and the environment. And five. Federalsburg plan infrastructure up-grades, community parks and Marshyhope Creek improvements and protection all have been done to prepare Federalsburg for the end of the recession and for the new beginning of economic growth on the Eastern Shore.

V. PROGRESS MEASURES

(2) And, list the specific benchmarks that will be used to measure progress toward these outcomes.

(Answer Space 4,000 characters)

Town of Federalsburg has five benchmarks measure the success of its Sustainable Community Action Plan.

1. Maintenance of a "Fully" occupied downtown store fronts-Full Capacity.
2. Create more and better activities attract local and area public participation in the Community to help the community to continue to be "ALIVE"!
3. The redevelopment and revitalization of Federalsburg's Public infrastructure, parks, utilities and programs to care for the Environment of Federalsburg and its surrounding natural areas in and around Federalsburg.
4. To promote Federalsburg as the "Perfect" rural country town. With this approach, the advantage of being rural adds to one's life and being a vibrant town also with a touch of small downtown businesses and restaurants with views and walking along the Marshyhope Creek will bring people to live and work in our community. The industrial parks also add job opportunities that do not exist in other small communities. This makes Federalsburg a "Community of Opportunity".
5. The Mayor and Council over the last eight years decided to bring Federalsburg into the 21st Century by planning a new and updated infrastructure master plan. This plan included: Upgrading the Water and Sewer facilities both in the streets of Federalsburg as well as the WWTP that meet up-grades to meet State and Federal new standards, replaces two 1920's water towers with a new 350,000 water tower, continue the environmental projects to protect the Marshyhope, to expand and revitalize new and present park areas throughout the Community and to have the community ready when the turn around occurs and the recession ends. Federalsburg will be ready! This benchmark is the one which will continually be reviewed to make sure the goal is being met and updated when needed.

**REPLACE THIS PAGE WITH LOCAL
GOVERNMENT SUPPORT
RESOLUTIONS**

**SUSTAINABLE COMMUNITY APPLICATION
DISCLOSURE AUTHORIZATION AND CERTIFICATION**

The undersigned authorizes the Department of Housing and Community Development (the "Department") to make such inquiries as necessary, including, but not limited to, credit inquiries, in order to verify the accuracy of the statements made by the applicant and to determine the creditworthiness of the applicant.

In accordance with Executive Order 01.01.1983.18, the Department advises you that certain personal information is necessary to determine your eligibility for financial assistance. Availability of this information for public inspection is governed by Maryland's Access to Public Records Act, State Government Article, Section 10-611 et seq. of the Annotated Code of Maryland (the "Act"). This information will be disclosed to appropriate staff of the Department or to public officials for purposes directly connected with administration of this financial assistance program for which its use is intended. Such information may be shared with State, federal or local government agencies, which have a financial role in the project. You have the right to inspect, amend, or correct personal records in accordance with the Act.

The Department intends to make available to the public certain information regarding projects recommended for funding in the Sustainable Community Plan. The information available to the public will include the information in this application, as may be supplemented or amended. This information may be confidential under the Act. If you consider this information confidential and do not want it made available to the public, please indicate that in writing and attach the same to this application.

You agree that not attaching an objection constitutes your consent to the information being made available to the public and a waiver of any rights you may have regarding this information under the Act.

I have read and understand the above paragraph. Applicant's Initials: _____

Any one who knowingly makes, or causes to be made, any false statement or report relative to this financial assistance application, for the purposes of influencing the action of the Department on such application, is subject to immediate cancellation of financial assistance and other penalties authorized by law.

The undersigned hereby certifies that the Sustainable Communities Plan or Project(s) proposed in this Application can be accomplished and further certifies that the information set herein and in any attachment in support hereof is true, correct, and complete to the best of his/her knowledge and belief.

Authorized Signature

Print Name and Title

Date
