

I. SUSTAINABLE COMMUNITY RENEWAL APPLICANT INFORMATION

Name of Sustainable Community:

New Windsor

Name of Renewal Applicant:

Town of New Windsor

Applicant's Federal Identification Number: 52-0821163

Applicant's Street Address: 211 High Street

City: New Windsor

County: Carroll

State: MD

Zip Code: 21776

Phone Number: 410-635-6575

Fax Number: 410-635-2995

Web Address: www.newwindsormd.gov

Sustainable Community Renewal Application Local Contact:

Name: Neal C. Roop

Title: Mayor

Address: 412 Church Street

City: New Windsor

State: MD

Zip Code: 21776

Phone Number: 410-596-7912

Fax Number: 410-635-2995

E-mail Address: nealroop@comcast.net

Other Sustainable Community Contacts:

Name: Gary Dye, Jr.

Title: Town Manager

Address: 211 High Street

City: New Windsor

State: MD

Zip Code: 21776

Phone Number: 410-635-6575

Fax Number: 410-635-2995

E-mail Address: gdye@newwindsormd.org

I. SUSTAINABLE COMMUNITY – General Information

A. Sustainable Community Boundary and Description

- (1) Are you requesting any changes to your Sustainable Community boundary? Describe why or why not? **The Town of New Windsor does not want to change the boundary to our Sustainable Community area.**
- (2) Include the following in as an attachment (if requesting a modification to your current boundary):
 - a. PDF or JPEG of modified Sustainable Communities boundary map,
 - b. GIS shapefiles of modified Sustainable Community boundary (mapped to the parcel boundary),
- (3) Approximate number of acres of entire SC Area: 346.6
- (4) Existing federal, state or local designations:
Main Street Maple Street
National Register Historic District Local Historic District Arts & Entertainment District
State Enterprise Zone Special Taxing District BRAC State Designated TOD
Other(s):
- (5) Describe the SC Area's current demographic trends (with respect to age, race, household size, household income, educational attainment, number of housing units, or other relevant factors). How have demographics changed in the last five years?

B. Organizational Structure, Experience and Public Input:

- (1) Describe any changes to the Applicant's organizational structure. Specifically, how has membership of the Sustainable Communities Workgroup changed in the last five years? Who are/were the leaders, and how will/did the Workgroup advisor or staff manage implementation of the SC Area Plan?

On June 16, 2015, the Town hired a new Secretary/Receptionist. On April 9, 2018, the Town hired a new Town Manager to oversee the daily operations of Town government. In the spring of 2016, a new councilmember was appointed by the council to fill a vacancy due to the death of a councilmember. In 2017, a part-time Circuit Rider began working with the Town.

The Sustainable Communities work group was comprised of the following members; Mayor Neal Roop, Town Manager Frank Schaeffer, Councilman Ed Smith, Chair of the Town's Community Enhancement Committee, Councilwoman Kimberly Schultz, Chair of the Town's Economic Development Committee, Dave Hoffman, Chair of the Town's Planning Commission, Larry Cotherman, Landlord for LMI tenants, Doug Brown, New Windsor resident.

Town Clerk Donna Alban served as staff to the work group. Mayor Roop served as the Chairman. He implemented the Sustainable Communities Plan as part of his duties as Mayor. Formulating a new Sustainable Community Workgroup is currently one of the focuses for this administration. The Sustainable Community Workgroup will be composed of active community members and Town staff appointed by the Mayor.

Sustainable Communities Renewal Application - Section A

- (2) What have been the strengths and challenges of the capacity of the Sustainable Communities Workgroup with respect to implementation of the SC Plan?

The Sustainable Communities Plan is based upon the goals and objectives of the Town of New Windsor's 2010 amended Comprehensive Plan.

Challenges include a lack of funding and staff time.

- (3) How did residents and other stakeholders in the community provide input to the Sustainable Communities Action Plan update? On which existing local plans (comprehensive plans, economic development plans, sector plans, etc.) is the Sustainable Communities Action Plan based?

Community and business leaders were asked to participate and comment on this action plan update. A public input session was scheduled to present the draft SC Plan and receive comment. Staff worked to incorporate feedback from the community into this application.

- (4) Would you like any technical assistance from State agencies to help expand the capacity of your SC Workgroup or implement your SC plan? Please describe with which revitalization strategies you would like assistance.

The Town welcomes technical assistance, ideas, and information on best practices from the Maryland Department of Housing and Community Development (DHCD) and other State agencies. The Town is currently looking for DHCD assistance in the following areas:

- **Community Development Block Grants**
- **Community Legacy Funds**
- **Main Street Maryland Technical Assistance Grants**
- **Maryland Historic Trust Capital Funds**
- **Neighbor BusinessWorks**
- **Strategic Demolition Funding**
- **Sustainable Maryland Certification**

SUSTAINABLE COMMUNITY RENEWAL REPORT

PART I: QUALITATIVE ASSESSMENT

Descriptive Narrative: Please list the most significant accomplishments that apply.

