



FY20 ANNUAL REPORT

A State investment initiative for Baltimore City administered by the Maryland
Department of Housing and Community Development



Reporting Period:
July 1, 2019-June 30, 2020

Publication Date:
August 25, 2021

Contents

Introduction..... 2

Redevelopment 3

Blight Removal Status: Fiscal Year 2020..... 5

Project C.O.R.E. Request for Applications 5

Community Outreach & Events 6

Exhibits 8

 Exhibit A: Project C.O.R.E. Maps 8

 Exhibit B: Approved Properties for Demolition 12

 Exhibit C: Notices to Proceed (NTPs) as of June 30,2020 19

 Exhibit D: Sample of Photography of MSA Demolition & Deconstruction 24

 Exhibit E: Request for Applications (RFA) Awards FY16-FY19 26

1200 Block of North Gay Street



Before

After

Introduction

On January 5, 2016, Governor Larry Hogan announced Project C.O.R.E., a four-year partnership with Baltimore City and the Maryland Stadium Authority to remove blight through demolition or stabilization as a catalyst for redevelopment and reinvestment. The Maryland Department of Housing and Community Development (the “Department”), the Maryland Stadium Authority (the “Authority”), the Mayor and City Council of Baltimore, acting through the Baltimore City Department of Housing and Community Development (the “City”), formed a three-track partnership and entered into a Memorandum of Understanding (MOU) for Demolition, Stabilization, and Deconstruction on February 10, 2016. The goal of this partnership is to improve economic opportunity, encourage redevelopment, and improve quality of life in Baltimore City neighborhoods.

The Project C.O.R.E. program was renewed for four more years beginning in FY20. This report provides a summary of the accumulated accomplishments of Project C.O.R.E. activities from FY2016 through the end of FY2020 on June 30, 2020.

Demolition and Environmental Protocols – Maryland Stadium Authority (MSA)

The Department, the City, and the Authority have worked closely with other agencies and interest groups to establish guidelines for the removal of blight as outlined in the [Project Manual](#). The Project Manual establishes demolition and environmental safety protocols. These best practices include:

- Environmental Assessments/Hazmat Survey: complete Site Assessment/Hazardous Material Survey on all properties to identify asbestos, lead, polychlorinated biphenyl (PCB), or any other potential hazards.
- Onsite Compliance Monitoring: onsite environmental/protocols compliance monitoring services
- Dust Monitoring: dust monitoring during all demolition and debris removal operations to monitor the effectiveness of dust suppression procedures and potential exposure levels.
- Fill Requirements: clean fill for all excavations and prohibition of use of crushed demolition debris.
- Sidewalk Replacement: replacement of sidewalks along public sides of demolished properties.
- Site Security: detailed site security measures to ensure the safety of the general public.

Stabilization and Preservation

The Department and the Authority are required under the Maryland Historical Trust Act of 1985 to consult with the Maryland Historical Trust (MHT) to determine whether or not the work would adversely affect historic properties that fall within boundaries of historic districts in Baltimore City. To that end, a programmatic agreement was signed and executed with MHT on September 8, 2016. One aspect of the agreement is that a minimum of 10 percent of Project C.O.R.E. resources will go toward building stabilization projects. This threshold has been exceeded. Through the end of FY20, the Department has supported 30 mitigation projects totaling \$12,087,000 in awarded funds, 27% of the \$44,353,848.33 committed towards demolition and deconstruction costs under the program. An estimated 194 properties are expected to be stabilized with Project C.O.R.E. funding.

In the spring of 2020, the Department initiated an amendment to the programmatic agreement which added a fifth phase to the initiative and modified the general mitigation measures section to the programmatic agreement. Phase 5 was not finalized in FY 2020, but the nominated properties are included in Exhibit B of this report for reference. No work proceeded on the proposed Phase 5 properties.

Property Identification

Project CORE funds are targeted primarily in areas of the city which have the highest levels of vacancy. Baltimore City has 297 distinct neighborhoods, of which 120 are in a Stressed Housing Market, according to Baltimore City’s 2014 Housing Market Typology. A Stressed Market is one where 6% to 30% of the housing stock is vacant. Since the launch of Project C.O.R.E. the Department and the City have worked to develop strategic lists of properties for demolition or deconstruction. These lists are referred to as the “phases” of the C.O.R.E. initiative. These lists are reviewed and approved by local community residents through meetings convened by the Baltimore City Department of Planning.

For Fiscal Year 2016, the Department and the City identified and executed an initial list (Phase 1) of 455 blighted properties for demolition. The FY17 list (Phase 2) was executed on October 11, 2017 and identified 124 properties for demolition. During FY18 Quarter 4, both the Phase 3 and Phase 4 lists were officially executed. Phase 3 identified 491 properties for demolition and or deconstruction while Phase 4 identified 512 properties for demolition or deconstruction. Additionally, the City began the property selection process for Phase 5 during the second quarter of FY20. Properties identified as potential candidates for a Phase 5 are included in the attached documentation. Beginning with Phase 5, the Department will execute portions of the proposed property list rather than the whole list at once, which will create greater fiscal flexibility for the program. Potential properties for Phase 5 Group 1 were not finalized in FY20 but will be identified in the next report.

In an effort to reduce violent crime and increase the pace of demolitions, the Department and the City identified properties in high crime areas that can also move through legal due process at an accelerated rate, enabling the Authority to expand its workload. As a result, Baltimore City was able to release 657 properties to the Authority from the start of FY2019 through the end of FY20 Q1. Properties from the Phase 4 list account for more than 400 of the 657 properties released during that timeframe. Through the end of FY20, Baltimore City released 24 Notices to Proceed (NTP) containing 1,209 properties for demolition or deconstruction. The City is continuing to undertake the legal processes necessary to prepare remaining properties for either demolition or deconstruction.¹

Redevelopment

From FY16 through FY20, the Department has allocated more than \$44.3 million in Project C.O.R.E. funding to the Authority for demolition and deconstruction; in addition, more than \$36.7 million in Project C.O.R.E. funding has been awarded to nonprofit and private partnership projects for redevelopment projects. In sum, Project C.O.R.E. funding has totaled over \$81 million for the period FY16 through FY20 as itemized in the chart below.

Project C.O.R.E. Budgeted Sources	2016	2017	2018	2019	2020	TOTAL
Maryland Stadium Authority	\$6,357,607.33	\$2,632,393.00	\$7,537,690	\$23,051,158.00	\$4,775,000.00	\$44,353,848.33
Requests for Application	\$2,775,000.00	\$15,760,000.00	\$11,883,666.85	\$2,954,884.00	\$3,075,000.00	\$36,735,500.11
Total	\$9,132,607.33	\$18,392,393.00	\$19,421,356.85	\$26,006,042.00	\$7,850,000.00	\$81,089,348.44

Project C.O.R.E. funds must be matched at a minimum of 25% by project awardees and Baltimore City. Furthermore, Project C.O.R.E. has been supported by complementary Department financing, including Multifamily Housing, Neighborhood BusinessWorks, Single Family Housing, Community Legacy, and the Baltimore Regional Neighborhood Initiative. This complementary DHCD funding is leveraging substantial additional private sector investment.

From the inception of Project C.O.R.E. through the end of Fiscal Year 2020 on June 30, 2020, these programs have invested \$627,818,189 in Baltimore City while leveraging \$2,195,078,422 in other private, public and philanthropic dollars for total project costs of \$2,822,896,611. Additionally, the aforementioned programs have supported \$198,360,999 in awarded funds in Project C.O.R.E. areas leveraging \$975,764,110 for total project costs of \$1,174,125,109.

The following chart details how Project C.O.R.E. funds have been leveraged. Please note that Project C.O.R.E. areas (E, F, G, and H) are defined in accordance with Baltimore City’s 2014 Housing Market Typology.

¹ As properties are removed from the list due to a variety of reasons such as emergency demolitions and conversion to stabilization, the number of properties on each executed phase list will change.

DHCD Program Investments Shown in Relation to Project C.O.R.E. Areas

Neighborhood Revitalization		Baltimore City			Project C.O.R.E. Areas			
		Totals			Award Amount		Total Project Cost	
FY	Program	Awards	Award Amount	Total Project Cost	In	Out	In	Out
2016	BRNI	14	\$2,870,000	\$26,637,626	\$920,000	\$1,950,000	\$1,636,844	\$25,000,782
2016	CL	7	\$1,300,000	\$7,751,525	\$1,150,000	\$150,000	\$7,423,025	\$328,500
2016	SDF-CORE	12	\$9,132,607	\$24,750,764	\$8,407,607	\$725,000	\$23,646,064	\$1,104,700
2017	BRNI	28	\$3,101,199	\$29,128,315	\$2,145,000	\$956,199	\$26,814,317	\$2,313,998
2017	CL	16	\$2,308,000	\$15,510,561	\$1,508,000	\$800,000	\$10,761,011	\$4,749,550
2017	SDF-CORE	32	\$18,000,000	\$149,769,679	\$14,080,000	\$3,920,000	\$140,308,090	\$9,461,589
2018	BRNI	34	\$7,225,000	\$26,663,031	\$2,395,000	\$4,830,000	\$9,762,176	\$16,900,855
2018	CL	14	\$3,914,500	\$10,809,116	\$1,959,500	\$1,955,000	\$7,196,732	\$3,612,384
2018	SDF-CORE	27	\$22,375,000	\$99,140,037	\$15,000,000	\$7,375,000	\$68,908,731	\$30,231,306
2019	BRNI	52	\$7,940,000	\$67,474,075	\$5,165,000	\$2,775,000	\$51,504,479	\$15,969,596
2019	CL	7	\$1,750,000	\$19,619,888	\$1,150,000	\$600,000	\$3,634,888	\$15,985,000
2019	SDF-CORE	9	\$26,100,000	\$37,250,056	\$26,100,000	\$0	\$37,250,056	\$0
2020	BRNI	50	\$8,243,627	\$52,641,079	\$5,208,627	\$3,035,000	\$25,058,367	\$27,582,712
2020	CL	7	\$1,070,000	\$15,787,512	\$600,000	\$470,000	\$1,638,000	\$14,149,512
2020	SDF-CORE	8	\$7,850,000	\$13,431,358	\$6,725,000	\$1,125,000	\$11,253,380	\$2,177,978
Totals		317	\$123,179,933	\$596,364,622	\$92,513,734	\$30,666,199	\$426,796,160	\$169,568,462

