



Welcome!

Call to Order

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Open Meetings

- The BVRC meetings are subject to the Open Meetings Act. At any open session the general public is invited to attend and observe.
- Except in instances when the BVRC expressly invites public participation, no member of the public attending an open session may participate in the session.
- A person attending an open session may not engage in any conduct, including visual demonstrations, such as the waving of placards, signs, or banners, that disrupts the session or that interferes with the right of members of the public to attend and observe the session.



Meetings Being Recorded

- BVRC meetings are recorded.
- A member of the public, including any representative of the news media, may record an open session of BVRC; the recording cannot create an excessive noise that disturbs members of the BVRC or other persons attending the session.



Agenda

- Call to Order (5 minutes)
- Adoption of Meeting Minutes (5 minutes)
- BVRC Shared Values (30 minutes)
- Vacancy Reduction Geography (20 minutes)
- Constraints and Obstacles Strategy Session (40 minutes)
- Working Groups (20 minutes)



Adoption of Meeting Minutes

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Shared Values

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REINVEST Baltimore

Vacancy Reduction Geography

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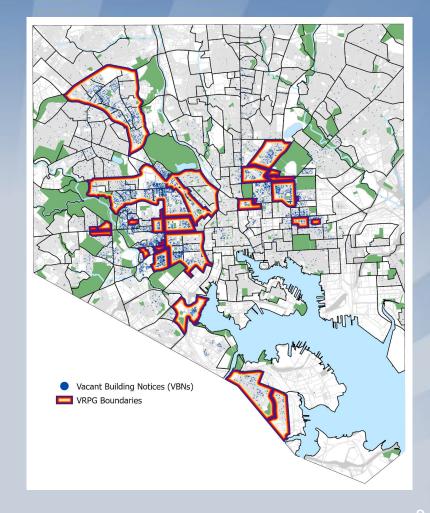
Vacancy Reduction Priority Geographies

Categories of the Vacancy Reduction Priority Geography:

- Impact Investment Areas
- Neighborhoods
- Strategic Blocks within Neighborhoods

Range of vacancy rates:

- In IIAs, vacancy rates range from 0% 40.1%
- In Neighborhoods, 5.5% 40.1%
- In Neighborhood Strategic Blocks, 1.9%-28.8%
- See handout and <u>BVRC dashboard</u> for more detail.
 Vacancy rates can be viewed for every neighborhood in the city with multiple ways to view and filter.



Vacancy Reduction Priority Geographies

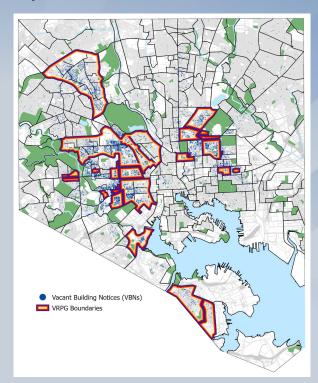
Selection Criteria | Moving from theory to implementation

Significant clusters of vacants with vacancy rates up to 40%

Adjacent to neighborhoods of strength/anchor institutions

Strong community engagement

Existing
network
community
assets/development projects

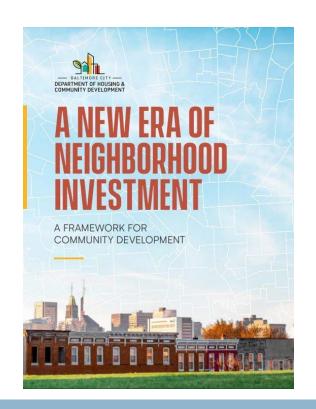


In 2019, the City issued the Framework for Community Development.

