FY 2023 PHA Annual Plan

Maryland Department of Housing and Community Development
Community Development Administration
7800 Harkins Road
Lanham, Maryland 20706
www.dhcd.maryland.gov

[Beginning 7/1/2022]
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## D. Affirmatively Furthering Fair Housing (AFFH)

- D.1 Affirmatively Furthering Fair Housing (AFFH)
Purpose. The 5-Year and Annual PHA Plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA’s operations, programs, and services, including changes to these policies, and informs HUD, families served by the PHA, and members of the public of the PHA’s mission, goals and objectives for serving the needs of low-income, very low-income, and extremely low-income families.

Applicability. The Form HUD-50075-HCV is to be completed annually by HCV-Only PHAs. PHAs that meet the definition of a Standard PHA, Troubled PHA, High Performer PHA, Small PHA, or Qualified PHA do not need to submit this form. Where applicable, separate Annual PHA Plan forms are available for each of these types of PHAs.

Definitions.

(1) High-Performer PHA – A PHA that owns or manages more than 550 combined public housing units and housing choice vouchers, and was designated as a high performer on both the most recent Public Housing Assessment System (PHAS) and Section Eight Management Assessment Program (SEMAP) assessments if administering both programs, or PHAS if only administering public housing.

(2) Small PHA – A PHA that is not designated as PHAS or SEMAP troubled, that owns or manages less than 250 public housing units and any number of vouchers where the total combined units exceed 550.

(3) Housing Choice Voucher (HCV) Only PHA – A PHA that administers more than 550 HCVs, was not designated as troubled in its most recent SEMAP assessment and does not own or manage public housing.

(4) Standard PHA – A PHA that owns or manages 250 or more public housing units and any number of vouchers where the total combined units exceed 550, and that was designated as a standard performer in the most recent PHAS and SEMAP assessments.

(5) Troubled PHA – A PHA that achieves an overall PHAS or SEMAP score of less than 60 percent.

(6) Qualified PHA – A PHA with 550 or fewer public housing dwelling units and/or housing choice vouchers combined and is not PHAS or SEMAP troubled.

A. PHA Information.

<table>
<thead>
<tr>
<th>PHA Name</th>
<th>PHA Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maryland Department of Housing and Community Development</td>
<td>MD901</td>
</tr>
</tbody>
</table>

PHA Plan for Fiscal Year Beginning: (MM/YYYY): 07/2022

PHI Inventory (Based on Annual Contributions Contract (ACC) units at time of FY beginning, above)

Number of Housing Choice Vouchers (HCVs): 2,583

PHA Plan Submission Type: [ ] Annual Submission [ ] Revised Annual Submission

Availability of Information. In addition to the items listed in this form, PHAs must have the elements listed below readily available to the public. A PHA must identify the specific location(s) where the proposed PHA Plan, PHA Plan Elements, and all information relevant to the public hearing and proposed PHA Plan are available for inspection by the public. Additionally, the PHA must provide information on how the public may reasonably obtain additional information of the PHA policies contained in the standard Annual Plan but excluded from their streamlined submissions. At a minimum, PHAs must post PHA Plans, including updates, at the main office or central office of the PHA. PHAs are strongly encouraged to post complete PHA Plans on their official website.

A copy of the PHA Annual Plan can be found online at https://dhcd.maryland.gov/Residents/Documents/Draft-PHA-Annual-Plan-FY-2021.pdf

A copy of the Housing Choice Voucher Program Administrative Plan can be found online at https://dhcd.maryland.gov/Residents/Documents/DHCDFY21HCVPAdministrativePlan.pdf

These documents are on file at the Maryland Department of Housing and Community Development, 7800 Harkins Road, Lanham, MD 20706; as well as, the program administrative offices listed below.

PHA Consortia: (Check box if submitting a joint Plan and complete table below)

<table>
<thead>
<tr>
<th>Participating PHAs</th>
<th>PHA Code</th>
<th>Program(s) in the Consortia</th>
<th>Program(s) not in the Consortia</th>
<th>No. of Units in Each Program</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lead HA:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
LIST OF SUBCONTRACTORS AND REGIONAL OFFICES

Allegany County

Human Resources Development Commission
125 Virginia Avenue
Cumberland, MD 21502
301-783-1880

City of Cumberland

Human Resources Development Commission
125 Virginia Avenue
Cumberland, MD 21502
301-783-1880

Frederick County

Frederick County Department of Housing and Community Development
5340 Spectrum Drive
Suite A
Frederick, MD 21703
301-600-1061

Garrett County

Garrett County Community Action Committee, Inc.
104 East Center Street
Oakland, MD 21550
301-334-9431

Eastern Shore Regional Office (Caroline County, Dorchester County, Kent County, Somerset County, Talbot County, Worcester County, Wicomico County)

Maryland Department of Housing and Community Development
503 Race Street
Cambridge, MD 21613
410-901-4080
B. Plan Elements.

B.1 Revision of PHA Plan Elements.

(a) Have the following PHA Plan elements been revised by the PHA since its last Annual Plan submission?

<table>
<thead>
<tr>
<th>Element</th>
<th>Y</th>
<th>N</th>
</tr>
</thead>
<tbody>
<tr>
<td>Housing Needs and Strategy for Addressing Housing Needs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deconcentration and Other Policies that Govern Eligibility, Selection, and Admissions</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Financial Resources</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rent Determination</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operation and Management</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Informal Review and Hearing Procedures</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Homeownership Programs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Self Sufficiency Programs and Treatment of Income Changes Resulting from Welfare Program Requirements</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Substantial Deviation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Significant Amendment/Modification</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(b) If the PHA answered yes for any element, describe the revisions for each element(s):

Statement of Housing Needs and Strategy for Addressing Housing Needs

[24 CFR Part 903.7 9 (a)]

Allegany County

A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the “Overall” Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being “no impact” and 5 being “severe impact.” Use N/A to indicate that no information is available upon which the PHA can make this assessment.

<table>
<thead>
<tr>
<th>Family Type</th>
<th>Overall</th>
<th>Affordability</th>
<th>Supply</th>
<th>Quality</th>
<th>Accessibility</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income &lt;= 30% of AMI</td>
<td>3006</td>
<td>5</td>
<td>3</td>
<td>5</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Income &gt;30% but &lt;=50% of AMI</td>
<td>1833</td>
<td>5</td>
<td>3</td>
<td>5</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Income &gt;50% but &lt;80% of AMI</td>
<td>1768</td>
<td>5</td>
<td>4</td>
<td>4</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Elderly</td>
<td>1895</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>1577</td>
<td>5</td>
<td>3</td>
<td>4</td>
<td>2</td>
<td>2</td>
<td>4</td>
</tr>
</tbody>
</table>
Housing Needs of Families in the Jurisdiction by Family Type

<table>
<thead>
<tr>
<th>Family Type</th>
<th>Overall</th>
<th>Affordability</th>
<th>Supply</th>
<th>Quality</th>
<th>Accessibility</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Race/Ethnicity</td>
<td>6231</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Race/Ethnicity</td>
<td>350</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>3</td>
<td>2</td>
<td>4</td>
</tr>
<tr>
<td>Race/Ethnicity</td>
<td>33</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>3</td>
<td>2</td>
<td>4</td>
</tr>
<tr>
<td>Race/Ethnicity</td>
<td>13</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>3</td>
<td>2</td>
<td>4</td>
</tr>
</tbody>
</table>

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- Consolidated Plan of the Jurisdiction/s
  Indicate year:
- U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
- American Housing Survey data
  Indicate year:
- Other housing market study
  Indicate year:
- Other sources: (list and indicate year of information)

B. Housing Needs of Families on the Public Housing and Section 8 Tenant-Based Assistance Waiting Lists

State the housing needs of the families on the PHA’s waiting list/s. Complete one table for each type of PHA-wide waiting list administered by the PHA. PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