CDA Multifamily		Baltimore City			Project C.O.R.E. Areas				CDA Multifamily	
		Totals			State Funds		Total Project Cost			
FY		Awards	State Funds	Total Project Cost	In	Out	In	Out	In	Out
2016		19	\$21,844,146	\$381,131,774	\$12,487,217	\$9,356,929	\$167,421,384	\$213,710,390	\$64,578,988	\$91,572,914
2017		18	\$10,341,671	\$459,058,834	\$5,932,785	\$4,408,886	\$135,329,758	\$323,729,074	\$72,927,356	\$106,082,441
2018		10	\$9,107,919	\$237,611,430	\$1,045,000	\$8,062,919	\$82,568,685	\$155,042,745	\$62,022,530	\$88,510,420
2019		9	\$25,255,000	\$369,878,954	\$5,865,000	\$19,390,000	\$153,564,692	\$216,314,262	\$68,777,199	\$171,938,308
2020		8	\$11,665,225	\$229,476,247	\$2,450,000	\$9,215,225	\$106,836,054	\$122,640,193	\$75,018,562	\$98,621,504
Totals		64	\$78,213,961	\$1,677,157,239	\$27,780,002	\$50,433,959	\$645,720,573	\$1,031,436,664	\$343,324,635	\$556,725,587

Neighborhood BusinessWorks		Baltimore City			Project C.O.R.E. Areas			
		Totals			Award Amount		Total Project Cost	
FY		Awards	Award Amount	Total Project Cost	In	Out	In	Out
2016		45	\$2,735,000	\$19,543,348	\$745,000	\$1,990,000	\$2,796,000	\$16,747,348
2017		5	\$2,830,000	\$24,599,473	\$1,380,000	\$1,450,000	\$17,043,962	\$7,555,511
2018		7	\$13,081,069	\$57,010,272	\$200,000	\$12,881,069	\$400,000	\$56,610,272
2019		6	\$2,370,000	\$31,113,162	\$550,000	\$1,820,000	\$5,101,151	\$26,012,011
2020		6	\$7,588,000	\$19,288,269	\$410,000	\$7,178,000	\$1,485,000	\$17,803,269
Totals		69	\$28,604,069	\$151,554,524	\$3,285,000	\$25,319,069	\$26,826,113	\$124,728,411

CDA Single Family (MMP)		Baltimore City			Project C.O.R.E. Areas			
		Totals			Loan Amount		Total Project Cost	
FY		Loans	Loan Amount	Total Loan Amount	In	Out	In	Out
2016		631	\$99,193,323	\$99,193,323	\$12,951,817	\$86,241,506	\$12,951,817	\$86,241,506
2017		428	\$66,267,936	\$66,267,936	\$12,203,879	\$54,064,057	\$12,203,879	\$54,064,057
2018		360	\$56,552,272	\$56,552,272	\$12,617,711	\$43,934,561	\$12,617,711	\$43,934,561
2019		337	\$56,050,381	\$56,050,381	\$13,591,011	\$42,459,370	\$13,591,011	\$42,459,370
2020		658	\$119,756,314	\$119,756,314	\$23,417,845	\$96,338,469	\$23,417,845	\$96,338,469
Totals		2,414	\$397,820,226	\$397,820,226	\$74,782,263	\$323,037,963	\$74,782,263	\$323,037,963

All Programs		Baltimore City			Project C.O.R.E. Areas				CDA Multifamily	
		Totals			Award Amount		Total Project Cost			
FY		Loans/Awards	Loan Amount	Total Loan Amount	In	Out	In	Out	In	Out
Totals		2,864	\$627,818,189	\$2,822,896,611	\$198,360,999	\$429,457,190	\$1,174,125,109	\$1,648,771,500	\$513,905,632	\$935,748,818

1) All data pulled from clean data and geocoded to verify if the given address is within the "Project C.O.R.E. Areas" (Baltimore City 2014 Housing Typology - E, F, G, or H). 2) Total Project Cost includes the Award Amount and State Funds and should not be summed to avoid double counting. 3) Total Project Costs for active fiscal years may fluctuate depending on a projects' standing within the award management cycle. 4) SDF-CORE numbers reported above include the projects representing encumbrances to Maryland Stadium Authority, the University of Maryland and other administration related to the MSA strategic demolition track. This is not representative of what has been disbursed to date. 5) State Funds is the combination of the the following programs: Rental Housing Program (RHLP), Rental Housing Works (RHW), Partnership Rental Housing Program (PRHP), Shelter & Transitional Housing Facilities Grants (THG), and Financial Adjustment Factor (FAF). 6) CDA Multifamily uses the Sum of BondFund + TCredits + StateFund + FedFund

Blight Removal Status

From January 2016 through June 2020, the Authority, the City of Baltimore, and the Department removed a total of 4,130 units of blight through demolition, deconstruction, or stabilization. The summary chart below highlights key information²:

Project C.O.R.E. Units of Blight Removed 1/1/2016 to 6/31/2020			
	Complete	In Process	Total Completed and in Process
Maryland Stadium Authority	748	288	1,036
MOU Deconstruction	299	0	299
DHCD Request for Applications	1,082	64	1,146
Baltimore City Demolition, Deconstruction and Stabilization	2,001	33	2,034
Total	4,130	385	4,515

Project C.O.R.E. Request for Applications

Through the Department’s Project C.O.R.E. Request for Applications (RFA) competitive application process, funding has been made available for redevelopment projects that can move forward quickly, achieve significant leverage and redevelopment goals, and encourage innovation and creativity by the private sector and nonprofit sponsors committed to Baltimore City’s revitalization.

Specific activities eligible for Project C.O.R.E. funding are:

- *Acquisition*: costs associated with purchasing vacant buildings and/or land. Properties may be owned by private or public entities. Related-party acquisitions will be subject to additional review by DHCD.
- *Demolition*: cost to demolish blighted structures.
- *Stabilization*: cost to complete structural and other critical repairs necessary to stabilize an existing structure, remove any materials that will not be used in the completed project, remove hazardous materials (e.g. asbestos, lead paint, etc.) and other costs approved by DHCD that are associated with preparing a currently vacant structure for redevelopment.
- *Site Development*: cost associated with the preparation of vacant site for new construction activities, including the removal of unsuitable soils/fill, hazardous materials, and the installation of new infrastructure (off-site and on-site).
- *Architectural and Engineering*: cost of architectural and engineering professional services directly associated with demolition, stabilization and site development aspects of the proposed project.

Projects that significantly build upon existing community strengths and assets are a priority. These strengths and assets include but are not limited to:

- Proximity to 21st Century School investments.
- Proximity to Anchor Institutions (such as universities and hospitals).
- Proximity to other major investments, including major rental preservation projects such as the Rental Assistance Demonstration (RAD) initiative.
- Proximity to transit and transit-oriented development, including the Maryland Department of Transportation BaltimoreLink and CityLink corridors of focus.
- Implementation of recent or new comprehensive plans, such as Baltimore City’s Green Network Plan.
- Reuse of landmark historic buildings.
- Projects that build upon and expand residential market strength for instance through homeownership in designated historic districts.

² In Process: Demolition has started or property was released for demolition. Baltimore City Stabilizations reporting as of

The Department has awarded 78 projects through the RFA process for a total of \$ 33.7 million from FY 2016 through FY 2020. State funds will leverage about \$264.5 million in other public, private and philanthropic dollars, for a total project cost exceeding \$298 million. In addition to Project C.O.R.E.’s demolition and deconstruction activities, the RFA process allows the Department to fund predevelopment activities that will put existing vacant lots and buildings back into use. Project C.O.R.E. RFA funding will support the new construction of more than 300 housing units and the expansion of the city’s inventory of usable green space and builds on investment from the Department’s other programs and resources in Baltimore City’s neighborhoods. Individual Project C.O.R.E. RFA award details for FY16 through FY20 are included in Exhibit E.³

Project C.O.R.E RFA Award Summary			
FY	No. Awards	Total Award Amount	Total Project Cost
2016	10	\$2,775,000	\$17,705,657
2017	31	\$15,760,000	\$121,369,679
2018	24	\$12,285,534	\$89,224,612
2019	6	\$2,954,884	\$4,723,430
2020	7	\$3,075,000	\$65,222,948
Totals	78	\$33,775,427	\$298,246,326



1515-1519 W Baltimore Street Project C.O.R.E. RFA funded stabilization before and after. Photo by Southwest Partnership staff.