Assigned all neighborhoods into 3 types of categories

- 1. Impact Investment Areas (Whole Block Outcome neighborhoods)
- 2. Middle Markets
- 3. Asset Building Areas

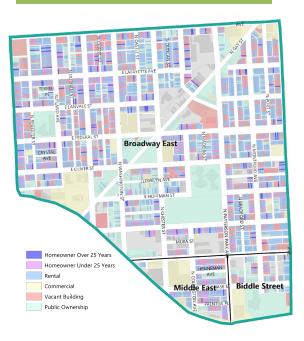
Established a theory of development: using different City DHCD tools based on the market conditions of the neighborhood. I.E. receivership in Middle Markets vs Acquisition, Demo, & Rehab in Impact Investment Areas



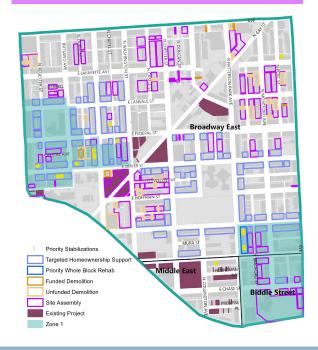
City DHCD's community development strategy is community led, data-driven, and based on deep market knowledge.

ASSET MAPPING

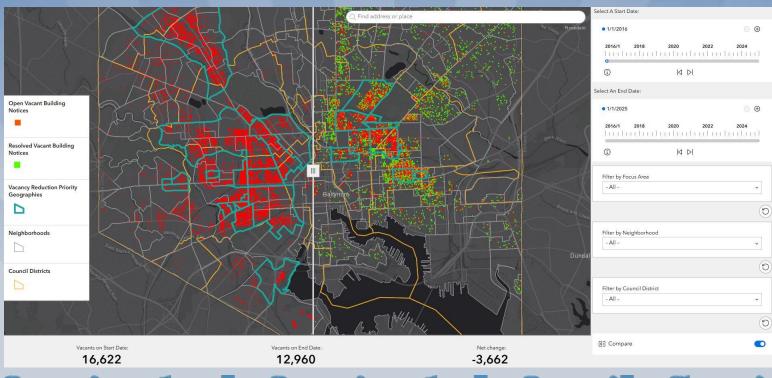
MARKET CONDITIONS



BLOCK-LEVEL PLANNING

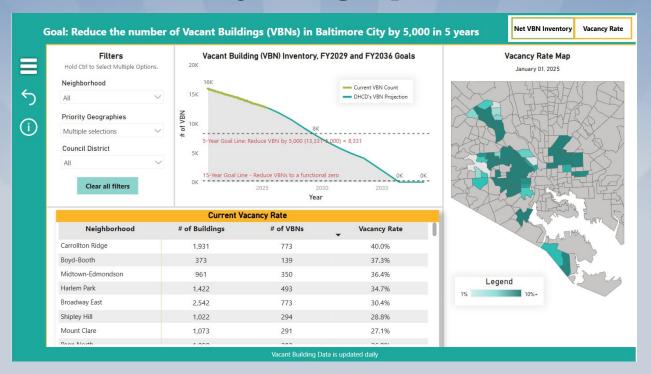


Vacancy Change Over Time



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Vacancy Rates by Vacancy Reduction Priority Geographies

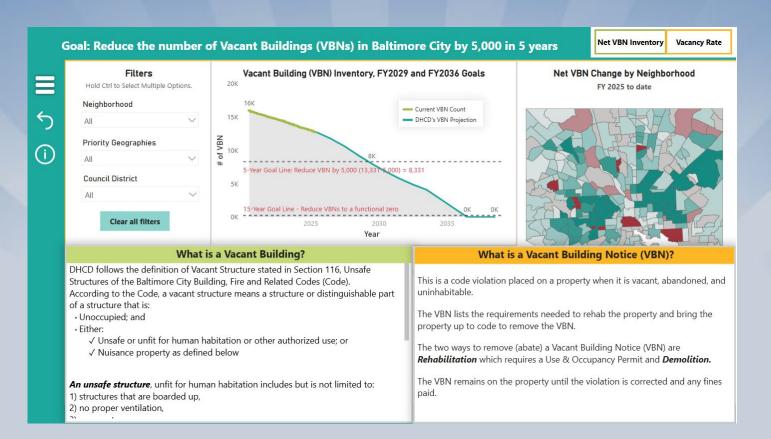


See handout and <u>BVRC dashboard</u> for more detail. Vacancy rates can be viewed for every neighborhood in the city, with multiple ways to view and filter. This screenshot shows a filtered view of the current vacancy rate of all VRPG in table form and a map.