Accomplishment 1:

Outcome: Improved Stormwater Management

Projects:

Project 1: Stormwater Facility Upgrade – The original stormwater management facility for the Blue Ridge Manor subdivision was constructed in the early 1990s. Stormwater management was provided by a detention basin that became overgrown due to the unmaintainable steep slopes. In 2018 the facility was retrofitted to a surface sand filter that provides water quality, channel protection, and peak management of the 10-year storm for the 31-acre drainage area, of which, 7.7 acres are impervious. The new facility was graded to support long term maintenance by the Town.

Project 2: Lining of Sewer Lines – in 2018, we completed the lining of sewer lines on Main Street & High Street as part of our responsibilities for our Streetscape Project.

Project 3: Replacement of Aging Stormwater System: In 2016, the stormwater pipes on Sporlein Drive were replaced along with new inlets.

Partners: Carroll County Government provide technical and financial assistance.

Impact: The implementation of the projects had a significant impact on the community by improving stormwater runoff and decreasing infiltration/inflow in the wastewater treatment system.

Accomplishment 2:

Outcome: Upgrades to Infrastructure

Projects 1: Replacement of Sidewalks Throughout the Town – The Town received a CDBG for a major renovation of College Avenue and Blue Ridge Avenue. This will include new ADA sidewalks and ramps. This project is scheduled to be completed in the first half of 2019.

Project 2: Blacktopping, curb and gutter, and storm drainage on selected streets throughout the Town – This will be completed as part of the CDBG as mentioned in Project 1. Storm drain system will reduce runoff and provide water quality.

Project 3. New paving – In 2016, completed on Roop Drive and Sporlein Drive when the aging stormwater pipes were replaced.

Project 4. New sidewalk and curb - Completed on Maple Avenue in 2017.

Project 5: Replacement of 100 Year Old Water Line – Completed on College Avenue & Blue Ridge Avenue in November 2018.

Partners: Maryland Department of Housing & Community Development with a \$673,000 grant.

Impact: Safer for pedestrian traffic, ADA compliance, new water lines, and upgrading our street inventory.

Accomplishment 3:

Outcome: Completion of the closing of the lagoon sewage treatment system

Projects:

Projects 1: Lagoon Closing – Two sewage lagoons were closed in 2017 after the completion of the new wastewater treatment facility.

Partners: Carroll County Government for supplying fill dirt. Lehigh Cement Company for financial assistance of nearly \$700,000.

Impact: Provided opportunity and space for a major recreational facility and addressed requirements of the Maryland Department of the Environment.

Accomplishment 4:

Outcome: Projects: Re-development of Dielman Inn

Projects:

Project 1: Lead Paint Abatement – A Special Project Grant from the Maryland Department of Housing & Community Development funded the lead paint abatement on the exterior of Dielman Inn. This included painting of the exterior including shutters, new rain and down spouts, chimney repair, and replacement,

Project 2: Preservation Maryland Six-to-Fix – In 2017, Dielman Inn was selected as one of Preservation Maryland's Six-to-Fix projects. This allowed for:

- A. A team to take every measurement of the interior and exterior.*
- B. A construction company to provide an extensive study on the foundation.*
- C. A company, Streetsense, to complete a site use plan.*

Project 3: Find a Potential Developer – A entrepreneur has shown great interest in re-developing the Dielman Inn. His goal is to begin in the summer of 2019.

Partners: Maryland Department of Housing & Community Development and Preservation Maryland with a \$450,000 grant.

Impact: Eliminated the lead paint (a major expense to potential developers), improved the appearance of the exterior. This exterior improvement, many believe helped the sale of two houses that had been on the market for several years.

Accomplishment 5:

Outcome: Major Events

Project 1: Music on the Main – Initiated in 2016, this has become a tremendous success and has seen growth each year.

Partners: Town of New Windsor, SHA, Carroll County Government, local organizations, churches, and businesses.

Impact: Tremendous community involvement and support.

Sustainable Communities Renewal Application - Section B

Accomplishment 6:

Outcome: Walking for Health

Project 1: Walk with the Mayor – Residents are invited and encouraged to walk with the mayor every other Tuesday at 5:30 PM.

Partners: Mayor & Residents

Impact: Residents go on a 30 to 45-minute healthy walk to learn about the town's history or talk about town issues.

Accomplishment 7:

Outcome: Open Gym at the Brethren Service Center

Projects

Project 1: Open Gym - Although not at the Brethren Service Center. Springdale Preparatory School, which purchased the Brethren Service Center is also leasing with the eventual purchase of the former New Windsor Middle School, has an agreement with Carroll County Government to allow for public use of the school's gym.

Partners: Carroll County Government & Springdale Preparatory School.

Impact: Local recreational teams are able to play basketball and have cheerleader practices as well as senior citizens to play Pickleball.