Community Outreach & Events

As the Project C.O.R.E. initiative progresses, the Department spotlights Project C.O.R.E. activities. The Department celebrated the successes of two projects where Project C.O.R.E. played a significant role. November 2019 marked the unveiling of critical infrastructure enhancements at the Greenmount Recreation Center in Barclay. The Central Baltimore Partnership was awarded \$100,000 in FY18 through the Request for Applications track to support the creation of a multipurpose open space abutting the recreation center. The new space features a life-size chess board, new grass lawns and sidewalks, and a mural by local artist Ernest Shaw.

A few weeks afterwards, the Boyd-Booth community gathered to celebrate a ribbon-cutting for Racheal Wilson Memorial Park which commemorates the legacy of Racheal Wilson, a Baltimore City firefighter who tragically passed in 2007 during a training exercise. The space for the park was created through the demolition of 4 row houses by MSA and features a mural of Ms. Wilson by a local artist, Nether.

³ This chart represents awarded projects through the three competitive rounds held FY 2016, FY 2017 and FY 2018, and projects awarded in FY 2019 and FY 2020 to community partners. These numbers reflect the recapture and redeployment of funds from projects which were unable to proceed for various reasons. Exhibit E includes summaries of SDF-CORE consistent with the Annual Report include projects between FY 2016 and FY 2020. The map in Exhibit A includes not just these awards but also what has been encumbered to the Maryland Stadium Authority Strategic Demolition track for administration and related projects, and is therefore higher than the numbers shown for this subset.

No other Project C.O.R.E. events were held in FY2020 due to the coronavirus pandemic and associated restrictions on in-person gatherings.



Unveiling of improved Greenmount Recreation Center green space– November 13, 2019
Photo by Sara Luell , Maryland DHCD

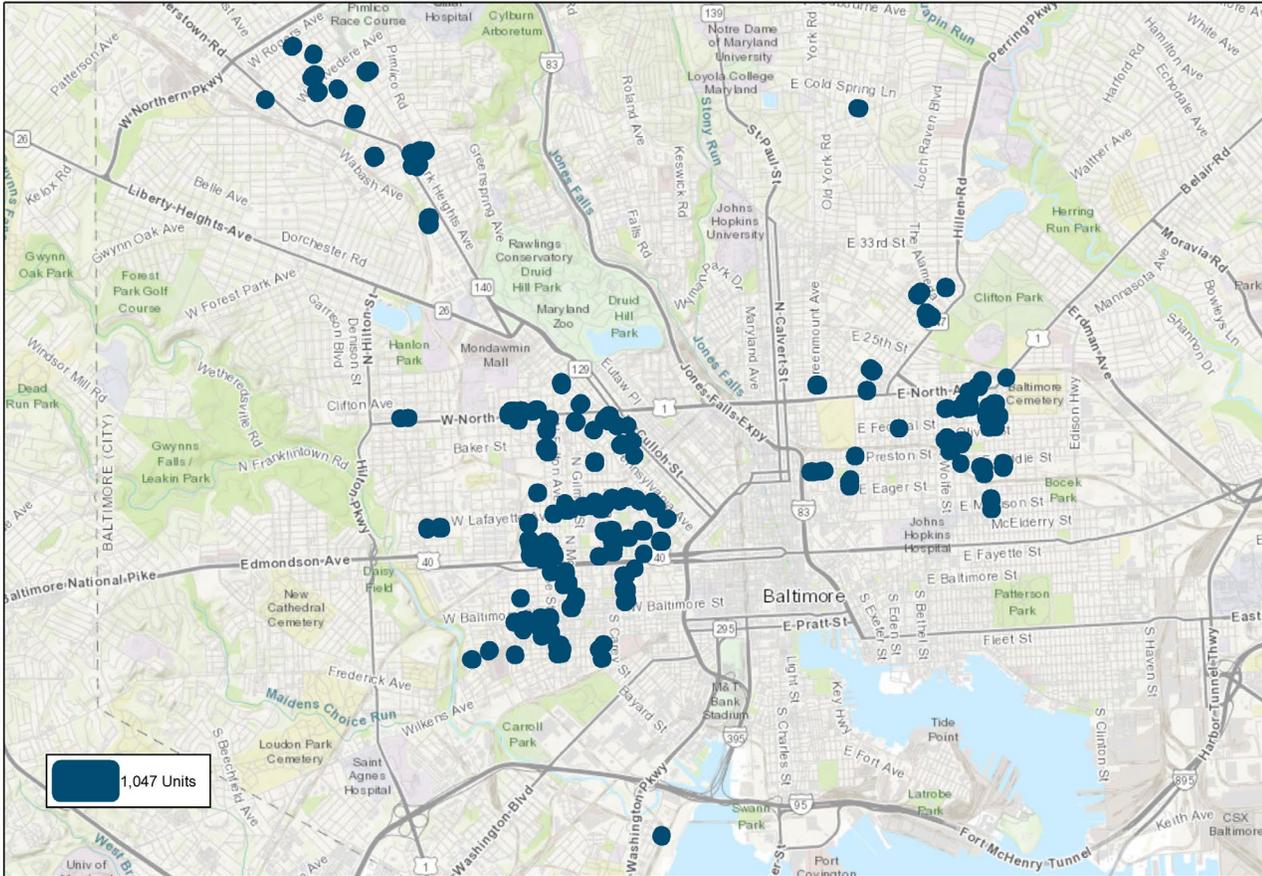


Ribbon cutting for the Racheal Wilson Memorial Park – December 2, 2019
Photo by Trey Miller, Maryland DHCD