Constraints and **Obstacles:** Vacant Building Notices

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What is a vacant building?



How is a vacant building notice abated?

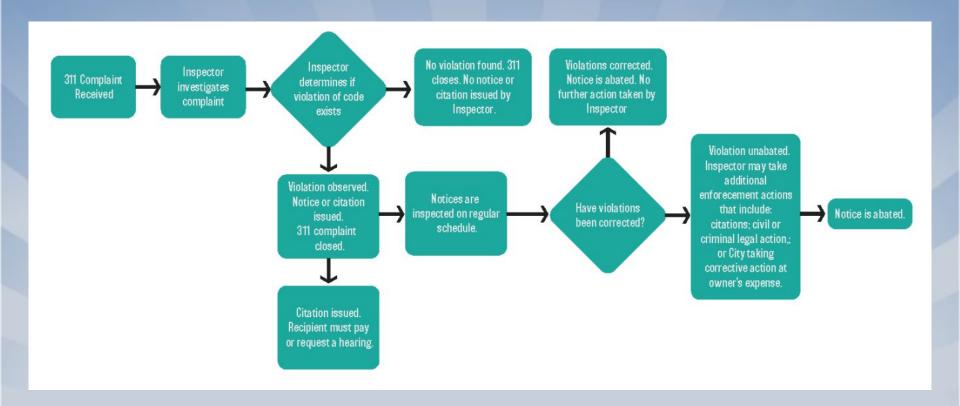


Use and Occupancy permit issued; property is ready for the market



Demolition completed

What is the process for issuing a Vacant Building Notice?



Whole Block Outcomes: Preventing and Addressing Vacants



Whole Block Outcomes: Preventing and Addressing Vacants

A key feature of the Vacants Reduction Strategy is focusing on interventions that prevent and anticipate vacant properties. Baltimore City DHCD has a variety of programs and partnerships:

- Housing and Homeownership Preservation-Home Repair Grants
- Innovation Teams Prevention Focus
 - Vacants Research
 - Tax Sale Letters
- Community Code Enforcement Partnerships
- Code Enforcement has evolved into more targeted roles and inspections are continuing to ramp up. See dashboard for code enforcement to see how many FTAs citations have been issued.



Whole Block Outcomes: Preventing and Addressing Vacants – Al Roof Detection

In 2022 DHCD partnered with Data Science for Social Good at Carnegie Mellon University which resulted in an machine-learning AI model to identify properties with damaged or missing roofs using aerial imagery and code enforcement data.

- The model utilized training data collected by YouthWorks interns in 2018
- The output of this model is used to identify new vacant buildings, emergency demolitions, and stabilizations
- Awarded the 2022 MACo County Innovation Award
- Will continue to update and improve model using latest imagery and data
- Roof data is available to view on CoDeMap





2018 & 2022: Collapsed Roof

Identified by model

2022: Stabilization Complete

2023: Receivership Filed

2024: Adjacent Property (right) sold

to homeowner

2025: Adjacent Property (left) undergoing significant rehab

Whole Block Outcomes: Preventing and Addressing Vacants - Identifying Unoccupied Buildings

Baltimore City DHCD is developing new tools to identify unoccupied buildings that do not have Vacant Building Notices using a variety of data sources:

- Water Usage (DPW)
- Code Enforcement Violations/Citations
- 311 Service Requests
- Fire/Code X Data
- BGE Accounts
- Undelivered Mail

This work has resulted in additional VBNs being issued and also enables early interventions to assist occupants/owners with financial and programmatic support.