Accomplishment 8:

Outcome: Water & Sewer Study

Projects

Project 1: Tibbett's Lane Sewer Line Extension – in 2015, a study was performed to see if it was financially feasible to extend the sewer line to Tibbetts Lane to expand the industrial park.

Project 2: 100-Year-Old Water Line – A mapping was performed to show the exact location on the water line.

Project 3: A study was completed showing the locations and sizes of water & sewer lines as well as all fire hydrants, water system valves, residential water meter vaults and curb shut off valves and residential sewer clean outs.

Project 4: Water & Sewer Rates Study: Completed in 2018, the study made recommendations for the next 5 years on a rate increase of water & sewer base rates, usage rates, and connection fees.

Partners: Carroll County Government & Springdale Preparatory School and Ed Jones, Senior Financial Analyst, MD Center for Environmental Training, College of Southern Maryland

Impact: Local recreational teams are able to play basketball and have cheerleader practices as well as senior citizens to play Pickleball.

Descriptive Narrative: Please use this section to describe any major outcomes or projects from your last Sustainable Communities Action Plan that have NOT been accomplished and why.

Outcome: Replacement of a 100-year-old water line coming into town

Narrative: A couple of reasons this has not been completed. There is a proposed State Highway Administration Streetscape project for Main St. and High St. MD 31 in New Windsor that is very much integrated and vital to the timing of Town's 100-year-old Water Main Replacement project. The Town is unable to secure funding for the expensive water main part of this project due to the timing of the SHA Streetscape project. The replacement of the 100-year-old water line, still a priority for the Town, has been lowered on the SHA priority list. Lastly, the opening of the Lehigh Cement Company's New Windsor Quarry has brought the possibility of an additional and alternative water source for the town.

Outcome: Sulphur Springs Park

Narrative: The remediation of the two lagoons was a very long process taking longer than expected. The Town continues to pursue funding design and construction of the park.

Outcome: Rehabilitation of the springhouse at the site of the Sulfur Springs for which the Town was originally named.

Narrative: With the multitude of projects facing the Town, the priority of this project has been adjusted.

Outcome: Bike Trails

Narrative: The Town's streets are not conducive for bike trails.

SUSTAINABLE COMMUNITY RENEWAL REPORT

PART II: COMPREHENSIVE ASSESSMENT

ENVIRONMENT	YES	NO	N/A	If YES, specify in quantifiable units and compare values from the last five years If NO, why not? What kept you from achieving your plan's desired outcomes?
1. Has there been an improvement in water quality?			X	
2. Has the amount of impervious surface in your Community been reduced? (Amount in SF)		X		The construction of 52 units at the Reserve at New Windsor has increased the amount of impervious surface.
3. Have there been improvements and/or additions to your park and/or recreational green space?	X			The Town did a major upgrade to the Lions Club Park in 2013, which included ADA accessible bathrooms and playground along with a sidewalk through the park. The Town purchased a lot at 201 Main Street from Carroll County Government. We are currently in the design phase. POS funds have been appropriated in 2018. The closing of two lagoons, (5 acres) will allow for a major park. The Lions Club baseball field had major improvements in 2017.
4. Did the Sustainable Community implement any recycling or waste reduction programs?	X			The Town implemented a pay-as-you-throw (PAYT) trash collection, a pilot program in November 2018. The Town has seen a 40% reduction in trash and an 80% increase in recycling.
5. Do all residents have access to healthy food options (i.e. fresh food grocery stores, farmers markets etc.) within the Sustainable Community?		X		Although not certified, New Windsor is a Food Desert designation. With a proposed greenhouse at Springdale Preparatory School, the plan is to begin a farmer's market in 2018 or 2019.
OTHER:				

Sustainable Communities Renewal Application - Section B

ECONOMY	YES	NO	N/A	If YES, specify in quantifiable units and compare values from the last five years. If NO, why not? What kept you from achieving your plan's desired outcomes?
1. Has there been an increase in the number of new businesses in your Main Street/Commercial District?	X			A new restaurant, Uncle Matty's Eatery, a pizza carryout, Belisimo's, and a liquor store, New Windsor Liquors have opened up within the last five years. Another restaurant Frankie's Bar and Grill is going through Code requirements and should open early Spring 2019. This location is a remodel of the New Windsor Inn which closed in 2017.
2. Did the Municipality/Sustainable Community area receive any designations that support local economic development?	X			Dielman Inn was designated as an Endangered Properties by Preservation Maryland. This designation brought awareness and support for redevelopment for economic growth.
3. Has there been an increase in foot traffic in the Main Street/commercial district?	X			The annual Music on the Main has brought a tremendous increase in foot traffic. The opening of the three new businesses also increased foot traffic.
4. Have the number of commercial vacancies decreased?	X			All three of the businesses listed in #1 opened in vacant properties. The fourth business will reopen a vacant property as well.
5. Has there been an increase in local jobs within the Sustainable Community for its residents?	X			Springdale Preparatory School, a private day and boarding school, opened in 2017 creating forty jobs, many of which have been filled by local residents. Many of the local businesses have benefited from the school's opening as well. The three new businesses created approximately twenty jobs and the soon to open business will generate approximately ten jobs.
OTHER:				