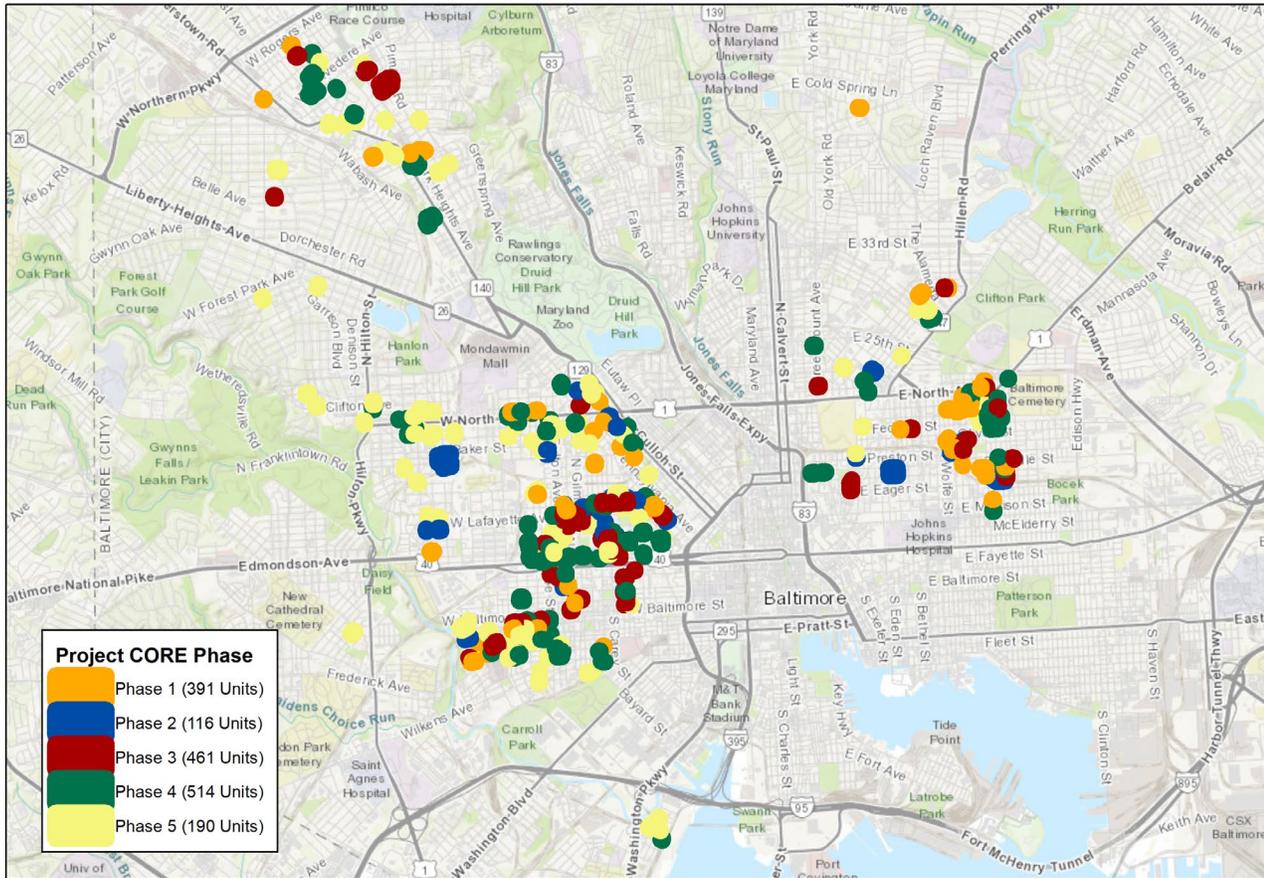
Exhibits

Exhibit A: Project C.O.R.E. Maps

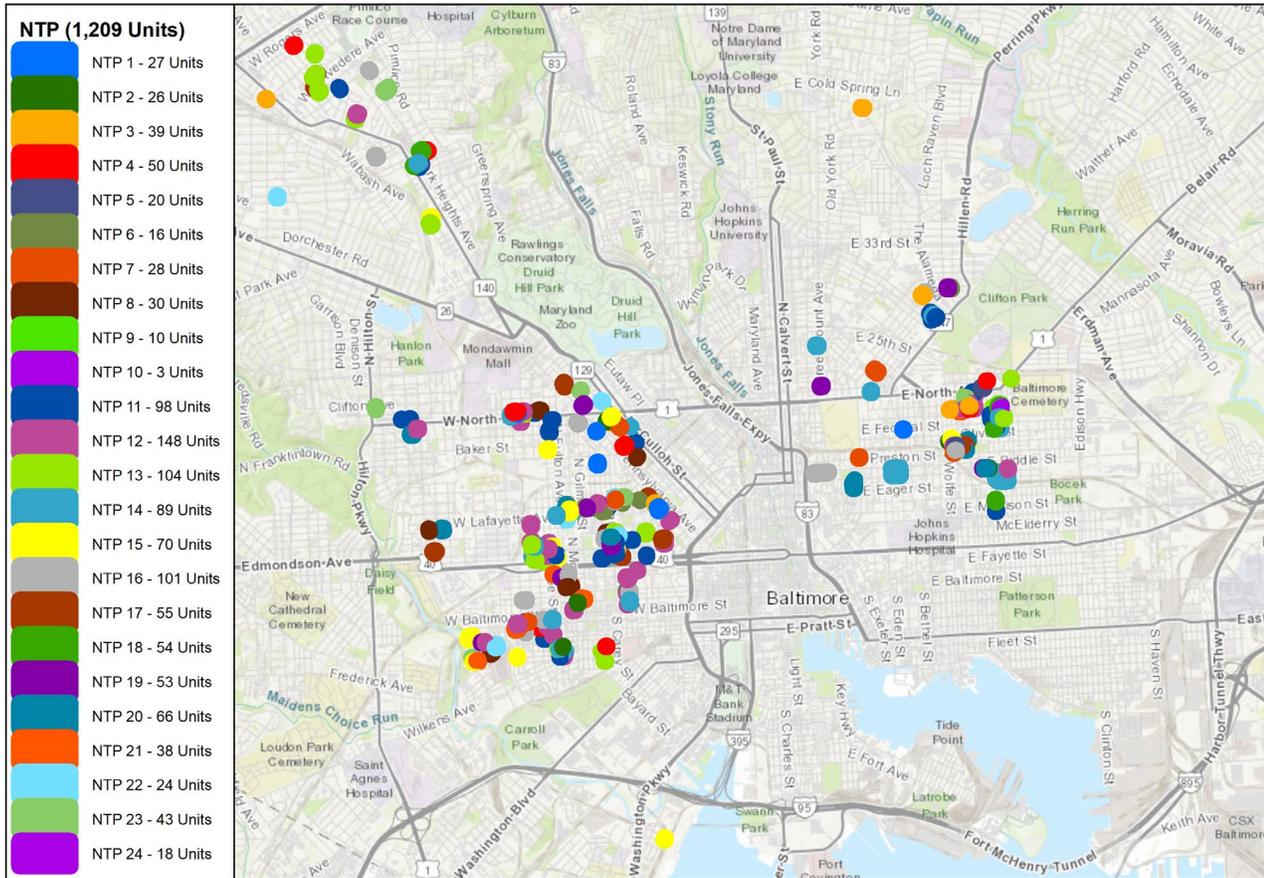
**MSA Blight Removed
as of June 2020**



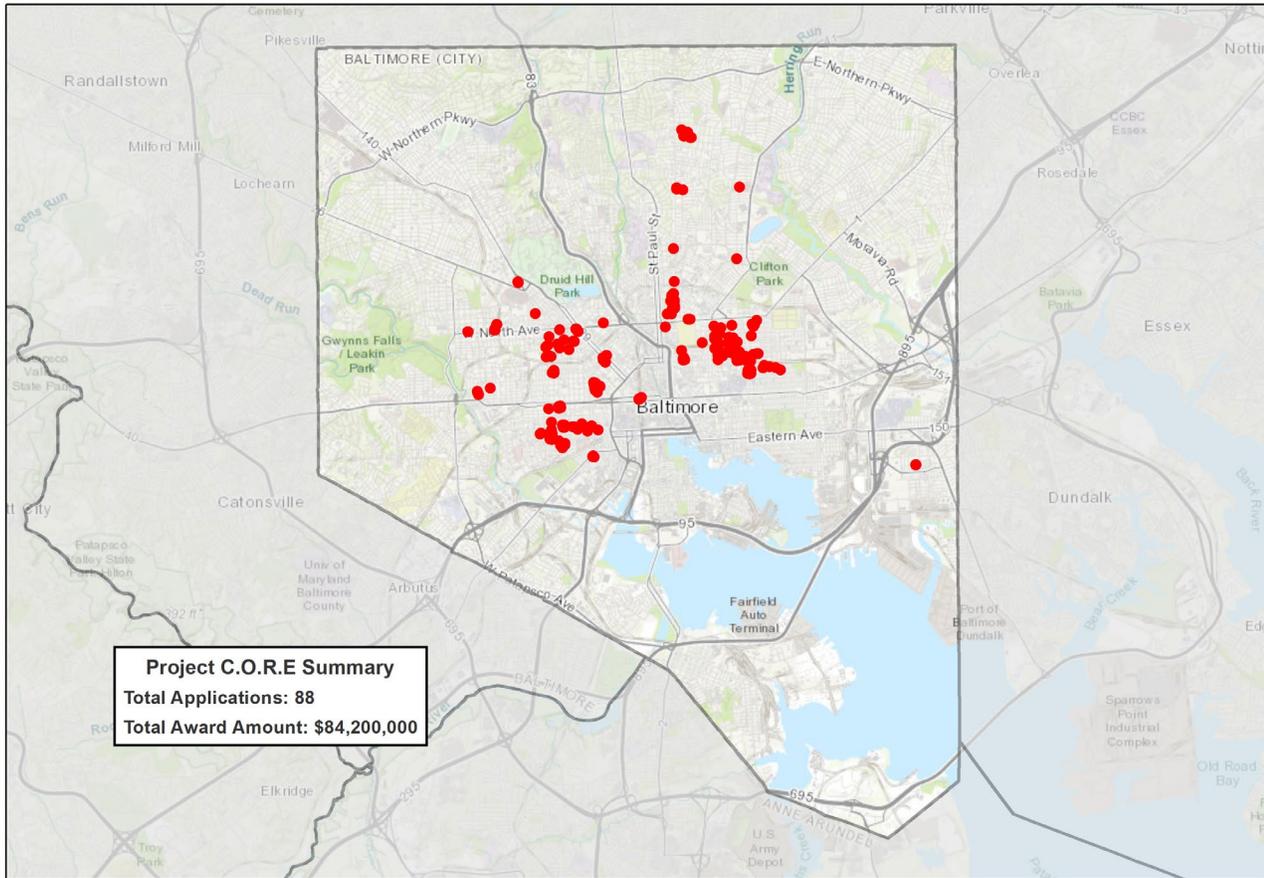
Project CORE Properties by Phase as of June 2020



Notices to Proceed (NTP) Issued as of June 2020



Project C.O.R.E Request for Applications FY 2016 to FY 2020



*NOTE: Map includes both competitive RFA and MSA awards

Exhibit B: Approved Properties for Demolition⁴

Cluster Name	Core Phase	Property Count
0320 - 0330 S FRANKLINTOWN ROAD	1	6
0536 - 0558 BAKER ST	1	12
0554 - 0572 PRESSTMAN ST	1	10
1026 - 1034 N PATTERSON PARK AVE	1	5
106-116 S CALVERTON ROAD	1	6
1100 - 1104 N PATTERSON PARK AVE	1	3
1100 - 1108 APPLETON ST	1	5
1100 - 1122 N MILTON AVE	1	12
1304 - 1324 N WASHINGTON ST	1	11
1308-1326 ARGYLE AVE	1	10
1328 - 1350 N WASHINGTON ST	1	12
1344 -1356 N CALHOUN ST	1	5
1404 - 1406 WHITELOCK ST	1	2
1408 - 1410 N GAY ST	1	2
1424- 1432 N GAY ST	1	5
1501 - 1507 E FEDERAL ST	1	4
1563 - 1575 ABBOTSTON ST	1	7
1627-1635 W Fayette ST	1	5
1700 - 1722 N CASTLE ST	1	12
1703 - 1707 MOSHER ST	1	3
1705 - 1735 N CASTLE ST	1	6
1710 - 1712 MOSHER ST	1	2
1710 - 1724 N COLLINGTON AVE	1	8
1714-1722 N CHAPEL ST	1	5
1717-1725 N CHAPEL	1	5
1731 - 1737 N CHESTER ST	1	4
1739 - 1751 N CHESTER ST	1	7
1800-26 & 1834-44 N CHESTER ST	1	20
1803 - 1805 N CHESTER ST	1	2
1813 - 1819 DOVER ST	1	4
1818-1846 DIVISION ST	1	1
1904 - 1922 HERBERT ST	1	10
1931-1933 N PATTERSON PARK	1	2
2021-2041 E Biddle ST	1	1
2023 - 2027 HERBERT ST	1	3
2101 - 2113 BOOTH ST	1	7
2102 - 2138 HERBERT ST	1	19
2105 - 2109 HERBERT ST	1	3
213-225 N BRUCE ST	1	7
2203 - 2213 HENNEMAN AVE	1	6
2217 - 2235 HENNEMAN AVE	1	10
22-26 S PAYSON ST	1	3
2228 - 2234 ETING ST	1	4
2228-2242 E North AVE	1	8
229-231 N BRUCE ST	1	2
236 - 238 S CALHOUN ST	1	2
2503 - 2507 EMERSON ST	1	3
2531 - 2533 EMERSON ST	1	2
2600 - 2614 ROSEWOOD AVE	1	8
2611 - 2621 HAFER ST	1	6

⁴ As properties are removed from the list due to a variety of reasons such as emergency demolitions and conversion to stabilization, the number of properties on each executed phase list will decrease. Additionally, this list includes properties proposed for a Phase 5, which was not yet executed at this time and is likely to decrease.