Housing Needs of Families on the Waiting List

<table>
<thead>
<tr>
<th>Waiting list type: (select one)</th>
<th># of families</th>
<th>% of total families</th>
<th>Annual Turnover</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 8 tenant-based assistance</td>
<td>35</td>
<td></td>
<td>24</td>
</tr>
<tr>
<td>Public Housing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Combined Section 8 and Public Housing</td>
<td>13</td>
<td>37.14%</td>
<td></td>
</tr>
<tr>
<td>Public Housing Site-Based or sub-jurisdictional waiting list (optional)</td>
<td>22</td>
<td>62.86%</td>
<td></td>
</tr>
<tr>
<td>If used, identify which development/subjurisdiction:</td>
<td>0</td>
<td>0%</td>
<td></td>
</tr>
</tbody>
</table>
### Housing Needs of Families on the Waiting List

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Families with children</td>
<td>14</td>
<td>40%</td>
</tr>
<tr>
<td>Elderly families</td>
<td>8</td>
<td>22.86%</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>10</td>
<td>28.57%</td>
</tr>
<tr>
<td>Race/ethnicity White</td>
<td>32</td>
<td>91.43%</td>
</tr>
<tr>
<td>Race/ethnicity Black</td>
<td>3</td>
<td>8.57%</td>
</tr>
<tr>
<td>Race/ethnicity American Indian</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Race/ethnicity Hawaiian</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Race/ethnicity Hispanic</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Race/ethnicity Non Hispanic</td>
<td>35</td>
<td>100%</td>
</tr>
<tr>
<td>Race/ethnicity</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Is the waiting list closed (select one)? ☒ No ☐ Yes

If yes:
- How long has it been closed (# of months)?
- Does the PHA expect to reopen the list in the PHA Plan year? ☐ No ☐ Yes
- Does the PHA permit specific categories of families onto the waiting list, even if generally closed? ☐ No ☐ Yes

### C. Strategy for Addressing Needs

Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list IN THE UPCOMING YEAR, and the Agency’s reasons for choosing this strategy.

#### (1) Strategies

**Need:** Shortage of affordable housing for all eligible populations

**Strategy 1.** Maximize the number of affordable units available to the PHA within its current resources by:
- Select all that apply
Employ effective maintenance and management policies to minimize the number of public housing units off-line
Reduce turnover time for vacated public housing units
Reduce time to renovate public housing units
Seek replacement of public housing units lost to the inventory through mixed finance development
Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
Other (list below)

**Strategy 2: Increase the number of affordable housing units by:**
Select all that apply

- Apply for additional section 8 units should they become available
- Leverage affordable housing resources in the community through the creation of mixed-finance housing
- Pursue housing resources other than public housing or Section 8 tenant-based assistance.
- Other: (list below)

**Need: Specific Family Types: Families at or below 30% of median**

**Strategy 1: Target available assistance to families at or below 30% of AMI**
Select all that apply

- Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
- Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
- Employ admissions preferences aimed at families with economic hardships
- Adopt rent policies to support and encourage work
- Other: (list below)

**Need: Specific Family Types: Families at or below 50% of median**

**Strategy 1: Target available assistance to families at or below 50% of AMI**
Select all that apply

- Employ admissions preferences aimed at families who are working
- Adopt rent policies to support and encourage work
Need: Specific Family Types: The Elderly

**Strategy 1: Target available assistance to the elderly:**

Select all that apply

- [ ] Seek designation of public housing for the elderly
- [ ] Apply for special-purpose vouchers targeted to the elderly, should they become available
- [ ] Other: (list below)

Need: Specific Family Types: Families with Disabilities

**Strategy 1: Target available assistance to Families with Disabilities:**

Select all that apply

- [ ] Seek designation of public housing for families with disabilities
- [ ] Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
- [x] Apply for special-purpose vouchers targeted to families with disabilities, should they become available
- [x] Affirmatively market to local non-profit agencies that assist families with disabilities
- [ ] Other: (list below)

Need: Specific Family Types: Races or ethnicities with disproportionate housing needs

**Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:**

Select if applicable

- [x] Affirmatively market to races/ethnicities shown to have disproportionate housing needs
- [ ] Other: (list below)

**Strategy 2: Conduct activities to affirmatively further fair housing**

Select all that apply

- [x] Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
- [x] Market the section 8 program to owners outside of areas of poverty /minority concentrations
- [ ] Other: (list below)

Other Housing Needs & Strategies: (list needs and strategies below)

(2) Reasons for Selecting Strategies

Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:
Funding constraints
- Staffing constraints
- Limited availability of sites for assisted housing
- Extent to which particular housing needs are met by other organizations in the community
- Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
- Influence of the housing market on PHA programs
- Community priorities regarding housing assistance
- Results of consultation with local or state government
- Results of consultation with residents and the Resident Advisory Board
- Results of consultation with advocacy groups
- Other: (list below)

Caroline County

A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the “Overall” Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being “no impact” and 5 being “severe impact.” Use N/A to indicate that no information is available upon which the PHA can make this assessment.

<table>
<thead>
<tr>
<th>Family Type</th>
<th>Overall</th>
<th>Afford-ability</th>
<th>Supply</th>
<th>Quality</th>
<th>Access-ability</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income &lt;= 30% of AMI</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Income &gt;30% but &lt;=50% of AMI</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Income &gt;50% but &lt;80% of AMI</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Elderly</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Race/Ethnicity</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- Consolidated Plan of the Jurisdiction/s
  - Indicate year:
- U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
- American Housing Survey data
  - Indicate year:
- Other housing market study
  - Indicate year:
- Other sources: (list and indicate year of information)
C. Housing Needs of Families on the Public Housing and Section 8 Tenant-Based Assistance Waiting Lists

State the housing needs of the families on the PHA’s waiting list/s. **Complete one table for each type of PHA-wide waiting list administered by the PHA.** PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

### Housing Needs of Families on the Waiting List

<table>
<thead>
<tr>
<th>Waiting list type: (select one)</th>
<th># of families</th>
<th>% of total families</th>
<th>Annual Turnover</th>
</tr>
</thead>
<tbody>
<tr>
<td>√ Section 8 tenant-based assistance</td>
<td>96</td>
<td></td>
<td></td>
</tr>
<tr>
<td>□ Public Housing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>□ Combined Section 8 and Public Housing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>□ Public Housing Site-Based or sub-jurisdictional waiting list (optional)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>If used, identify which development/subjurisdiction:</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Waiting list total</th>
<th>96</th>
<th>76%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Extremely low income &lt;=30% AMI</td>
<td>73</td>
<td>19%</td>
</tr>
<tr>
<td>Very low income (&gt;30% but &lt;=50% AMI)</td>
<td>18</td>
<td></td>
</tr>
<tr>
<td>Low income (&gt;50% but &lt;80% AMI)</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>Families with children</td>
<td>59</td>
<td>61%</td>
</tr>
<tr>
<td>Elderly families</td>
<td>7</td>
<td>7%</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>24</td>
<td>25%</td>
</tr>
<tr>
<td>Race/ethnicity Black</td>
<td>60</td>
<td>63%</td>
</tr>
<tr>
<td>Race/ethnicity White</td>
<td>21</td>
<td>22%</td>
</tr>
<tr>
<td>Race/ethnicity Other</td>
<td>2</td>
<td>2%</td>
</tr>
<tr>
<td>Race/ethnicity Hispanic</td>
<td>1</td>
<td>1%</td>
</tr>
</tbody>
</table>
C. Strategy for Addressing Needs

Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list IN THE UPONING YEAR, and the Agency’s reasons for choosing this strategy.

(1) Strategies

Need: Shortage of affordable housing for all eligible populations

Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:

Select all that apply

- Employ effective maintenance and management policies to minimize the number of public housing units off-line
- Reduce turnover time for vacated public housing units
- Reduce time to renovate public housing units
- Seek replacement of public housing units lost to the inventory through mixed finance development
- Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
- Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
- Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
- Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
- Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
- Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
- Other (list below)

Strategy 2: Increase the number of affordable housing units by:
Select all that apply

- Apply for additional section 8 units should they become available
- Leverage affordable housing resources in the community through the creation of mixed-finance housing
- Pursue housing resources other than public housing or Section 8 tenant-based assistance.
  