Sustainable Communities Renewal Application - Section B

TRANSPORTATION	YES	NO	N/A	If YES, specify in quantifiable units and compare values from the last five years. If NO, why not? What kept you from achieving your plan's desired outcomes?
1. Has the amount of bike trails/paths increased? How many linear feet do the trails cover?		X		We are just in the planning and design phases of re-developing the former sewer lagoon area. There is a 1.1-mile trail planned that will include a boardwalk over a wetlands area.
2. Have there been improvements to the public transit infrastructure?		X		Carroll Transit System has not initiated a fixed-route or shuttle service to New Windsor. Public transit is limited to demand-response at this time.
3. Has there been an increase in sidewalks? (Amount in linear feet)	X			The College Avenue and Blue Ridge Avenue Street Project will include widening the sidewalks from three feet to 5 feet and install new sidewalks where there are no existing sidewalks. Snader's Summit is a 129 lot subdivision with Phase 1 scheduled to start construction in February 2019. The subdivision will have new sidewalks and a trail system.
4. Have there been any roadway improvements that support "Complete" or "Green" streets?	X			Improvements on Sporlein Drive supported the Complete Street concept.
5. Has traffic congestion along major roads decreased? (Amount in percent)			X	The Town does not have traffic congestion
OTHER:				

Sustainable Communities Renewal Application - Section B

HOUSING	YES	NO	N/A	If YES, specify in quantifiable units and compare values from the last five years If NO, why not? What kept you from achieving your plan's desired outcomes?
1. Have any residential facades been improved?		X		The Town has not had any requests for residential façade improvements.
2. Has the homeownership rate increased?	X			The Reserve at New Windsor, a 55+ community has seen the construction & purchase of fifty-two homes from five years ago. January 1, 2019, saw a low amount of five homes for sale.
3. Has there been an increase in the number of housing units in the Sustainable Community area? What number and/or percent are affordable?	X			The Reserve at New Windsor, a 55+ community has seen the purchase of fifty-two homes from five years ago. A total of seventy-seven homes will be built.
4. Has there been demolition of blighted properties?	X			A blighted property at 201 Main Street had been demolished about four years ago. The lot was purchased by the Town and is planned to be a small park.
5. Has the residential vacancy rate decreased?			X	With rapid development at the Reserve at New Windsor, the residential vacancy rate fluctuates throughout the year. Not including the Reserve, residential vacancy is stable with an average of 10 properties for sale at any given time.
OTHER:				

Sustainable Communities Renewal Application - Section B

QUALITY OF LIFE	YES	NO	N/A	If YES, specify in quantifiable units and compare values from the last five years. If NO, why not? What kept you from achieving your plan's desired outcomes?
1. Has there been a decrease in the crime rate?	X			New Windsor CAD (Dispatch Calls) 5-Year Comparison 2014 – 839, 2015 -1,189, 2016 – 1,145, 2017 – 867, 2018 - 789
2. Have there been improvements and/ or additions to your public spaces (i.e. museums, community centers, public plazas)?	X			The New Windsor Conference Center was re-opened by Springdale Preparatory School and allows for the Best Brunch in Carroll County on selected Sundays and is available for public use. The school's gymnasium is available for public use. A building at 201 Main Street was demolished and is now used for a Beer/Wine Garden during Music on the Main. Plans are to develop this open space into a Main Street park. Music on the Main, started in 2016, has become a very successful music event.
3. Has there been an increase in public art/ arts & entertainment programs/venues (i.e. murals, movie theatre, music events)?	X			Springdale Preparatory School partnered with the Clyfford Still Museum, located in Denver, CO where Distance Education featured Clyfford Still's works. Mr. Still was a world-renowned abstract artist who spent his last years living in New Windsor.
4. How many historic properties were renovated/improved?	X			The Historic Dielman Inn improved with the exterior Lead Paint Abatement Project. Three historic buildings at the former Brethren Service Center are undergoing major renovations by Springdale Preparatory School.
5. Are there any residential health and wellness opportunities in place (i.e. athletic facilities, recreational indoor/ outdoor courses or groups)?	X			Five baseball/softball fields Five basketball courts – two indoor – three outdoor Two outdoor tennis courts Eight Pickleball courts – five outdoor – three indoor Two soccer/football/rugby fields Springdale Preparatory School Gym Outdoor Disc Golf Course Skate Park West Carroll Recreation Council FSK Jr. Eagles Basketball
OTHER:				