Cluster Name	Core Phase	Property Count
2700 - 2710 KENNEDY AVE	1	6
2704 - 2710 BOARMAN AVE	1	4
2758-2770 FENWICK AVE	1	7
301-307 S CATHERINE ST	1	4
4108 - 4110 HAYWARD AVE	1	2
4303 PARK HEIGHTS AVE.	1	1
4305- 4319 PARK HEIGHTS AVE	1	8
4402 - 4404 SAINT GEORGES AVE	1	2
4402 - 4414 DAYTONA AVE	1	7
5414 - 5416 DENMORE AVE	1	2
604 - 612 BAKER ST	1	5
615-629 N FRANKLINTOWN ROAD	1	8
635-637/1340-1342 W LAFAYETTE/ARGYLE AVE	1	4
806-824 N BRADFORD ST	1	10
904 - 930 N MOUNT ST	1	14
	1 Total	391
0078 - 0084 S FRANKLINTOWN ROAD	2	2
0205 & 0209 N FULTON AVE	2	2
0701 MOSHER ST	2	1
0801 - 0817 N DUKELAND ST	2	9
0905 - 0907 N CALHOUN ST	2	2
1006 - 1012 N ARLINGTON AVE	2	4
1020 - 1030 N STOCKTON ST ST	2	6
1040 - 1044 AND 1201 RIGGS AVE N STOCKTON ST	2	4
1125 RIGGS AVE	2	1
1138 MOSHER ST	2	1
1140 - 1142 ARGYLE AVE	2	2
1202 HARLEM AVE	2	1
1210-1214 SMITHSON ST	2	3
1308-1312 HARLEM AVE	2	3
1401 E BIDDLE ST	2	1
1423 MOSHER ST	2	1
1500 MYRTLE AVE	2	1
1511 ASHBURTON ST	2	1
1513-1517 MOSHER ST	2	3
1522-1544 MCKEAN AVE	2	12
1546 - 1556 MCKEAN AVE	2	6
1704 MOSHER ST	2	1
1919 - 1927 E HOFFMAN ST	2	5
1920 - 1924 E PRESTON ST	2	3
2042 - 2046 E HOFFMAN ST	2	3
2200 AISQUITH ST	2	1
2229 ETTING ST	2	1
2333 E CHASE ST	2	1
2401 - 2419 E LAFAYETTE AVE	2	10
2508 - 2514 SALEM ST	2	4
2858 - 2860 W LANVALE ST	2	2
501 - 507 GOLD ST	2	4
502-522 BAKER ST.	2	10
5205 BEAUFORT AVE	2	1
932 - 938 E PRESTON ST	2	4
	2 Total	116
134-152 PLUS DESC. WILLARD ST	3	11
0004 - 0016 N MOUNT ST	3	7
0115 - 0119 N CARROLLTON AVE	3	3
0123 - 0129 S CALVERTON ROAD	3	4

Cluster Name	Core Phase	Property Count
0131 - 0153 WILLARD ST	3	12
0317 - 0321 N MONROE ST	3	3
0327 - 0331 STINSON ST	3	3
0502 - 0508 N CARROLLTON AVE	3	4
0503 - 0507 BAKER ST	3	3
0533 - 0539 N CAREY ST	3	4
0600 - 0616 N CAREY ST	3	9
0628 - 0648 N CAREY ST	3	11
0631 - 0641 N CALHOUN ST	3	6
0803 - 0833 N GILMOR ST	3	16
0927 - 0929 N MOUNT ST	3	2
1000 N ARLINGTON AND 1102- 1122 MOSHER N MOSHER ST	3	11
1001 - 1017 VALLEY ST	3	9
1014 - 1020 N CARROLLTON AVE	3	3
1020 - 1044 N MILTON AVE	3	13
1034 - 1038 SARAH ANN ST	3	3
1046 - 1054 N MILTON AVE	3	5
1081 - 1087 W FAYETTE ST	3	4
1100 AND 9 W FAIRMOUNT AND CARROLLTON AVE	3	2
1115 - 1117 RIGGS AVE	3	2
1123 - 1145 W SARATOGA ST	3	9
1200 - 1212 & 1218-1224 ARGYLE AVE	3	11
1200 - 1238 MOSHER ST	3	20
1213 EDMONDSON AVE	3	1
1221 - 1223 SMITHSON ST	3	2
1300 - 1346 MOSHER ST	3	24
1402 - 1408 N CHESTER ST	3	4
1407 - 1413 N CHESTER ST	3	4
1500 - 1518 TRACTION ST	3	10
1505 - 1507 MOSHER ST	3	2
1600 - 1614 W FAYETTE ST	3	6
1601 - 1617 E FEDERAL ST	3	9
1618-1626 W LAFAYETTE AVE	3	5
1622 - 1624 W FAYETTE ST	3	2
1701 - 1711 E 28TH ST	3	6
1703 - 1735 N MONTFORD AVE	3	17
1706 - 1736 N PORT ST	3	16
1712 - 1724 W LAFAYETTE AVE	3	7
1717 - 1723 W LAFAYETTE AVE	3	4
1802 - 1816 W SARATOGA ST	3	8
1939 HOLLINS ST	3	1
2001 - 2011 GREENMOUNT AVE	3	6
2025 - 2047 E HOFFMAN ST	3	12
2027 - 2041 ELLSWORTH ST	3	8
2058 - 2060 E HOFFMAN ST	3	2
2117 - 2123 BOOTH ST	3	4
2201 - 2221 BOOTH ST	3	11
2312 - 2316 E NORTH AVE	3	3
2514 - 2532 E BIDDLE ST	3	10
3 - 9 S PAYSON ST	3	4
3000-3022 WOODLAND Ave	3	12
3011 - 3037 WOODLAND AVE	3	14
3024-3026 WOODLAND Ave	3	2
3028-3032 & 3100-3120 WOODLAND AVE	3	12
3103 - 3129 WOODLAND AVE	3	14

Cluster Name	Core Phase	Property Count
3105-07 & 4930-32 W GARRISON AVE & PALMER AVE	3	4
3113-3115 W GARRISON AVE	3	2
4027 - 4027.5 BOARMAN AVE	3	2
508 - 510 GOLD ST	3	2
618-624 N MONROE ST	3	4
900 - 910 E EAGER ST	3	5
900 N GILMOR ST, 1600-08 W LAFAYETTE AVE	3	6
911 & 1023 - 1029 E CHASE & VALLEY ST	3	4
	3 Total	461
0002 - 0010 S MONROE ST	4	6
0102 - 0110 S MONROE ST	4	5
0116 - 0128 N CARLTON ST	4	7
0121 - 0125 S PAYSON ST	4	3
0300 - 0308 S NORRIS ST	4	5
0306 - 0316 FURROW ST	4	6
0401 - 0405 S NORRIS ST	4	3
0401 - 0421 E BIDDLE ST	4	11
0500 - 0506 N CALHOUN ST	4	4
0501 - 0511 N BRICE ST	4	6
0516 - 0522 N BRICE ST	4	4
0517 - 0523 N CAREY ST	4	4
0526 - 0534 N BRICE ST	4	5
0601 - 0609 E BIDDLE ST	4	5
0601 - 0609 N MONROE ST	4	5
0602 - 0620 N BRICE ST	4	10
0607 - 0627 N BRICE ST	4	11
0615 - 0621 E BIDDLE ST	4	4
0617 - 0625 N CAREY ST	4	5
0624 - 0630 N BRICE ST	4	4
0706 - 0710 N BRADFORD ST	4	3
0711 - 0719 N CAREY ST	4	5
0800 - 0810 N BRICE ST	4	6
0802 - 0822 EDMONDSON AVE	4	11
0803 - 0817 EDMONDSON AVE	4	8
0908 - 0920 HARLEM AVE	4	7
0954 - 0956 W FRANKLIN ST	4	2
1105 - 1117 W LEXINGTON ST	4	7
1309 - 1317 MOSHER ST	4	5
1406 - 1420 MOSHER ST	4	8
1430 - 1438 ARGYLE AVE	4	3
1501 - 1509 N MONTFORD AVE	4	5
1501 - 1513 N BRADFORD ST	4	7
1512 - 1516 N MONTFORD AVE	4	3
1519 - 1527 N MONROE ST	4	5
1550 - 1562 RICHLAND ST	4	7
1563 - 1569 RICHLAND ST	4	4
1602 - 1618 N BRADFORD ST	4	9
1603 - 1619 N PORT ST	4	9
1605 - 1625 N MONTFORD AVE	4	11
1606 - 1612 N PORT ST	4	4
1625 - 1637 N BRADFORD ST	4	7
1626 - 1638 N BRADFORD ST	4	7
1701 - 1733 N BRADFORD ST	4	17
1702 - 1712 N MONTFORD AVE	4	6
1704 - 1718 MCKEAN AVE	4	8
1708 GORSUCH AVE	4	1