Other: (list below)

Need: Specific Family Types: Families at or below 30% of median

Strategy 1: Target available assistance to families at or below 30% of AMI

Select all that apply

- Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
- Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
- Employ admissions preferences aimed at families with economic hardships
- Adopt rent policies to support and encourage work
  
Other: (list below)

Need: Specific Family Types: Families at or below 50% of median

Strategy 1: Target available assistance to families at or below 50% of AMI

Select all that apply

- Employ admissions preferences aimed at families who are working
- Adopt rent policies to support and encourage work
  
Other: (list below)

Need: Specific Family Types: The Elderly

Strategy 1: Target available assistance to the elderly:

Select all that apply

- Seek designation of public housing for the elderly
- Apply for special-purpose vouchers targeted to the elderly, should they become available
  
Other: (list below)

Need: Specific Family Types: Families with Disabilities

Strategy 1: Target available assistance to Families with Disabilities:

Select all that apply
☐ Seek designation of public housing for families with disabilities
☐ Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
☒ Apply for special-purpose vouchers targeted to families with disabilities, should they become available
☒ Affirmatively market to local non-profit agencies that assist families with disabilities
☐ Other: (list below)

**Need: Specific Family Types: Races or ethnicities with disproportionate housing needs**

**Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:**
Select if applicable

☐ Affirmatively market to races/ethnicities shown to have disproportionate housing needs
☐ Other: (list below)

**Strategy 2: Conduct activities to affirmatively further fair housing**
Select all that apply

☒ Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
☒ Market the section 8 program to owners outside of areas of poverty /minority concentrations
☐ Other: (list below)

**Other Housing Needs & Strategies: (list needs and strategies below)**

(2) **Reasons for Selecting Strategies**
Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:

☒ Funding constraints
☒ Staffing constraints
☒ Limited availability of sites for assisted housing
☐ Extent to which particular housing needs are met by other organizations in the community
☒ Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
☒ Influence of the housing market on PHA programs
□ Community priorities regarding housing assistance
☒ Results of consultation with local or state government
□ Results of consultation with residents and the Resident Advisory Board
□ Results of consultation with advocacy groups
☐ Other: (list below)

**City of Cumberland**

A. **Housing Needs of Families in the Jurisdiction/s Served by the PHA**
Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the “Overall” Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being “no impact” and 5 being “severe impact.” Use N/A to indicate that no information is available upon which the PHA can make this assessment.

<table>
<thead>
<tr>
<th>Family Type</th>
<th>Overall</th>
<th>Afford-ability</th>
<th>Supply</th>
<th>Quality</th>
<th>Accessibility</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income &lt;= 30% of AMI</td>
<td>1460</td>
<td>5</td>
<td>2</td>
<td>5</td>
<td>NA</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td>Income &gt;30% but &lt;=50% of AMI</td>
<td>742</td>
<td>4</td>
<td>2</td>
<td>5</td>
<td>NA</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td>Income &gt;50% but &lt;80% of AMI</td>
<td>729</td>
<td>3</td>
<td>4</td>
<td>4</td>
<td>NA</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td>Elderly</td>
<td>921</td>
<td>3</td>
<td>4</td>
<td>4</td>
<td>2</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>704</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td>Race/Ethnicity</td>
<td>2877</td>
<td>4</td>
<td>3</td>
<td>4</td>
<td>NA</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td>Race/Ethnicity</td>
<td>124</td>
<td>4</td>
<td>3</td>
<td>4</td>
<td>NA</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td>Race/Ethnicity</td>
<td>18</td>
<td>4</td>
<td>3</td>
<td>4</td>
<td>NA</td>
<td>3</td>
<td>1</td>
</tr>
</tbody>
</table>

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- Consolidated Plan of the Jurisdiction/s
  Indicate year:
- U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
- American Housing Survey data
  Indicate year:
- Other housing market study
  Indicate year:
- Other sources: (list and indicate year of information)

D. Housing Needs of Families on the Public Housing and Section 8 Tenant-Based Assistance Waiting Lists

State the housing needs of the families on the PHA’s waiting list/s. Complete one table for each type of PHA-wide waiting list administered by the PHA. PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

<table>
<thead>
<tr>
<th>Waiting list type: (select one)</th>
</tr>
</thead>
<tbody>
<tr>
<td>× Section 8 tenant-based assistance</td>
</tr>
<tr>
<td>□ Public Housing</td>
</tr>
<tr>
<td>□ Combined Section 8 and Public Housing</td>
</tr>
<tr>
<td>□ Public Housing Site-Based or sub-jurisdictional waiting list (optional)</td>
</tr>
<tr>
<td>If used, identify which development/subjurisdiction:</td>
</tr>
</tbody>
</table>
## Housing Needs of Families on the Waiting List

<table>
<thead>
<tr>
<th></th>
<th># of families</th>
<th>% of total families</th>
<th>Annual Turnover</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waiting list total</td>
<td>188</td>
<td></td>
<td>20</td>
</tr>
<tr>
<td>Extremely low income</td>
<td>115</td>
<td>61.17%</td>
<td></td>
</tr>
<tr>
<td>(&lt;=30% AMI)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Very low income</td>
<td>73</td>
<td>38.83%</td>
<td></td>
</tr>
<tr>
<td>(&gt;30% but &lt;=50% AMI)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Low income</td>
<td>00</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>(&gt;50% but &lt;80% AMI)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Families with children</td>
<td>75</td>
<td>39.89%</td>
<td></td>
</tr>
<tr>
<td>Elderly families</td>
<td>22</td>
<td>11.70%</td>
<td></td>
</tr>
<tr>
<td>Families with</td>
<td>60</td>
<td>31.91%</td>
<td></td>
</tr>
<tr>
<td>Disabilities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Race/ethnicity</td>
<td>150</td>
<td>79.79%</td>
<td></td>
</tr>
<tr>
<td>White</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Race/ethnicity</td>
<td>36</td>
<td>19.15%</td>
<td></td>
</tr>
<tr>
<td>Black</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Race/ethnicity</td>
<td>2</td>
<td>1.06</td>
<td></td>
</tr>
<tr>
<td>American Indian</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Race/ethnicity</td>
<td>0</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Hawaiian</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Race/ethnicity</td>
<td>6</td>
<td>3.19%</td>
<td></td>
</tr>
<tr>
<td>Hispanic</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Race/ethnicity</td>
<td>182</td>
<td>96.81</td>
<td></td>
</tr>
<tr>
<td>Non Hispanic</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Is the waiting list closed (select one)? ☒ No ☐ Yes

If yes:

- How long has it been closed (# of months)?
- Does the PHA expect to reopen the list in the PHA Plan year? ☐ No ☐ Yes
- Does the PHA permit specific categories of families onto the waiting list, even if generally closed? ☐ No ☐ Yes

### C. Strategy for Addressing Needs
Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list IN THE UPCOMING YEAR, and the Agency’s reasons for choosing this strategy.

(1) Strategies

Need: Shortage of affordable housing for all eligible populations

Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:

Select all that apply

☐ Employ effective maintenance and management policies to minimize the number of public housing units off-line
☐ Reduce turnover time for vacated public housing units
☐ Reduce time to renovate public housing units
☐ Seek replacement of public housing units lost to the inventory through mixed finance development
☐ Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
☐ Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
☐ Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
☐ Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
☐ Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
☐ Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
☐ Other (list below)

Strategy 2: Increase the number of affordable housing units by:

Select all that apply

☐ Apply for additional section 8 units should they become available
☐ Leverage affordable housing resources in the community through the creation of mixed - finance housing
☐ Pursue housing resources other than public housing or Section 8 tenant-based assistance.
☐ Other: (list below)

Need: Specific Family Types: Families at or below 30% of median

Strategy 1: Target available assistance to families at or below 30 % of AMI

Select all that apply

☐ Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
☐ Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
<table>
<thead>
<tr>
<th>Strategy 1: Target available assistance to families at or below 50% of AMI</th>
</tr>
</thead>
<tbody>
<tr>
<td>Select all that apply</td>
</tr>
<tr>
<td>- Employ admissions preferences aimed at families who are working</td>
</tr>
<tr>
<td>- Adopt rent policies to support and encourage work</td>
</tr>
<tr>
<td>- Other: (list below)</td>
</tr>
</tbody>
</table>