Sustainable Communities Renewal Application - Section B

<p>LAND USE/ LOCAL PLANNING</p>	<p>YES</p>	<p>NO</p>	<p>N/A</p>	<p>If YES, specify in quantifiable units and compare values from the last five years If NO, why not? What kept you from achieving your plan's desired outcomes?</p>
<p>1. Have there been any infill developments?</p>	<p></p>	<p></p>	<p>X</p>	<p>There are no reasonable opportunities for infill development in New Windsor.</p>
<p>2. Has there been an increase in the amount of preserved/protected land?</p>	<p>X</p>	<p></p>	<p></p>	<p>123 acres adjoining the Town limits were placed in the County's Farm Preservation Program.</p>
<p>3. Have there been any developments hindered by growth constraints?</p>	<p></p>	<p>X</p>	<p></p>	<p>All of the buildable land in New Windsor has active development on these properties.</p>
<p>4. Has there been any zoning or any policy changes that have fostered growth in your Sustainable Community?</p>	<p>X</p>	<p></p>	<p></p>	<p>500 Main Street had a text amendment to allow Springdale Preparatory School to use the buildings for educational purposes. 1000 Green Valley Road, the former New Windsor Middle School, was rezoned to allow for use as a private school.</p>
<p>5. Have there been any significant improvements to the municipal infrastructure within the Sustainable Community (i.e. street lighting, water/sewer lines)?</p>	<p>X</p>	<p></p>	<p></p>	<p>Water line replacement on College Avenue and Blue Ridge Avenue. Sewer line lining on Main Street and High Street. Sewer cleanouts on College Avenue and Blue Ridge Avenue</p>
<p>OTHER:</p>	<p></p>	<p></p>	<p></p>	<p></p>

Sustainable Communities Renewal Application - Section B

<p>COMPETITIVE FUNDING: Use the rows below to list competed funds sought for sustainability or revitalization projects since receiving Sustainable Communities designation.</p>	<p>Source (federal, state, foundation, etc.)</p>	<p>Amount Received</p>	<p>If no funding was received, what technical or other assistance from the state would help with future applications?</p>	<p>Other Notes</p>
<p>Program Open Space:</p> <ul style="list-style-type: none"> New Windsor Lions Park Play Equipment New Windsor Lions Ballfield Atlee Ridge Tot Lot 	<p>DNR DNR DNR</p>	<p>\$68,800.00 \$32,000.00 \$64,620.00</p>		
<p>WWTP – Loan Forgiveness</p> <ul style="list-style-type: none"> 2015 	<p>MDE</p>	<p>\$1,000,000.00</p>		<p>This followed grants of \$550K and \$2M in 2011 & 2012.</p>
<p>Community Safety & Enhancement Program:</p> <ul style="list-style-type: none"> High Street/Main Street/New Windsor Road 	<p>MDOT State</p>		<p>Approval of funding from State Legislators for SHA construction responsibilities.</p>	<p>\$1.5M was appropriated for the design of the project</p>
<p>U.S HUD Community Development Block Grant</p> <ul style="list-style-type: none"> Dielman Inn Feasibility Study Lead Paint Abatement – Dielman Inn College Avenue & Blue Ridge Avenue Street Project 	<p>State State, Federal State</p>	<p>\$40,000.00 \$450,000.00* \$673,300.00</p>		<p>* Project came in under budget, \$97,000 returned.</p>
<p>USDA</p> <ul style="list-style-type: none"> Two sewer pump stations 	<p>Federal</p>	<p>\$920,000.00</p>		
<p>Preservation Maryland</p> <ul style="list-style-type: none"> Endangered Properties Designation Six-to-Fix Program 	<p>Foundation Foundation</p>		<p>Awareness Dielman Inn foundation survey & a site assessment</p>	

Sustainable Communities Renewal Application - Section B

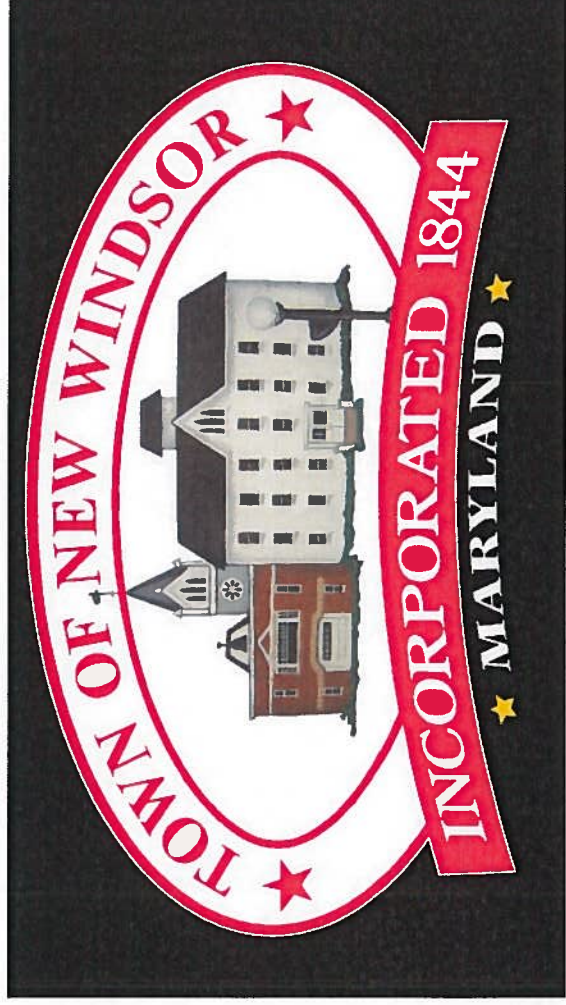
COMPETITIVE FUNDING: Are there any types of projects/needs for which your Sustainable Community needs funding; however, there isn't a funding source?