Cluster Name	Core Phase	Property Count
1716 - 1728 N CAREY ST	4	7
1726 GORSUCH AVE	4	1
1731 - 1733 GORSUCH AVE	4	2
1742 - 1744 GORSUCH AVE	4	2
1800 - 1806 W LAFAYETTE AVE	4	5
1801 - 1805 LAURETTA AVE	4	3
1801 - 1815 MCHENRY ST	4	8
1806 - 1812 LAURETTA AVE	4	4
1807 - 1815 WILHELM ST	4	5
1808 -1816 POPLAR GROVE ST	4	5
1820 - 1824 N PULASKI ST	4	3
1823 - 1835 WILHELM ST	4	7
1827 MCKEAN AVE	4	1
1828 - 1836 MCHENRY ST	4	5
1834 - 1842 N COLLINGTON AVE	4	5
1838 McHenry ST	4	1
1840 - 1844 MCHENRY ST	4	3
1900 - 1904 EDMONDSON AVE	4	3
1900 - 1912 LAURETTA AVE	4	7
1903 - 1907 N PULASKI ST	4	3
1903 - 1917 SAPP ST	4	8
1908 - 1924 W FRANKLIN ST	4	9
1911 - 1917 N PULASKI ST	4	4
1919 - 1927 ETING ST	4	5
1945 HERBERT ST	4	1
1949 BELAIR ROAD	4	1
2025 - 2039 HARLEM AVE	4	8
2123 - 2131 VINE ST	4	5
2125 - 2133 E NORTH AVE	4	5
2143 - 2151 VINE ST	4	5
2162- 2174 HOLLINS ST	4	6
2200 - 2202 W NORTH AVE	4	2
2203 - 2207 CEDLEY ST	4	3
2430 - 2438 E CHASE ST	4	5
2452 - 2462 GREENMOUNT AVE	4	6
2701 CLASSEN AVE	4	1
2704 - 2712 CLASSEN AVE	4	5
2709 CLASSEN AVE	4	1
2713 CLASSEN AVE	4	1
2912 - 2918 SPRINGHILL AVE	4	4
2919 - 2935 WESTWOOD AVE	4	9
2933 HERBERT ST	4	1
3003 - 3007 HERBERT ST	4	3
316-332 N BRUCE ST	4	9
3207 CLIFTON AVE	4	1
3502 W GARRISON AVE	4	1
3514 - 3526 LUCILLE AVE	4	7
3600 - 3606 LUCILLE AVE	4	4
3700 - 3708 SPAULDING AVE	4	5
3707 - 3717 W BELVEDERE AVE	4	6
3808 - 3814 TOWANDA AVE	4	4
4301 - 4305 REISTERSTOWN ROAD	4	3
434-436 Consolidated BLOOM ST	4	1
5202 BEAUFORT AVE	4	1
5204 BEAUFORT AVE	4	1
5207 BEAUFORT AVE	4	1

Cluster Name	Core Phase	Property Count
5301 - 5303 DENMORE AVE	4	2
626-628 N ARLINGTON	4	2
	4 Total	514
1101-1107 N CARROLLTON ROAD	5	4
1102 N CARROLLTON AVE - 1106 N CARROL ROAD	5	3
1105 MOSHER ST	5	1
1112 APPLETON ST	5	1
11-13 N carlton ST	5	2
12 S Morley ST	5	1
1235-1239 Cliftview ROAD	5	3
1307-1309 N Washington ST	5	2
1318-1320 Ensor ST	5	2
146 S CALVERTON ROAD - 150 S CALVER ROAD	5	5
1530-1532 N MONROE ST	5	2
1601-1603 Holbrook ST	5	2
1607-1609 Holbrook ST	5	2
1608 N CALHOUN ST - 1608 N CALHOUN ST	5	1
1651-1653 McKean ROAD	5	2
1654 N Smallwood ST	5	1
1702-1734 N Bradford ST	5	17
1705 - 1707 CARSWELL ST	5	2
1712-1726 N Dukeland ST	5	8
1721-1723 N Carey ST	5	2
1802-1814 RAYNER ROAD	5	7
1804-1812 DOVER ST	5	5
1806 EDMONDSON AVE	5	1
1813-1819 Edmondson ave	5	4
1823-1829 Rayner ROAD	5	4
1837 -1839 WILHELM ST	5	2
1910 Poplar Grove ST	5	1
2 S Morley ST	5	1
2009 CHRISTIAN ST	5	1
2026-2032 W PRATT ST	5	4
2100 -2110 BOYD ST	5	6
2100-2102 Westwood AVE	5	2
2116 CHELSEA TERR	5	1
2136 ANNAPOLIS ROAD	5	1
215 N FULTON AVE	5	1
2206-2218 KIRK AVE	5	6
2221 MCHENRY ST - 2225 MCHENRY S ST	5	3
2437-2445 Francis ST	5	5
2449-2453 Francis ST	5	3
2591 W BALTIMORE ST - 2591 W BALTIMORE ST	5	1
2600-2604 Loyola Southway WAY	5	3
2651-2659 Loyola Southway	5	5
2655 Westwood AVE	5	1
2718-2734 Prospect ST	5	9
2809 W COLDSRING LANE	5	1
2814-2816 Walbrook AVE	5	2
2816-2818 LAPORTE ST	5	1
2817 MOSHER ST - 2817 MOSHER ST	5	1
2908 LAPORTE ST	5	1
3001 Presstman ST	5	1
301 FURROW ST	5	1
3201-3203 Saint Ambrose AVE	5	2
3208 CLIFTON AVE	5	1

Cluster Name	Core Phase	Property Count
3603-3611 Lucille AVE.	5	5
3623 SPRINGDALE AVE	5	1
3702 CLIFTON AVE	5	1
4105 TOWNSEND AVENUE	5	1
4126 FAIRVIEW AVE	5	1
4400 Garrison BLVD	5	1
4852-4856 Reisterstown ROAD	5	3
503 S PULASKI ST - 511 S PULASKI ST ST	5	5
505-509 Bloom ST	5	3
514-524 N Carey ST	5	6
5215 ELMER AVE	5	1
53 S CATHERINE ST	5	1
538-542 N Carey ST	5	3
66-68 S FRANKLINTOWN ROAD- 68 S FRANKL ROAD	5	2
714-716 Brune ST	5	2
818-822 N FREMONT AVE ROAD	5	3
	5 Total	190
	Grand Total	1,672

Exhibit C: Notices to Proceed (NTPs) as of June 30, 2020

NTP	Cluster Name	Property Count
1	1308-1326 ARGYLE AVE	10
1	1344 -1356 N CALHOUN ST	5
1	1501 - 1507 E FEDERAL ST	4
1	2105 - 2109 HERBERT ST	3
1	604 - 612 BAKER ST	5
1 Total		27
2	0536 - 0558 BAKER ST	12
2	1100 - 1104 N PATTERSON PARK AVE	3
2	1408 - 1410 N GAY ST	2
2	1627-1635 W Fayette ST	5
2	1813 - 1819 DOVER ST	4
2 Total		26
3	1563 - 1575 ABBOTSTON ST	7
3	1714-1722 N CHAPEL ST	5
3	1717-1725 N CHAPEL	5
3	1739 - 1751 N CHESTER ST	7
3	2023 - 2027 HERBERT ST	3
3	2228 - 2234 ETING ST	4
3	4108 - 4110 HAYWARD AVE	2
3	4402 - 4404 SAINT GEORGES AVE	2
3	635-637/1340-1342 W LAFAYETTE/ARGYLE AVE	4
3 Total		39
4	0554 - 0572 PRESSTMAN ST	10
4	1731 - 1737 N CHESTER ST	4
4	1931-1933 N PATTERSON PARK	2
4	2102 - 2138 HERBERT ST	19
4	22-26 S PAYSON ST	3
4	236 - 238 S CALHOUN ST	2
4	2600 - 2614 ROSEWOOD AVE	8
4	5414 - 5416 DENMORE AVE	2
4 Total		50
5	1328 - 1350 N WASHINGTON ST	12
5	2228-2242 E North AVE	8
5 Total		20
6	0905 - 0907 N CALHOUN ST	2
6	1138 MOSHER ST	1
6	1423 MOSHER ST	1
6	1500 MYRTLE AVE	1
6	1513-1517 MOSHER ST	3
6	1704 MOSHER ST	1
6	2758-2770 FENWICK AVE	7
6 Total		16
7	1020 - 1030 N STOCKTON ST ST	6
7	1920 - 1924 E PRESTON ST	3
7	2042 - 2046 E HOFFMAN ST	3
7	2101 - 2113 BOOTH ST	7
7	2200 AISQUITH ST	1
7	501 - 507 GOLD ST	4
7	932 - 938 E PRESTON ST	4
7 Total		28
8	0205 & 0209 N FULTON AVE	2
8	1308-1312 HARLEM AVE	3
8	1818-1846 DIVISION ST	1
8	1904 - 1922 HERBERT ST	10