**Need: Specific Family Types: Families at or below 50% of median**

**Strategy 1: Target available assistance to the elderly:**
Select all that apply

- Seek designation of public housing for the elderly
- Apply for special-purpose vouchers targeted to the elderly, should they become available
- Other: (list below)

**Need: Specific Family Types: The Elderly**

**Strategy 1: Target available assistance to Families with Disabilities:**
Select all that apply

- Seek designation of public housing for families with disabilities
- Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
- Apply for special-purpose vouchers targeted to families with disabilities, should they become available
- Affirmatively market to local non-profit agencies that assist families with disabilities
- Other: (list below)

**Need: Specific Family Types: Races or ethnicities with disproportionate housing needs**

**Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:**
Select if applicable

- Affirmatively market to races/ethnicities shown to have disproportionate housing needs
- Other: (list below)

**Strategy 2: Conduct activities to affirmatively further fair housing**
Select all that apply
Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
Market the section 8 program to owners outside of areas of poverty /minority concentrations
Other: (list below)

Other Housing Needs & Strategies: (list needs and strategies below)

(2) Reasons for Selecting Strategies
Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:

- Funding constraints
- Staffing constraints
- Limited availability of sites for assisted housing
- Extent to which particular housing needs are met by other organizations in the community
- Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
- Influence of the housing market on PHA programs
- Community priorities regarding housing assistance
- Results of consultation with local or state government
- Results of consultation with residents and the Resident Advisory Board
- Results of consultation with advocacy groups
- Other: (list below)

Dorchester County

A. Housing Needs of Families in the Jurisdiction/s Served by the PHA
Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the “Overall” Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being “no impact” and 5 being “severe impact.” Use N/A to indicate that no information is available upon which the PHA can make this assessment.

<table>
<thead>
<tr>
<th>Housing Needs of Families in the Jurisdiction by Family Type</th>
<th>Overall</th>
<th>Affordability</th>
<th>Supply</th>
<th>Quality</th>
<th>Accessibility</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Family Type</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Income &lt;= 30% of AMI</td>
<td>5</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>5</td>
<td>5</td>
</tr>
<tr>
<td>Income &gt;30% but &lt;=50% of AMI</td>
<td>5</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>4</td>
</tr>
<tr>
<td>Income &gt;50% but &lt;80% of AMI</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>4</td>
</tr>
<tr>
<td>Elderly</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
</tr>
</tbody>
</table>
What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- Consolidated Plan of the Jurisdiction/s
  Indicate year:
- U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
  Indicate year:
- American Housing Survey data
  Indicate year:
- Other housing market study
  Indicate year:
- Other sources: (list and indicate year of information)

E. Housing Needs of Families on the Public Housing and Section 8 Tenant-Based Assistance Waiting Lists

State the housing needs of the families on the PHA’s waiting list/s. Complete one table for each type of PHA-wide waiting list administered by the PHA. PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

<table>
<thead>
<tr>
<th>Waiting list type: (select one)</th>
<th># of families</th>
<th>% of total families</th>
<th>Annual Turnover</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 8 tenant-based assistance</td>
<td>250</td>
<td>67%</td>
<td></td>
</tr>
<tr>
<td>Public Housing</td>
<td>165</td>
<td>67%</td>
<td></td>
</tr>
<tr>
<td>Combined Section 8 and Public Housing</td>
<td>58</td>
<td>23%</td>
<td></td>
</tr>
<tr>
<td>Public Housing Site-Based or sub-jurisdictional waiting list (optional)</td>
<td>24</td>
<td>9%</td>
<td></td>
</tr>
<tr>
<td>If used, identify which development/subjurisdiction:</td>
<td>149</td>
<td>60%</td>
<td></td>
</tr>
<tr>
<td>Families with children</td>
<td>18</td>
<td>7%</td>
<td></td>
</tr>
<tr>
<td>Elderly families</td>
<td>72</td>
<td>29%</td>
<td></td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>186</td>
<td>74%</td>
<td></td>
</tr>
<tr>
<td>Race/ethnicity Black</td>
<td>35</td>
<td>14%</td>
<td></td>
</tr>
</tbody>
</table>
### Housing Needs of Families on the Waiting List

<table>
<thead>
<tr>
<th>Race/ethnicity</th>
<th>Other</th>
<th>2</th>
<th>2%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hispanic</td>
<td></td>
<td>16</td>
<td>6%</td>
</tr>
</tbody>
</table>

Is the waiting list closed (select one)? [ ] No  [x] Yes

If yes:
- How long has it been closed (# of months)? 13
- Does the PHA expect to reopen the list in the PHA Plan year? [ ] No  [x] Yes
- Does the PHA permit specific categories of families onto the waiting list, even if generally closed? [ ] No  [x] Yes

### C. Strategy for Addressing Needs

Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list **IN THE UPCOMING YEAR**, and the Agency’s reasons for choosing this strategy.

**1) Strategies**

**Need: Shortage of affordable housing for all eligible populations**

**Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:**

Select all that apply:

- [ ] Employ effective maintenance and management policies to minimize the number of public housing units off-line
- [ ] Reduce turnover time for vacated public housing units
- [ ] Reduce time to renovate public housing units
- [ ] Seek replacement of public housing units lost to the inventory through mixed finance development
- [ ] Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
- [x] Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
- [ ] Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
- [ ] Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
- [x] Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
☐ Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
☐ Other (list below)

**Strategy 2: Increase the number of affordable housing units by:**
Select all that apply

☐ Apply for additional section 8 units should they become available
☐ Leverage affordable housing resources in the community through the creation of mixed-finance housing
☐ Pursue housing resources other than public housing or Section 8 tenant-based assistance.
☐ Other: (list below)

**Need: Specific Family Types: Families at or below 30% of median**

**Strategy 1: Target available assistance to families at or below 30% of AMI**
Select all that apply

☐ Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
☒ Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
☐ Employ admissions preferences aimed at families with economic hardships
☒ Adopt rent policies to support and encourage work
☐ Other: (list below)

**Need: Specific Family Types: Families at or below 50% of median**

**Strategy 1: Target available assistance to families at or below 50% of AMI**
Select all that apply

☐ Employ admissions preferences aimed at families who are working
☒ Adopt rent policies to support and encourage work
☐ Other: (list below)

**Need: Specific Family Types: The Elderly**

**Strategy 1: Target available assistance to the elderly:**
Select all that apply

☐ Seek designation of public housing for the elderly
☒ Apply for special-purpose vouchers targeted to the elderly, should they become available
☐ Other: (list below)

**Need: Specific Family Types: Families with Disabilities**
Strategy 1: Target available assistance to Families with Disabilities:
Select all that apply

☐ Seek designation of public housing for families with disabilities
☐ Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
☒ Apply for special-purpose vouchers targeted to families with disabilities, should they become available
☐ Affirmatively market to local non-profit agencies that assist families with disabilities
☐ Other: (list below)

Need: Specific Family Types: Races or ethnicities with disproportionate housing needs

Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:
Select if applicable

☐ Affirmatively market to races/ethnicities shown to have disproportionate housing needs
☐ Other: (list below)

Strategy 2: Conduct activities to affirmatively further fair housing
Select all that apply

☒ Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
☒ Market the section 8 program to owners outside of areas of poverty /minority concentrations
☐ Other: (list below)

Other Housing Needs & Strategies: (list needs and strategies below)

(2) Reasons for Selecting Strategies
Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:

☒ Funding constraints
☒ Staffing constraints
☒ Limited availability of sites for assisted housing
☐ Extent to which particular housing needs are met by other organizations in the community
☐ Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
☒ Influence of the housing market on PHA programs
☒ Community priorities regarding housing assistance
☐ Results of consultation with local or state government
☐ Results of consultation with residents and the Resident Advisory Board
☐ Results of consultation with advocacy groups
☐ Other: (list below)

Frederick County
A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the “Overall” Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being “no impact” and 5 being “severe impact.” Use N/A to indicate that no information is available upon which the PHA can make this assessment.