1. Community Safety & Enhancement Program: High Street/Main Street/New Windsor Road – Water Line Replacement
2. Dielman Inn Renovations
3. Sulphur Springs Park – Re-development of the former sewage lagoons
4. Road paving projects
5. Water and Sewer infrastructure replacement projects

Sustainable Community Action Plan

Town of New Windsor

Submitted by the Town of New Windsor
4/10/2019





Sustainable Communities Renewal Application - Section B

Environment

(Environmental strengths and weaknesses can include but are not limited to quality of land, water, air, watersheds, tree canopy, risk of sea level rise, carbon footprint, energy conservation, access to local foods, green infrastructure, stormwater infrastructure/management, parks, trails and recreation, recycling, water and sewer capacity, etc)

<u>Strengths</u>	<u>Weaknesses</u>
<ul style="list-style-type: none"> • Opportunity to collaborate with Carroll County Government to construct two new stormwater management facilities. This collaboration saved the Town about \$400,000 that can be used for other projects. • New Windsor has 20 acres of available land to expand programmed parks from the result of the remediation and filling of the two former sewer lagoons. Two teams students from the Landscape Architecture Undergraduate Program at the University of Maryland provided two designs for the surplus land. • Pay-As-You-Throw Trash Collection 8-Month Pilot Program. This resulted in a 43% reduction in trash and nearly 50% increase in recycling. • Two bulk trash days annually collect 22 tons of waste • Paper Shred Days 	<ul style="list-style-type: none"> • The current wastewater treatment facility capacity could hinder commercial development. The current capacity is 115,000 GPD and we average 90,000 GPD. With the addition of 77 units at the Reserve at New Windsor and 128 units at Snader's Summit, we will be around 112,000 GPD. This will leave very little capacity for future growth. • The Town of New Windsor is currently not a Sustainable Maryland Certified Community but will be applying for that designation in 2019. • Funding for capital projects.

<u>Desired Outcomes and Progress Measures</u>	<u>Strategies and Action Items</u>	<u>Implementation Partners</u>
<p>Based on the strengths and weaknesses identify the strengths on which you would like to build and the challenges you would like to address. What outcomes are you trying to achieve? Where/ in what area do you want those changes to happen? </p> <p>Progress Measure: Identify how you will know that you have achieved your outcome.</p>	<p>Identify strategies that will help your community to achieve each identified outcome to the left. If applicable, break down each strategy into specific action items that outline different steps of the strategy. Specify how you are planning to achieve the desired outcomes.</p> <p style="text-align: center;"></p>	<p>Which community stakeholders need to be involved to realize each action step and strategy? Name specific public and/or private sector partners.</p>

Sustainable Communities Renewal Application - Section B

<p>Outcome 1: Receive funding from the Maryland Department of the Environment for an assessment of the wastewater treatment facility to go from Sequencing Batch Reactors to Enhanced Nutrient Removal system.</p> <p>Progress Measures: Increased sewer capacity.</p>	<p>Strategy A: Assess the current capacity and future needs of the sewer system in order to plan for future growth and development and ensure water quality.</p> <p>Strategy B: Upgrade sewer treatment facility to Enhanced Nutrient Removal</p>	<p>Town of New Windsor, MDE</p>
<p>Outcome 2: Inflow & Infiltration Program</p> <p>Progress Measures: Decrease in gallons of storm and groundwater entering the wastewater treatment facility</p>	<p>Strategy A: Video sewer lines</p> <p>Strategy B: Prioritize sewer lines to be lined</p> <p>Strategy C: Appropriate funds annually until the project is completed</p>	<p>Town of New Windsor Town of New Windsor Town of New Windsor</p>

Economy
(Economic strengths and weaknesses can include but are not limited to regional accessibility, business attraction/retention, health of the business district and commercial vacancies, workforce/employment and economic drivers, local policies/regulations, marketing, tourism, cultural and historic assets)

Strengths	Weaknesses
<ul style="list-style-type: none"> • Current construction of two developments. • A second restaurant opened as a result of added growth • Available location for future businesses at Dielman Inn • AMI: \$81,900, above the State average of \$78,716 which creates the opportunity for residents to support local businesses. 	<ul style="list-style-type: none"> • Weak Main Street as there's only one business on Main Street in downtown New Windsor • A lack of local resident support of local businesses • A perception of a lack of parking limits the patronage of downtown businesses