NTP	Cluster Name	Property Count
8	213-225 N BRUCE ST	7
8	2858 - 2860 W LANVALE ST	2
8	301-307 S CATHERINE ST	4
8	5205 BEAUFORT AVE	1
8 Total		30
9	2401 - 2419 E LAFAYETTE AVE	10
9 Total		10
10	1210-1214 SMITHSON ST	3
10 Total		3
11	0121 - 0125 S PAYSON ST	3
11	0500 - 0506 N CALHOUN ST	4
11	0517 - 0523 N CAREY ST	4
11	0617 - 0625 N CAREY ST	5
11	0706 - 0710 N BRADFORD ST	3
11	0954 - 0956 W FRANKLIN ST	2
11	1309 - 1317 MOSHER ST	5
11	1512 - 1516 N MONTFORD AVE	3
11	1602 - 1618 N BRADFORD ST	9
11	1625 - 1637 N BRADFORD ST	7
11	1626 - 1638 N BRADFORD ST	7
11	1704 - 1718 MCKEAN AVE	8
11	1708 GORSUCH AVE	1
11	1731 - 1733 GORSUCH AVE	2
11	1742 - 1744 GORSUCH AVE	2
11	1806 - 1812 LAURETTA AVE	4
11	1823 - 1835 WILHELM ST	7
11	1827 MCKEAN AVE	1
11	1919 - 1927 ETING ST	5
11	1945 HERBERT ST	1
11	2125 - 2133 E NORTH AVE	5
11	2701 CLASSEN AVE	1
11	2713 CLASSEN AVE	1
11	2933 HERBERT ST	1
11	3003 - 3007 HERBERT ST	3
11	3502 W GARRISON AVE	1
11	626-628 N ARLINGTON	2
11 Total		97
12	0004 - 0016 N MOUNT ST	7
12	0102 - 0110 S MONROE ST	5
12	0115 - 0119 N CARROLLTON AVE	3
12	0800 - 0810 N BRICE ST	6
12	0803 - 0817 EDMONDSON AVE	8
12	1034 - 1038 SARAH ANN ST	3
12	1100 AND 9 W FAIRMOUNT AND CARROLLTON AVE	2
12	1123 - 1145 W SARATOGA ST	9
12	1140 - 1142 ARGYLE AVE	2
12	1406 - 1420 MOSHER ST	8
12	1702 - 1712 N MONTFORD AVE	6
12	1705 - 1735 N CASTLE ST	6
12	1710 - 1724 N COLLINGTON AVE	8
12	1803 - 1805 N CHESTER ST	2
12	1807 - 1815 WILHELM ST	5
12	1808 -1816 POPLAR GROVE ST	5
12	1820 - 1824 N PULASKI ST	3
12	1834 - 1842 N COLLINGTON AVE	5

NTP	Cluster Name	Property Count
12	1900 - 1904 EDMONDSON AVE	3
12	1900 - 1912 LAURETTA AVE	7
12	1911 - 1917 N PULASKI ST	4
12	1919 - 1927 E HOFFMAN ST	5
12	1939 HOLLINS ST	1
12	2025 - 2039 HARLEM AVE	8
12	2162- 2174 HOLLINS ST	6
12	2229 ETTING ST	1
12	2430 - 2438 E CHASE ST	5
12	2503 - 2507 EMERSON ST	3
12	2709 CLASSEN AVE	1
12	3514 - 3526 LUCILLE AVE	7
12	618-624 N MONROE ST	4
12 Total		148
13	0300 - 0308 S NORRIS ST	5
13	0401 - 0405 S NORRIS ST	3
13	0501 - 0511 N BRICE ST	6
13	0516 - 0522 N BRICE ST	4
13	0602 - 0620 N BRICE ST	10
13	0624 - 0630 N BRICE ST	4
13	0711 - 0719 N CAREY ST	5
13	0908 - 0920 HARLEM AVE	7
13	1603 - 1619 N PORT ST	9
13	1701 - 1733 N BRADFORD ST	17
13	1840 - 1844 MCHENRY ST	3
13	1903 - 1907 N PULASKI ST	3
13	1908 - 1924 W FRANKLIN ST	9
13	1949 BELAIR ROAD	1
13	2912 - 2918 SPRINGHILL AVE	4
13	3600 - 3606 LUCILLE AVE	4
13	3700 - 3708 SPAULDING AVE	5
13	5202 BEAUFORT AVE	1
13	5204 BEAUFORT AVE	1
13	5207 BEAUFORT AVE	1
13	5301 - 5303 DENMORE AVE	2
13 Total		104
14	0002 - 0010 S MONROE ST	6
14	0526 - 0534 N BRICE ST	5
14	0607 - 0627 N BRICE ST	11
14	0927 - 0929 N MOUNT ST	2
14	1081 - 1087 W FAYETTE ST	4
14	1401 E BIDDLE ST	1
14	1501 - 1509 N MONTFORD AVE	5
14	1605 - 1625 N MONTFORD AVE	11
14	1726 GORSUCH AVE	1
14	1800 - 1806 W LAFAYETTE AVE	5
14	1801 - 1815 MCHENRY ST	8
14	1828 - 1836 MCHENRY ST	5
14	1903 - 1917 SAPP ST	8
14	2200 - 2202 W NORTH AVE	2
14	2333 E CHASE ST	1
14	2452 - 2462 GREENMOUNT AVE	6
14	2704 - 2712 CLASSEN AVE	5
14	3113-3115 W GARRISON AVE	2
14	434-436 Consolidated BLOOM ST	1
14 Total		89

NTP	Cluster Name	Property Count
15	0078 - 0084 S FRANKLINTOWN ROAD	2
15	0306 - 0316 FURROW ST	6
15	0601 - 0609 N MONROE ST	5
15	1213 EDMONDSON AVE	1
15	1424- 1432 N GAY ST	5
15	1519 - 1527 N MONROE ST	5
15	1606 - 1612 N PORT ST	4
15	1801 - 1805 LAURETTA AVE	3
15	2058 - 2060 E HOFFMAN ST	2
15	2203 - 2207 CEDLEY ST	3
15	2611 - 2621 HAFFER ST	6
15	3808 - 3814 TOWANDA AVE	4
15	502-522 BAKER ST.	10
15	904 - 930 N MOUNT ST	14
15 Total		70
16	0116 - 0128 N CARLTON ST	7
16	0123 - 0129 S CALVERTON ROAD	4
16	0401 - 0421 E BIDDLE ST	11
16	0533 - 0539 N CAREY ST	4
16	0601 - 0609 E BIDDLE ST	5
16	0615 - 0621 E BIDDLE ST	4
16	0631 - 0641 N CALHOUN ST	6
16	1221 - 1223 SMITHSON ST	2
16	1304 - 1324 N WASHINGTON ST	11
16	1716 - 1728 N CAREY ST	7
16	2123 - 2131 VINE ST	5
16	2143 - 2151 VINE ST	5
16	2700 - 2710 KENNEDY AVE	6
16	3 - 9 S PAYSON ST	4
16	3105-07 & 4930-32 W GARRISON AVE & PALMER AVE	4
16	316-332 N BRUCE ST	9
16	4402 - 4414 DAYTONA AVE	7
16 Total		101
17	0502 - 0508 N CARROLLTON AVE	4
17	0802 - 0822 EDMONDSON AVE	11
17	1430 - 1438 ARGYLE AVE	3
17	1550 - 1562 RICHLAND ST	7
17	1563 - 1569 RICHLAND ST	4
17	2025 - 2047 E HOFFMAN ST	12
17	3707 - 3717 W BELVEDERE AVE	6
17	615-629 N FRANKLINTOWN ROAD	8
17 Total		55
18	1105 - 1117 W LEXINGTON ST	7
18	1501 - 1513 N BRADFORD ST	7
18	1622 - 1624 W FAYETTE ST	2
18	1703 - 1735 N MONTFORD AVE	17
18	4301 - 4305 REISTERSTOWN ROAD	3
18	4305- 4319 PARK HEIGHTS AVE	8
18	806-824 N BRADFORD ST	10
18 Total		54
19	0600 - 0616 N CAREY ST	9
19	1500 - 1518 TRACTION ST	10
19	1505 - 1507 MOSHER ST	2
19	1701 - 1711 E 28TH ST	6
19	1802 - 1816 W SARATOGA ST	8

NTP	Cluster Name	Property Count
19	2001 - 2011 GREENMOUNT AVE	6
19	2117 - 2123 BOOTH ST	4
19	2203 - 2213 HENNEMAN AVE	6
19	2531 - 2533 EMERSON ST	2
19 Total		53
20	0628 - 0648 N CAREY ST	11
20	0801 - 0817 N DUKELAND ST	9
20	1001 - 1017 VALLEY ST	9
20	1402 - 1408 N CHESTER ST	4
20	1710 - 1712 MOSHER ST	2
20	2027 - 2041 ELLSWORTH ST	8
20	2217 - 2235 HENNEMAN AVE	10
20	2919 - 2935 WESTWOOD AVE	9
20	911 & 1023 - 1029 E CHASE & VALLEY ST	4
20 Total		66
21	0317 - 0321 N MONROE ST	3
21	0320 - 0330 S FRANKLINTOWN ROAD	6
21	106-116 S CALVERTON ROAD	6
21	1600 - 1614 W FAYETTE ST	6
21	1700 - 1722 N CASTLE ST	12
21	1703 - 1707 MOSHER ST	3
21	229-231 N BRUCE ST	2
21 Total		38
22	134-152 PLUS DESC. WILLARD ST	11
22	1040 - 1044 AND 1201 RIGGS AVE N STOCKTON ST	4
22	1202 HARLEM AVE	1
22	1404 - 1406 WHITELOCK ST	2
22	1717 - 1723 W LAFAYETTE AVE	4
22	4027 - 4027.5 BOARMAN AVE	2
22 Total		24
23	0327 - 0331 STINSON ST	3
23	1125 RIGGS AVE	1
23	1800-26 & 1834-44 N CHESTER ST	20
23	2508 - 2514 SALEM ST	4
23	3103 - 3129 WOODLAND AVE	14
23	3207 CLIFTON AVE	1
23 Total		43
24	1706 - 1736 N PORT ST	16
24	508 - 510 GOLD ST	2
24 Total		18
Grand Total		1,209