<table>
<thead>
<tr>
<th>Family Type</th>
<th>Overall</th>
<th>Affordability</th>
<th>Supply</th>
<th>Quality</th>
<th>Accessibility</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income &lt;= 30% of AMI</td>
<td>4900</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Income &gt;30% but &lt;=50% of AMI</td>
<td>3480</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Income &gt;50% but &lt;80% of AMI</td>
<td>1300</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Elderly</td>
<td>2067</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>1160</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Race/White</td>
<td>8672</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Race/Black</td>
<td>1927</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Race/Asian</td>
<td>241</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Race/Hispanic</td>
<td>843</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Race/Other</td>
<td>361</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
</tr>
</tbody>
</table>

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- [x] Consolidated Plan of the Jurisdiction/s
  Indicate year: 2014-2018
- [x] U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
- [ ] American Housing Survey data
  Indicate year:
- [x] Other housing market study
  Indicate year: 2016 Frederick County Housing Needs Study
- [ ] Other sources: (list and indicate year of information)

F. Housing Needs of Families on the Public Housing and Section 8 Tenant-Based Assistance Waiting Lists

State the housing needs of the families on the PHA’s waiting list/s. Complete one table for each type of PHA-wide waiting list administered by the PHA. PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.
<table>
<thead>
<tr>
<th>Housing Needs of Families on the Waiting List</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waiting list type: (select one)</td>
</tr>
<tr>
<td>☒ Section 8 tenant-based assistance</td>
</tr>
<tr>
<td>☐ Public Housing</td>
</tr>
<tr>
<td>☐ Combined Section 8 and Public Housing</td>
</tr>
<tr>
<td>☐ Public Housing Site-Based or sub-jurisdictional waiting list (optional)</td>
</tr>
<tr>
<td>If used, identify which development/subjurisdiction:</td>
</tr>
<tr>
<td># of families</td>
</tr>
<tr>
<td>----------------</td>
</tr>
<tr>
<td>Waiting list total</td>
</tr>
<tr>
<td>Extremely low income &lt;=30% AMI</td>
</tr>
<tr>
<td>Very low income (&gt;30% but &lt;=50% AMI)</td>
</tr>
<tr>
<td>Low income (&gt;50% but &lt;80% AMI)</td>
</tr>
<tr>
<td>Families with children</td>
</tr>
<tr>
<td>Elderly families</td>
</tr>
<tr>
<td>Families with Disabilities</td>
</tr>
<tr>
<td>Black / African American</td>
</tr>
<tr>
<td>American Indian / Alaskan Native</td>
</tr>
<tr>
<td>Asian</td>
</tr>
<tr>
<td>Native Hawaiian / Pacific Island</td>
</tr>
<tr>
<td>Hispanic</td>
</tr>
<tr>
<td>White</td>
</tr>
<tr>
<td>Not Specified</td>
</tr>
</tbody>
</table>
C. Strategy for Addressing Needs

Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list IN THE UPCOMING YEAR, and the Agency’s reasons for choosing this strategy.

(1) Strategies

Need: Shortage of affordable housing for all eligible populations

Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:

Select all that apply

☐ Employ effective maintenance and management policies to minimize the number of public housing units off-line
☐ Reduce turnover time for vacated public housing units
☐ Reduce time to renovate public housing units
☐ Seek replacement of public housing units lost to the inventory through mixed finance development
☐ Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
☒ Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
☒ Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
☒ Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
☒ Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
☐ Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
☐ Other (list below)

Strategy 2: Increase the number of affordable housing units by:
Apply for additional section 8 units should they become available
Leverage affordable housing resources in the community through the creation of mixed - finance housing
Pursue housing resources other than public housing or Section 8 tenant-based assistance.
Other: (list below)

- Frederick County Housing (FC-DHCD) has been aggressively pursuing the rehabilitation of existing and development of additional affordable housing units; seeking new funding sources, the reallocation of existing funding, and forging development partnerships.
- FC-DHCD has made inroads with partnerships and will again be sponsoring a Housing Fair when deemed safe. The Fair creates a cooperative opportunity for non-profits, developers, mortgage lenders, program managers, etc.to engage with one another and the public who uses and/or needs their services. This effort is proving helpful to facilitating of increasing affordable housing options.

Need: Specific Family Types: Families at or below 30% of median

Strategy 1: Target available assistance to families at or below 30 % of AMI
Select all that apply

- Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
- Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
- Employ admissions preferences aimed at families with economic hardships
- Adopt rent policies to support and encourage work
- Other: (list below)

Need: Specific Family Types: Families at or below 50% of median

Strategy 1: Target available assistance to families at or below 50% of AMI
Select all that apply

- Employ admissions preferences aimed at families who are working
- Adopt rent policies to support and encourage work
- Other: (list below)

Need: Specific Family Types: The Elderly

Strategy 1: Target available assistance to the elderly:
Select all that apply

- Seek designation of public housing for the elderly
- Apply for special-purpose vouchers targeted to the elderly, should they become available
- Other: (list below)

- FCDHCD has been aggressively seeking development of additional low-income senior units.
- Should special program vouchers designated for low-income elderly become available, FCDHCD could utilize those vouchers.
FCDHCD is researching the creation of a rent buy-down program for low-income seniors.

Need: Specific Family Types: Families with Disabilities

Strategy 1: Target available assistance to Families with Disabilities:
Select all that apply

☐ Seek designation of public housing for families with disabilities
☐ Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
☒ Apply for special-purpose vouchers targeted to families with disabilities, should they become available
☒ Affirmatively market to local non-profit agencies that assist families with disabilities
☐ Other: (list below)

• FC-DHCD administers NEDCat2 vouchers.
• Should special program vouchers designated for low-income disabled become available, FCDHCD could utilize those vouchers.
• Discussions of initiatives to increase the availability of affordable housing continues to highlight the specific need for suitable housing for the disabled population.

Need: Specific Family Types: Races or ethnicities with disproportionate housing needs

Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:
Select if applicable

☒ Affirmatively market to races/ethnicities shown to have disproportionate housing needs
☐ Other: (list below)

Strategy 2: Conduct activities to affirmatively further fair housing
Select all that apply

☒ Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
☒ Market the section 8 program to owners outside of areas of poverty /minority concentrations
☐ Other: (list below)

• FC-DHCD conducts on-going public outreach to teach and advise real estate/property management/unit owner community about both the Voucher Program and local fair housing requirements through Website and on-site information, briefings, spot-checking advertised units, client briefings, program documents, staff email, and media.

Other Housing Needs & Strategies: (list needs and strategies below)

(2) Reasons for Selecting Strategies
Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:

☒ Funding constraints
Staffing constraints
Limited availability of sites for assisted housing
Extent to which particular housing needs are met by other organizations in the community

- Frederick County provides funding to several social services agencies who specialize in programs specifically targeting homeless and/or emergency housing.

Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
Influence of the housing market on PHA programs
Community priorities regarding housing assistance
Results of consultation with local or state government
Results of consultation with residents and the Resident Advisory Board
Results of consultation with advocacy groups
Other: (list below)

Garrett County

A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the “Overall” Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being “no impact” and 5 being “severe impact.” Use N/A to indicate that no information is available upon which the PHA can make this assessment.