Sustainable Communities Renewal Application - Section B

<p>Outcome 1: Receive grants for the restoration of Dielman Inn</p> <p>Progress Measures:</p> <ul style="list-style-type: none"> • Increase in property tax revenues • Increase in sales tax revenues • Increase in number of visitors to downtown • Begin restoration in 2019 	<p>Strategy A: Restoration of Dielman Inn Action Item A: Community Legacy Grant for the restoration of the foundation Action Item B: Find investors Action Item C: Find contractors to perform pro bono work on the interior</p>	<p>Maryland DHCD Town Town</p>
<p>Outcome 2: Improve resident support of town businesses</p> <p>Progress Measures: Survey businesses of what percentage of business is from town residents.</p>	<p>Strategy A: Implement a monthly/quarterly business newsletter with coupons from local businesses. Strategy B: Encourage and support special events hosted by businesses i.e. \$.50 wing night on Mondays. Free advertisement on the Town's website, Facebook page and Town newsletter. Strategy C: Survey Businesses and businesses.</p>	<p>Town, Businesses</p>

Sustainable Communities Renewal Application - Section B

Transportation

(Transportation strengths and weaknesses can include access to transit corridors, pedestrian safety and accessibility/sidewalks, alternative modes of transportation, such as bikeways and trails, public transit, such as bus and rail, carpooling, proximity to transportation centers, parking, road conditions)

Strengths	Weaknesses
<ul style="list-style-type: none"> No traffic congestion Carroll Transit System provides demand response service that provides transportation for anyone that has transportation needs Active Community Safety & Enhancement Project (Streetscape) that when completed will eliminate horrible road conditions on Main Street and High Street. 	<ul style="list-style-type: none"> No transit fixed route service for seniors or residents seeking or maintaining employment especially for low income residents that may not have reliable transportation Limited walking trails No bike trails Unsafe sidewalks that do not meet ADA compliancy and are broken up, raised up from tree roots or are missing completely.

Desired Outcomes and Progress Measures	Strategies and Action Items	Implementation Partners
<p>Outcome 1: Complete the Community Safety & Enhancement Project (Streetscape Program).</p> <p>Progress Measures:</p> <ul style="list-style-type: none"> Town Bond and funding is secured for water line replacement State appropriates funding for construction <p>Outcome 2: Increase pedestrian and bicycle infrastructure to promote non-motorized transportation and safety."</p> <p>Progress Measures:</p> <ul style="list-style-type: none"> Grants approved for installation of sidewalk/bike path/shared use path MOU's with developers and property owners 	<p>Strategy A: Complete the Town's responsibilities of water line replacement. This has to be done before the State Highway Administration will begin replacing the sidewalks, curbs, ramps and paving.</p> <p>Strategy B: Work with state officials to secure funding for SHA responsibilities</p> <p>Strategy A: Connect Walking Trails from the Reserve at New Windsor Development and the Sander's Summit Development with existing sidewalk at Hillside Drive. This is part of the Public Works Agreement between the developer and the Town.</p> <p>Strategy B: Reach out and partnership with private property owners to allow walking and/or biking trails. Springdale Preparatory School is a 20+-acre property with a large amount of open space that could be used for walking trails.</p> <p>Action Item A: Apply for POS, Community Playground, & Community Legacy grants</p>	<p>Town The town, the local delegation</p> <p>Town, State Town, Developers</p>

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<p>Outcome 3: Implementation of a New Windsor to Westminster Fixed Route bus service</p> <p>Progress Measures:</p> <ul style="list-style-type: none"> • Fixed Route implemented • Increase in ridership 	<p>Strategy A: Work with Carroll County Government & Carroll Transit System through our County Commissioner</p>		<p>The Town, County, & CTS</p>
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Housing

(Housing strengths and weaknesses can include affordability, homeownership vs rental, housing stock diversity, housing condition and value, housing programs, foreclosures, residential vacancies, property values, home sale values)

Strengths	Weaknesses
<ul style="list-style-type: none"> • Low crime rate is attractive to potential residents • Quality schools is attractive to potential residents • New Windsor is nearby to Westminster, Frederick, Baltimore, and DC for employment, 36.2-minute commute average. This provides residents the opportunity for great dining, shopping and entertainment. • Affordable housing for medium and above income households • New mixed-use developments, one 55+ currently under construction. This gives multiple styles of housing to meet many individual likes and needs. 	<ul style="list-style-type: none"> • Inattentive landlords that do not maintain their properties and do not monitor the behavior of the renters • Lack of decent and affordable rental housing for workforce population

Desired Outcomes and Progress Measures	Strategies and Action Items	Implementation Partners
<p>Outcome 1: Improved property maintenance (interior and/or exterior, depending on town needs) by landlords</p> <p>Progress Measures: Rental units look better</p>	<p>Strategy A: Stronger ordinances to keep properties looking more attractive. Stronger ordinances to eliminate vacant cars, trash on the exterior, etc.</p> <p>Strategy B: Better communication between Town, Landlords, and Tenants with a required registration of all rental units every two years. This will provide the Town with emergency contact information and make the landlords more accountable.</p>	<p>Town Town, Landlords, Tenant</p>