Exhibit D: Sample of Photography of MSA Demolition & Deconstruction

123-129 S. Calverton Road



3803-3814 Towanda Avenue



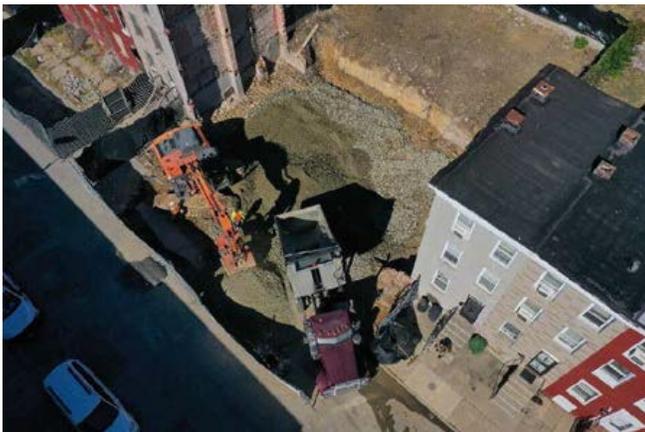
2452-2462 Greenmount Avenue



1808-1816 Poplar Grove Street



1828-1836 McHenry Street



1603-1619 Port Street



2200 Aisquith Avenue



Exhibit E: Request for Applications (RFA) Awards FY16-FY19

FY	Organization Name	Project Name	Total Amt
2016	American Communities Trust	Baltimore Food Hub, Phase I	\$200,000
2016	Central Baltimore Partnership, Inc.	Waverly Commons Phase III	\$250,000
2016	City Life - Community Builders	Residential Rehab in Oliver and Broadway East	\$150,000
2016	East Baltimore Development Inc.	Castle Street Demolition	\$250,000
2016	East Baltimore Development Inc.	Eager Park Demolition	\$800,000
2016	Empire Homes of Maryland, Inc.	Restoration Gardens 2	\$250,000
2016	Hamilton-Lauraville Main Street, Inc.	Strand Theater	\$225,000
2016	Marian House, Inc.	Blessed Sacrament Supportive Housing Project	\$150,000
2016	Southwest Partnership	Lion Brothers Building Rehabilitation	\$250,000
2016	TRF Development Partners	Preston Place IX	\$250,000
2016 Total			\$2,775,000
2017	Baltimore Dept. of Housing and Community Development	Landmark Stabilization Program	\$250,000
2017	Baltimore Dept. of Housing and Community Development	O'Donnell Heights Redevelopment	\$1,050,000
2017	Central Baltimore Partnership, Inc.	Barclay CORE Redevelopment	\$425,000
2017	Central Baltimore Partnership, Inc.	Historic East 22nd Street Project - Stabilization and Rehabilitation	\$200,000
2017	Central Baltimore Partnership, Inc.	Redevelopment of 226 East Lafayette	\$120,000
2017	City Life - Community Builders	Home Stabilization and Neighborhood Revitalization	\$250,000
2017	Community Builders, Inc., The	Marshall Gardens Site Development	\$1,200,000
2017	Coppin Heights Community Development Corporation	Center for Health Care and Healthy Living	\$175,000
2017	Downtown Partnership of Baltimore, Inc.	Current Space Expansion - Stabilization and Renovation	\$150,000
2017	Downtown Partnership of Baltimore, Inc.	Le Mondo - Redevelopment to arts incubator	\$300,000
2017	Druid Heights Community Development Corporation	Druid Hill Development Project	\$500,000
2017	Druid Heights Community Development Corporation	Sphinx Club/Arch Social Club	\$325,000
2017	East Baltimore Development Inc.	Eager Street Town Homes Site Preparation Project	\$500,000
2017	Empire Homes of Maryland, Inc.	Restoration Gardens 2	\$400,000
2017	Episcopal Housing Corporation	Development of Sojourner Place at Argyle	\$175,000
2017	Episcopal Housing Corporation	Roberta's House - Development	\$500,000
2017	Habitat for Humanity of the Chesapeake, Inc.	Sandtown Stabilization Project	\$310,000
2017	Habitat for Humanity of the Chesapeake, Inc.	Ward St. Demolition Project	\$150,000
2017	Habitat for Humanity of the Chesapeake, Inc.	Woodbourne McCabe Stabilization project	\$125,000
2017	Mount Royal Community Development Corporation	Madison Park North Mixed-Used Development Project	\$2,000,000
2017	Neighborhood Housing Services of Baltimore, Inc.	Walbrook Lumber/North Avenue Revitalization	\$2,000,000
2017	New Shiloh Community Development Corporation	North Avenue Gateway II - Acquisition, Demolition & Redevelopment	\$500,000
2017	Southwest Partnership	1600 W Pratt Street Renovations	\$280,000
2017	Southwest Partnership	Acquisition/Demolition	\$350,000
2017	Strong City Baltimore	The Hoen Lithograph Building	\$400,000
2017	TRF Development Partners	Preston East - Rehabilitation	\$450,000
2017	TRF Development Partners	Regester Place - Rehabilitation	\$985,000
2017	Unity Properties, Inc.	Bon Secours Youth Development Center	\$450,000
2017	Unity Properties, Inc.	New Shiloh Village Apartments	\$600,000
2017	Upton Planning Committee, Inc.	The Duplexes at Dolphin Street	\$140,000
2017	Upton Planning Committee, Inc.	Upton's Historic Marble Hill Redevelopment	\$500,000
2017 Total			\$15,760,000
2018	Central Baltimore Partnership, Inc.	Barclay Phase 4 CORE Redevelopment	\$425,000
2018	Central Baltimore Partnership, Inc.	Greenmount and North Avenues Mixed-Use	\$120,000
2018	Central Baltimore Partnership, Inc.	Greenmount Recreation Center Multipurpose Field	\$100,000
2018	Central Baltimore Partnership, Inc.	Re-Development of the USPS Site at 60 W. Oliver Street	\$500,000
2018	City Life - Community Builders	Neighborhood Stabilization-Oliver and Broadway	\$600,000
2018	East Baltimore Development Inc.	EBDI Northwest Demolition Project	\$500,000
2018	Empire Homes of Maryland, Inc.	EHM@Coldstream	\$120,000

FY	Organization Name	Project Name	Total Amt
2018	Historic East Baltimore Community Action Coalition, Inc.	Station East II	\$300,000
2018	Housing Development and Neighborhood Preservation	Henneman Avenue Project	\$250,000
2018	Humanim, Inc.	Details Deconstruction	\$250,000
2018	Mary Harvin Transformation Center	Mary Harvin Health and Wellness Center/Family Housing	\$600,000
2018	Morgan State University Foundation, Inc.	Northwood Commons	\$1,000,000
2018	Neighborhood Housing Services of Baltimore, Inc.	Walbrook Mill Expansion	\$1,000,000
2018	Parks & People Foundation, Inc.	Liberty Square Revitalization: A Partnership Between Mount Lebanon and Parks & People	\$300,000
2018	Red Line Investors, Inc	Franklintown Neighborhood Revitalization	\$200,000
2018	Southwest Partnership	Franklin Square and Mount Clare Homeownership Program	\$500,000
2018	Southwest Partnership	West Baltimore Street Acquisition and Stabilization Initiative	\$1,000,000
2018	Strong City Baltimore	The Hoen Lithograph Building	\$1,500,000
2018	TRF Development Partners	Greenmount & Chase Multifamily	\$1,200,000
2018	Unity Properties, Inc.	Bon Secours Apartments V	\$242,055
2018	University of Maryland	Alley House Study Phase I	\$28,489
2018	Upton Planning Committee, Inc.	Lenox Theatre Project	\$200,000
2018	Upton Planning Committee, Inc.	Upton Homeownership Initiative	\$1,000,000
2018	War Horse Cities CDC, Inc.	Mount Street Phase II	\$350,000
2018 Total			\$12,285,543
2019	City Life - Community Builders	Tenant Improvements-Hoen, Building #2	\$200,000
2019	East Baltimore Development Inc.	EBDI Block 1604/Parcel C Demolition Project	\$750,000
2019	Humanim, Inc.	Details Deconstruction	\$1,204,884
2019	Mary Harvin Transformation Center	Southern Village on The Avenues	\$200,000
2019	Parks & People Foundation, Inc.	Post-demolition Parks	\$250,000
2019	ReBuild Metro, Inc.	Near East Baltimore Revitalization: Residential Rehabilitation	\$350,000
2019 Total			\$2,954,884
2020	Humanim, Inc.	Details Deconstruction/Brick and Board	\$ 475,000.00
2020	HUBS: Neighborhood Housing Services of Baltimore	Greater Rosemont Mondawmin (GRM) Senior Home Repair	\$ 225,000.00
2020	HUBS: Banner Neighborhoods Community Corp.	Banner Senior Housing Initiative	\$ 150,000.00
2020	HUBS: Comprehensive Housing Assistance, Inc.	CHAI/Sinai HUBS Program	\$ 125,000.00
2020	Southwest Partnership	Bruce Street Arabber Stable Stabilization	\$ 100,000.00
2020	Housing Authority of Baltimore City	Gilmor Homes Partial Demolition	\$ 1,000,000.00
2020	Housing Authority of Baltimore City	PSO Demolition and Public Infrastructure	\$ 1,000,000.00
2020 Total			\$3,075,000
Grand Total			\$33,775,427