<table>
<thead>
<tr>
<th>Family Type</th>
<th>Overall</th>
<th>Afford-ability</th>
<th>Supply</th>
<th>Quality</th>
<th>Access-ibility</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income &lt;= 30% of AMI</td>
<td>1344</td>
<td>5</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Income &gt;30% but &lt;=50% of AMI</td>
<td>844</td>
<td>5</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Income &gt;50% but &lt;80% of AMI</td>
<td>Na</td>
<td>5</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Elderly</td>
<td>6,239</td>
<td>5</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>3,156</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Race/Ethnicity White</td>
<td>29,476</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Race/Ethnicity Black</td>
<td>92</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Race/Ethnicity Hispanic</td>
<td>1</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
</tbody>
</table>
### Housing Needs of Families in the Jurisdiction by Family Type

<table>
<thead>
<tr>
<th>Family Type</th>
<th>Overall</th>
<th>Affordability</th>
<th>Supply</th>
<th>Quality</th>
<th>Accessibility</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Race/Ethnicity Multi-Racial</td>
<td>327</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Race/Ethnicity Asian</td>
<td>25</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Race/Ethnicity American Indian</td>
<td>59</td>
<td>5</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
</tbody>
</table>

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- ✔ Consolidated Plan of the Jurisdiction/s
  Indicate year: 2010
- □ U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
- □ American Housing Survey data
  Indicate year: 
- □ Other housing market study
  Indicate year: 
- □ Other sources: (list and indicate year of information)

### G. Housing Needs of Families on the Public Housing and Section 8 Tenant-Based Assistance Waiting Lists

State the housing needs of the families on the PHA’s waiting list/s. **Complete one table for each type of PHA-wide waiting list administered by the PHA.** PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

#### Housing Needs of Families on the Waiting List

<table>
<thead>
<tr>
<th>Waiting list type: (select one)</th>
<th># of families</th>
<th>% of total families</th>
<th>Annual Turnover</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 8 tenant-based assistance</td>
<td>408</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Housing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Combined Section 8 and Public Housing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Housing Site-Based or sub-jurisdiction waiting list (optional)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>If used, identify which development/sub jurisdiction:</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Waiting list total</th>
<th>408</th>
</tr>
</thead>
<tbody>
<tr>
<td>Extremely low income &lt;=30% AMI</td>
<td>178</td>
</tr>
<tr>
<td>Very low income (&gt;30% but &lt;=50% AMI)</td>
<td>55</td>
</tr>
<tr>
<td>Low income</td>
<td>53</td>
</tr>
</tbody>
</table>
### Housing Needs of Families on the Waiting List

<table>
<thead>
<tr>
<th>Race/ethnicity</th>
<th>172</th>
<th>42.16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Families with children</td>
<td>172</td>
<td>42.16</td>
</tr>
<tr>
<td>Elderly families</td>
<td>122</td>
<td>29.90</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>145</td>
<td>35.54</td>
</tr>
<tr>
<td>Race/ethnicity Asian</td>
<td>1</td>
<td>.25</td>
</tr>
<tr>
<td>Race/ethnicity Black/African American</td>
<td>7</td>
<td>1.72</td>
</tr>
<tr>
<td>Race/ethnicity White</td>
<td>397</td>
<td>97.30</td>
</tr>
<tr>
<td>Race/ethnicity Multi Race</td>
<td>3</td>
<td>.73</td>
</tr>
</tbody>
</table>

Is the waiting list closed (select one)? ☒ No ☐ Yes

If yes:

- How long has it been closed (# of months)?

- Does the PHA expect to reopen the list in the PHA Plan year? ☐ No ☒ Yes

- Does the PHA permit specific categories of families onto the waiting list, even if generally closed? ☐ No ☒ Yes

### C. Strategy for Addressing Needs

Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list **IN THE UPCOMING YEAR**, and the Agency’s reasons for choosing this strategy.

#### (1) Strategies

**Need:** Shortage of affordable housing for all eligible populations

**Strategy 1.** Maximize the number of affordable units available to the PHA within its current resources by:

Select all that apply
Employ effective maintenance and management policies to minimize the number of public housing units off-line
Reduce turnover time for vacated public housing units
Reduce time to renovate public housing units
Seek replacement of public housing units lost to the inventory through mixed finance development
Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
Other (list below)

Strategy 2: Increase the number of affordable housing units by:
Select all that apply

Apply for additional section 8 units should they become available
Leverage affordable housing resources in the community through the creation of mixed-finance housing
Pursue housing resources other than public housing or Section 8 tenant-based assistance.
Other: (list below)

Need: Specific Family Types: Families at or below 30% of median

Strategy 1: Target available assistance to families at or below 30% of AMI
Select all that apply

Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
Employ admissions preferences aimed at families with economic hardships
Adopt rent policies to support and encourage work
Other: (list below)

Need: Specific Family Types: Families at or below 50% of median

Strategy 1: Target available assistance to families at or below 50% of AMI
Select all that apply

Employ admissions preferences aimed at families who are working
Adopt rent policies to support and encourage work
Need: Specific Family Types: The Elderly

Strategy 1: Target available assistance to the elderly:
Select all that apply

☑ Seek designation of public housing for the elderly
☑ Apply for special-purpose vouchers targeted to the elderly, should they become available
☐ Other: (list below)

Need: Specific Family Types: Families with Disabilities

Strategy 1: Target available assistance to Families with Disabilities:
Select all that apply

☑ Seek designation of public housing for families with disabilities
☐ Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
☐ Apply for special-purpose vouchers targeted to families with disabilities, should they become available
☐ Affirmatively market to local non-profit agencies that assist families with disabilities
☐ Other: (list below)

Need: Specific Family Types: Races or ethnicities with disproportionate housing needs

Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:
Select if applicable

☐ Affirmatively market to races/ethnicities shown to have disproportionate housing needs
☐ Other: (list below)

Strategy 2: Conduct activities to affirmatively further fair housing
Select all that apply

☐ Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
☐ Market the section 8 program to owners outside of areas of poverty /minority concentrations
☐ Other: (list below)

Other Housing Needs & Strategies: (list needs and strategies below)

(2) Reasons for Selecting Strategies
Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:
<table>
<thead>
<tr>
<th>Family Type</th>
<th>Overall</th>
<th>Affordability</th>
<th>Supply</th>
<th>Quality</th>
<th>Accessibility</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income &lt;= 30% of AMI</td>
<td>3</td>
<td>3</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Income &gt;30% but &lt;=50% of AMI</td>
<td>3</td>
<td>3</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Income &gt;50% but &lt;80% of AMI</td>
<td>3</td>
<td>3</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Elderly</td>
<td>4</td>
<td>4</td>
<td>5</td>
<td>3</td>
<td>4</td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>4</td>
<td>4</td>
<td>5</td>
<td>3</td>
<td>4</td>
<td>4</td>
<td>5</td>
</tr>
</tbody>
</table>

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- Consolidated Plan of the Jurisdiction/s
  Indicate year:
- U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
- American Housing Survey data
  Indicate year:
- Other housing market study
  Indicate year:
II. Housing Needs of Families on the Public Housing and Section 8 Tenant-Based Assistance Waiting Lists

State the housing needs of the families on the PHA’s waiting list/s. **Complete one table for each type of PHA-wide waiting list administered by the PHA.** PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

<table>
<thead>
<tr>
<th>Waiting list type: (select one)</th>
<th># of families</th>
<th>% of total families</th>
<th>Annual Turnover</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 8 tenant-based assistance</td>
<td>59</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Housing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Combined Section 8 and Public Housing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Housing Site-Based or sub-jurisdictional waiting list (optional)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>If used, identify which development/subjurisdiction:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Waiting list total</td>
<td>59</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Extremely low income &lt;=30% AMI</td>
<td>43</td>
<td>73%</td>
<td></td>
</tr>
<tr>
<td>Very low income (&gt;30% but &lt;=50% AMI)</td>
<td>11</td>
<td>19%</td>
<td></td>
</tr>
<tr>
<td>Low income (&gt;50% but &lt;80% AMI)</td>
<td>5</td>
<td>8%</td>
<td></td>
</tr>
<tr>
<td>Families with children</td>
<td>40</td>
<td>68%</td>
<td></td>
</tr>
<tr>
<td>Elderly families</td>
<td>5</td>
<td>8%</td>
<td></td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>7</td>
<td>12%</td>
<td></td>
</tr>
<tr>
<td>Race/ethnicity Black</td>
<td>54</td>
<td>92%</td>
<td></td>
</tr>
<tr>
<td>Race/ethnicity White</td>
<td>1</td>
<td>2%</td>
<td></td>
</tr>
<tr>
<td>Race/ethnicity Other</td>
<td>0</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Race/ethnicity Hispanic</td>
<td>1</td>
<td>2%</td>
<td></td>
</tr>
</tbody>
</table>
C. **Strategy for Addressing Needs**

Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list **IN THE UPCOMING YEAR**, and the Agency’s reasons for choosing this strategy.