Whole Block Outcomes: Preventing and Addressing Vacants

Since the announcement of the Vacants Elimination Strategy in December 2023, much has been accomplished.



Property Outcomes Since January 1, 2024

Intervention	Outcome	
Vacant Building Notices Abated	1,454	
Use & Occupancy Permit Demolition	1,280 174	
<u>Acquisition</u> Completed Underway	313 1,675	
<u>Disposition</u> Completed Underway	157 369	
<u>Home Repair Grants</u> Completed Underway	94 65	
Permits Issued	44,636	
Inspections Completed	145,364	
Homeownership Incentives Distributed	555	
In-Rem Foreclosure Cases Completed & Acquired Underway	201 725	

VBN Issuance Assessment - ReBUILD Metro Study

- Physical study of 4,000 properties
- Of the surveyed properties: **18%** were vacant, **15%** had VBNs
 - Inspection of the vacant properties without VBNs showed only 38 were "distressed enough to qualify as VBNs" indicating a less than 1% increase in the VBN count
- "This field comparison with the city's VBN records indicates that the city's VBN identification process is working as intended" - Sean Closkey (ReBUILD Metro)

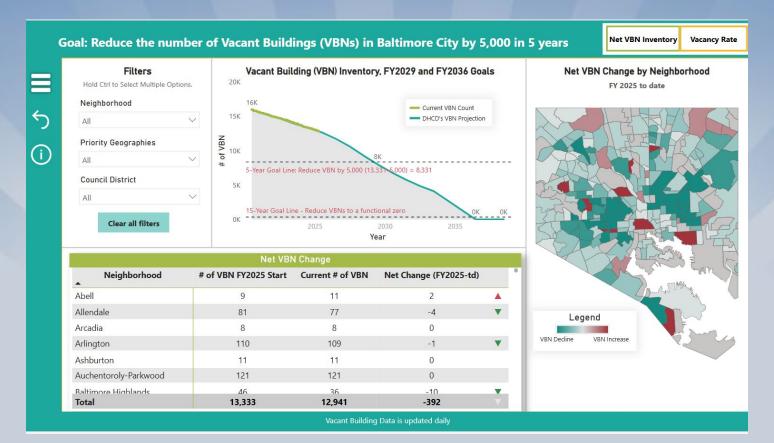
VBN Reduction Projections

Activity	FY24 (Actual)	FY25 Projections	5-Year Projections (FY25-FY29)	15-Year Projections (FY24-FY38)
VBNs rehabbed	1,208	1,449	8,652	27,205
VBNs demolished	263	277	1,809	6,071
Total VBNs abated	1,471	1,726	10,461	33,276
VBNs issued	858	986	5,026	16,376
Change in VBNs	-613	-740	-5,435	-13,998*

Data To Be Developed

- Buildings and lots acquired, disposed of, demolished and stabilized and compare to actual data from 2024
- Monthly performance compared to baseline data; for example, show the numbers of properties to be demolished by year and by month and how many have been actually demolished to show if the city is achieving its goals month over month.
- Rehab starts compared to actual data from 2024.
- Level of VBN-related inspections and if inspections have gone up or down.

Vacancy Dashboard - VBNs



Working Groups

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Working Groups Process

- Working Groups to include BVRC members, practitioners and partners
- Form small working groups (no more than 9 members) to ensure productive, efficient meetings
- Three BVRC members per working group; council members assign additional members
- Form to be developed to express working group interest

Initial Working Groups

- Brainstorm Working Group Ideas
 - Fundraising
 - Delivery Chain
 - Process improvements to the development pipeline through disposition and permitting
 - Capacity Building
 - Developer, construction trades, non-profit, legal
 - Economic Opportunity
 - Maximizing job development opportunities
 - Supporting small developers
 - Maximizing place-based economic development and small business growth



Closing Remarks