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<ul style="list-style-type: none"> The decrease in police calls to rental units Improved exterior resulting in a decrease in resident complaints 		
<p>Outcome 2: Increase Exterior Quality of Rental Units</p> <p>Progress Measures:</p> <ul style="list-style-type: none"> Less Complaints from residents 	<p>Strategy A: Provide grant opportunities to improve properties in the lower part of Main Street and Church Street</p> <p>Strategy B: Tenant Survey to see if they are given information from the Town</p> <p>Strategy C: Enforcement of Rental Ordinances to reduce complaints and police calls</p>	<p>Town, Landlords</p>

Quality of Life		
(Strengths and weaknesses can include crime, socio-economic demographics, educational opportunities, museums, libraries, historic and cultural assets, civic amenities, faith-based organizations, economic health of households, sense of place, etc)		
Strengths	Weaknesses	
<ul style="list-style-type: none"> Low Crime is a better environment to raise a family Rural Area means less time spent in traffic Small Community creates the opportunity to know more people, slower pace of life Civic groups are engaged in bettering the community Food Bank assists low income residents 	<ul style="list-style-type: none"> Lack of businesses High water & sewer rates 	
Desired Outcomes and Progress Measures	Strategies and Action Items	Implementation Partners
<p>Outcome 1: More involvement in volunteer organizations</p> <p>Progress Measures:</p> <ul style="list-style-type: none"> Increase organization memberships 	<p>Strategy A: Provide an Open House annually for all organizations to explain their functions and recruit new members</p>	<p>Town, Organizations</p>

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<p>Outcome 2: Lower Water & Sewer Rates</p> <p>Progress Measures:</p> <ul style="list-style-type: none">• Grant received• Lowered water & sewer rates	<p>Strategy A: Secure supplemental grants from the General Assembly to lower the loan amounts on water and sewer loans through MDE</p> <p>Strategy B: Annual analysis of revenue generated from new housing</p>	<p>Town, State</p> <p>Town</p>
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Local Planning and Land Use

(Strengths and weaknesses in the local planning and land use subject area include but are not limited to zoning, land use, policies, taxes and fees, historical patterns of development, lot sizes and shapes, etc)

Strengths	Weaknesses
<ul style="list-style-type: none"> Town controls zoning 	<ul style="list-style-type: none"> Limited open space for commercial and residential development Limited sewer capacity

Desired Outcomes and Progress Measures	Strategies and Action Items	Implementation Partners
<p>Outcome 1: Increase potential commercial/residential land</p> <p>Progress Measures:</p> <ul style="list-style-type: none"> Increase in developable commercial/residential land Increase sewer treatment capacity <p>Outcome 2: Preserve and protect New Windsor's historic character while protecting property rights.</p> <p>Progress Measures:</p> <ul style="list-style-type: none"> Multi-unit homes turned back to single family homes 	<p>Strategy A: Annex 10-acre parcel for commercial development Strategy B: Expand the sewer line down New Windsor Road Strategy C: Expand Town limits and water & sewer lines</p> <p>Strategy A: Coordinate workshops for home and building owners who want to preserve the historic properties and may have questions on how to do this properly. Strategy B: Encourage historically sensitive rehabilitation through the administration of rehabilitation tax credits. Strategy C: Encourage maintenance and rehabilitation of historic structures through education and outreach.</p> <p>Action Item A: Focus on partnerships with other organizations to anchor preservation efforts. Action Item B: Conduct educational classes and workshops about the goals of a historic preservation district. This could possibly be funded through other sources, including the Maryland Historical Trust Non-Capital Historic Preservation Grant Program. Explain to the business owners and/or housing owners and landlords the benefits of being part of a historic district.</p>	<p>The Town, Property Owner Town, County, Property Owners</p> <p>The Town, DHCD, Preservation Maryland</p> <p>The Town, DHCD, Preservation Maryland</p> <p>The Town, DHCD, Preservation Maryland</p>

SIGNATURE LETTER

On behalf of the Town of New Windsor, I hereby approve the application for renewal of the Sustainable Communities designation for the Town of New Windsor. I understand that the Disclosure Authorization and Certification from the original Sustainable Communities application continues to apply to the applicant local government, and as such the applicant agrees that not attaching an objection constitutes consent to the information being made available to the public, and a waiver of any rights the applicant may have regarding this information under Maryland's Access to Public Records Act, State Government Article, Section 10-611 et seq. of the Annotated Code of Maryland.

I also confirm that I am named or a former holder of my current title is named as an authorized official for the Sustainable Communities designation for my local government in the Local Government Authorization submitted with the original application.



Authorized Signature

Neal C. Roop Mayor

Type Name and Title

April 10, 2019

Date