**(1) Strategies**

**Need:** Shortage of affordable housing for all eligible populations

**Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:**

Select all that apply

- Employ effective maintenance and management policies to minimize the number of public housing units off-line
- Reduce turnover time for vacated public housing units
- Reduce time to renovate public housing units
- Seek replacement of public housing units lost to the inventory through mixed finance development
- Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
- Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
- Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
- Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
- Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
- Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
- Other (list below)

**Strategy 2: Increase the number of affordable housing units by:**
Select all that apply

- Apply for additional section 8 units should they become available
- Leverage affordable housing resources in the community through the creation of mixed-finance housing
- Pursue housing resources other than public housing or Section 8 tenant-based assistance. Other: (list below)

Need: Specific Family Types: Families at or below 30% of median

Strategy 1: Target available assistance to families at or below 30% of AMI

Select all that apply

- Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
- Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
- Employ admissions preferences aimed at families with economic hardships
- Adopt rent policies to support and encourage work
- Other: (list below)

Need: Specific Family Types: Families at or below 50% of median

Strategy 1: Target available assistance to families at or below 50% of AMI

Select all that apply

- Employ admissions preferences aimed at families who are working
- Adopt rent policies to support and encourage work
- Other: (list below)

Need: Specific Family Types: The Elderly

Strategy 1: Target available assistance to the elderly:

Select all that apply

- Seek designation of public housing for the elderly
- Apply for special-purpose vouchers targeted to the elderly, should they become available
- Other: (list below)

Need: Specific Family Types: Families with Disabilities

Strategy 1: Target available assistance to Families with Disabilities:

Select all that apply
☐ Seek designation of public housing for families with disabilities
☐ Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
☒ Apply for special-purpose vouchers targeted to families with disabilities, should they become available
☐ Affirmatively market to local non-profit agencies that assist families with disabilities
☐ Other: (list below)

Need: Specific Family Types: Races or ethnicities with disproportionate housing needs

Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:

Select if applicable
☐ Affirmatively market to races/ethnicities shown to have disproportionate housing needs
☐ Other: (list below)

Strategy 2: Conduct activities to affirmatively further fair housing

Select all that apply
☒ Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
☒ Market the section 8 program to owners outside of areas of poverty /minority concentrations
☐ Other: (list below)

Other Housing Needs & Strategies: (list needs and strategies below)

(2) Reasons for Selecting Strategies
Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:

☒ Funding constraints
☒ Staffing constraints
☒ Limited availability of sites for assisted housing
☐ Extent to which particular housing needs are met by other organizations in the community
☒ Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
☒ Influence of the housing market on PHA programs
☐ Community priorities regarding housing assistance
☐ Results of consultation with local or state government
☐ Results of consultation with residents and the Resident Advisory Board
☐ Results of consultation with advocacy groups
☐ Other: (list below)
Somerset County

A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the “Overall” Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being “no impact” and 5 being “severe impact.” Use N/A to indicate that no information is available upon which the PHA can make this assessment.

<table>
<thead>
<tr>
<th>Family Type</th>
<th>Overall</th>
<th>Affordability</th>
<th>Supply</th>
<th>Quality</th>
<th>Accessibility</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income &lt;= 30% of AMI</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>4</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Income &gt;30% but &lt;=50% of AMI</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>Income &gt;50% but &lt;80% of AMI</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Elderly</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
</tr>
</tbody>
</table>

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- [ ] Consolidated Plan of the Jurisdiction/s
  Indicate year:
- [ ] U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
- [ ] American Housing Survey data
  Indicate year:
- [ ] Other housing market study
  Indicate year:
- [ ] Other sources: (list and indicate year of information)

1. Housing Needs of Families on the Public Housing and Section 8 Tenant-Based Assistance Waiting Lists

State the housing needs of the families on the PHA’s waiting list/s. Complete one table for each type of PHA-wide waiting list administered by the PHA. PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

<table>
<thead>
<tr>
<th>Housing Needs of Families on the Waiting List</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waiting list type: (select one)</td>
</tr>
<tr>
<td>☒ Section 8 tenant-based assistance</td>
</tr>
<tr>
<td>☐ Public Housing</td>
</tr>
<tr>
<td>☐ Combined Section 8 and Public Housing</td>
</tr>
<tr>
<td>☐ Public Housing Site-Based or sub-jurisdiction waiting list (optional)</td>
</tr>
<tr>
<td>If used, identify which development/subjurisdiction:</td>
</tr>
<tr>
<td></td>
</tr>
</tbody>
</table>
Housing Needs of Families on the Waiting List

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waiting list total</td>
<td>190</td>
<td></td>
</tr>
<tr>
<td>Extremely low income (&lt;=30% AMI)</td>
<td>134</td>
<td>71%</td>
</tr>
<tr>
<td>Very low income (&gt;30% but &lt;=50% AMI)</td>
<td>35</td>
<td>18%</td>
</tr>
<tr>
<td>Low income (&gt;50% but &lt;80% AMI)</td>
<td>17</td>
<td>9%</td>
</tr>
<tr>
<td>Families with children</td>
<td>141</td>
<td>74%</td>
</tr>
<tr>
<td>Elderly families</td>
<td>1</td>
<td>1%</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>22</td>
<td>12%</td>
</tr>
<tr>
<td>Race/ethnicity Black</td>
<td>166</td>
<td>87%</td>
</tr>
<tr>
<td>Race/ethnicity White</td>
<td>9</td>
<td>5%</td>
</tr>
<tr>
<td>Race/ethnicity Other</td>
<td>1</td>
<td>1%</td>
</tr>
<tr>
<td>Race/ethnicity Hispanic</td>
<td>4</td>
<td>2%</td>
</tr>
</tbody>
</table>

Is the waiting list closed (select one)?  [ ] No  ❑ Yes

If yes:
How long has it been closed (# of months)? 13

Does the PHA expect to reopen the list in the PHA Plan year?  [ ] No  ❑ Yes

Does the PHA permit specific categories of families onto the waiting list, even if generally closed?  [ ] No  ❑ Yes

C. Strategy for Addressing Needs

Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list IN THE UPCOMING YEAR, and the Agency’s reasons for choosing this strategy.

(1) Strategies

Need: Shortage of affordable housing for all eligible populations
**Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:**

Select all that apply

<table>
<thead>
<tr>
<th>Option</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>□  Employ effective maintenance and management policies to minimize the number of public housing units off-line</td>
<td></td>
</tr>
<tr>
<td>□  Reduce turnover time for vacated public housing units</td>
<td></td>
</tr>
<tr>
<td>□  Reduce time to renovate public housing units</td>
<td></td>
</tr>
<tr>
<td>□  Seek replacement of public housing units lost to the inventory through mixed finance development</td>
<td></td>
</tr>
<tr>
<td>✗  Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources</td>
<td>Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction</td>
</tr>
<tr>
<td>□  Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required</td>
<td>Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration</td>
</tr>
<tr>
<td>□  Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program</td>
<td>Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction</td>
</tr>
<tr>
<td>□  Participate in the Consolidated Plan development process to ensure coordination with broader community strategies</td>
<td>Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration</td>
</tr>
<tr>
<td>□  Other (list below)</td>
<td>Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program</td>
</tr>
</tbody>
</table>

**Strategy 2: Increase the number of affordable housing units by:**

Select all that apply

<table>
<thead>
<tr>
<th>Option</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>✗  Apply for additional section 8 units should they become available</td>
<td></td>
</tr>
<tr>
<td>□  Leverage affordable housing resources in the community through the creation of mixed - finance housing</td>
<td></td>
</tr>
<tr>
<td>□  Pursue housing resources other than public housing or Section 8 tenant-based assistance.</td>
<td></td>
</tr>
<tr>
<td>□  Other: (list below)</td>
<td></td>
</tr>
</tbody>
</table>

**Need: Specific Family Types: Families at or below 30% of median**

**Strategy 1: Target available assistance to families at or below 30 % of AMI**

Select all that apply

<table>
<thead>
<tr>
<th>Option</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>□  Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing</td>
<td></td>
</tr>
<tr>
<td>✗  Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance</td>
<td>Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing</td>
</tr>
<tr>
<td>□  Employ admissions preferences aimed at families with economic hardships</td>
<td></td>
</tr>
<tr>
<td>✗  Adopt rent policies to support and encourage work</td>
<td></td>
</tr>
<tr>
<td>□  Other: (list below)</td>
<td></td>
</tr>
</tbody>
</table>

**Need: Specific Family Types: Families at or below 50% of median**
Strategy 1: Target available assistance to families at or below 50% of AMI
Select all that apply

☐  Employ admissions preferences aimed at families who are working
☒  Adopt rent policies to support and encourage work
☐  Other: (list below)

Need: Specific Family Types: The Elderly

Strategy 1: Target available assistance to the elderly:
Select all that apply

☐  Seek designation of public housing for the elderly
☒  Apply for special-purpose vouchers targeted to the elderly, should they become available
☐  Other: (list below)

Need: Specific Family Types: Families with Disabilities

Strategy 1: Target available assistance to Families with Disabilities:
Select all that apply

☐  Seek designation of public housing for families with disabilities
☐  Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
☒  Apply for special-purpose vouchers targeted to families with disabilities, should they become available
☒  Affirmatively market to local non-profit agencies that assist families with disabilities
☐  Other: (list below)

Need: Specific Family Types: Races or ethnicities with disproportionate housing needs

Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:
Select if applicable

☐  Affirmatively market to races/ethnicities shown to have disproportionate housing needs
☐  Other: (list below)

Strategy 2: Conduct activities to affirmatively further fair housing
Select all that apply

☒  Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
☒  Market the section 8 program to owners outside of areas of poverty /minority concentrations
☐  Other: (list below)
Other Housing Needs & Strategies: (list needs and strategies below)

(2) Reasons for Selecting Strategies
Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:

- Funding constraints
- Staffing constraints
- Limited availability of sites for assisted housing
- Extent to which particular housing needs are met by other organizations in the community
- Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
- Influence of the housing market on PHA programs
- Community priorities regarding housing assistance
- Results of consultation with local or state government
- Results of consultation with residents and the Resident Advisory Board
- Results of consultation with advocacy groups
- Other: (list below)

Talbot County

A. Housing Needs of Families in the Jurisdiction/s Served by the PHA
Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the “Overall” Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being “no impact” and 5 being “severe impact.” Use N/A to indicate that no information is available upon which the PHA can make this assessment.

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<tr>
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<th>Overall</th>
<th>Afford-ability</th>
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<th>Quality</th>
<th>Access-ibility</th>
<th>Size</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Income &lt;= 30% of AMI</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Income &gt;30% but &lt;=50% of AMI</td>
<td></td>
<td></td>
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<td></td>
<td></td>
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</tr>
<tr>
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<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- Consolidated Plan of the Jurisdiction/s
  - Indicate year:
- U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
- American Housing Survey data
J. Housing Needs of Families on the Public Housing and Section 8 Tenant-Based Assistance Waiting Lists

State the housing needs of the families on the PHA’s waiting list/s. **Complete one table for each type of PHA-wide waiting list administered by the PHA.** PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

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</tr>
</thead>
<tbody>
<tr>
<td>Waiting list type: (select one)</td>
</tr>
<tr>
<td>☒  Section 8 tenant-based assistance</td>
</tr>
<tr>
<td>☐  Public Housing</td>
</tr>
<tr>
<td>☐  Combined Section 8 and Public Housing</td>
</tr>
<tr>
<td>☐  Public Housing Site-Based or sub-jurisdictional waiting list (optional)</td>
</tr>
<tr>
<td>If used, identify which development/subjurisdiction:</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td># of families</td>
</tr>
<tr>
<td>--------------------------------------------</td>
</tr>
<tr>
<td>Waiting list total</td>
</tr>
<tr>
<td>Extremely low income &lt;=30% AMI</td>
</tr>
<tr>
<td>Very low income (&gt;30% but &lt;=50% AMI)</td>
</tr>
<tr>
<td>Low income (&gt;50% but &lt;80% AMI)</td>
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<tr>
<td>Families with children</td>
</tr>
<tr>
<td>Elderly families</td>
</tr>
<tr>
<td>Families with Disabilities</td>
</tr>
<tr>
<td>Race/ethnicity Black</td>
</tr>
<tr>
<td>Race/ethnicity White</td>
</tr>
<tr>
<td>Race/ethnicity Other</td>
</tr>
<tr>
<td>Race/ethnicity Hispanic</td>
</tr>
</tbody>
</table>
C. Strategy for Addressing Needs

Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list IN THE UPCOMING YEAR, and the Agency’s reasons for choosing this strategy.

(1) Strategies

Need: Shortage of affordable housing for all eligible populations

Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:

Select all that apply

- Employ effective maintenance and management policies to minimize the number of public housing units off-line
- Reduce turnover time for vacated public housing units
- Reduce time to renovate public housing units
- Seek replacement of public housing units lost to the inventory through mixed finance development
- Seek replacement of public housing units lost to the inventory through Section 8 replacement housing resources
- Maintain or increase Section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
- Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
- Maintain or increase Section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
- Maintain or increase Section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
- Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
- Other (list below)

Strategy 2: Increase the number of affordable housing units by:
Select all that apply

- Apply for additional section 8 units should they become available
- Leverage affordable housing resources in the community through the creation of mixed-finance housing
- Pursue housing resources other than public housing or Section 8 tenant-based assistance.
  Other: (list below)

**Need: Specific Family Types: Families at or below 30% of median**

**Strategy 1: Target available assistance to families at or below 30% of AMI**

Select all that apply

- Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
- Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
- Employ admissions preferences aimed at families with economic hardships
- Adopt rent policies to support and encourage work
  Other: (list below)

**Need: Specific Family Types: Families at or below 50% of median**

**Strategy 1: Target available assistance to families at or below 50% of AMI**

Select all that apply

- Employ admissions preferences aimed at families who are working
- Adopt rent policies to support and encourage work
  Other: (list below)

**Need: Specific Family Types: The Elderly**

**Strategy 1: Target available assistance to the elderly:**

Select all that apply

- Seek designation of public housing for the elderly
- Apply for special-purpose vouchers targeted to the elderly, should they become available
  Other: (list below)

**Need: Specific Family Types: Families with Disabilities**

**Strategy 1: Target available assistance to Families with Disabilities:**

Select all that apply
☐ Seek designation of public housing for families with disabilities
☐ Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
☒ Apply for special-purpose vouchers targeted to families with disabilities, should they become available
☐ Affirmatively market to local non-profit agencies that assist families with disabilities
☐ Other: (list below)

Need: Specific Family Types: Races or ethnicities with disproportionate housing needs

Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:
Select if applicable
☐ Affirmatively market to races/ethnicities shown to have disproportionate housing needs
☐ Other: (list below)

Strategy 2: Conduct activities to affirmatively further fair housing
Select all that apply
☒ Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
☒ Market the section 8 program to owners outside of areas of poverty /minority concentrations
☐ Other: (list below)

Other Housing Needs & Strategies: (list needs and strategies below)

(2) Reasons for Selecting Strategies
Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:
☒ Funding constraints
☒ Staffing constraints
☒ Limited availability of sites for assisted housing
☐ Extent to which particular housing needs are met by other organizations in the community
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☐ Results of consultation with residents and the Resident Advisory Board
☐ Results of consultation with advocacy groups
☐ Other: (list below)
A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the “Overall” Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being “no impact” and 5 being “severe impact.” Use N/A to indicate that no information is available upon which the PHA can make this assessment.

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<th>Accessibility</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income &lt;= 30% of AMI</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>Income &gt;30% but &lt;=50% of AMI</td>
<td>4</td>
<td>3</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>Income &gt;50% but &lt;80% of AMI</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>4</td>
<td>2</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>Elderly</td>
<td>4</td>
<td>3</td>
<td>2</td>
<td>4</td>
<td>3</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>1</td>
<td>3</td>
</tr>
</tbody>
</table>

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- [ ] Consolidated Plan of the Jurisdiction/s
  - Indicate year:
- [ ] U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
  - Indicate year:
- [ ] American Housing Survey data
  - Indicate year:
- [ ] Other housing market study
  - Indicate year:
- [ ] Other sources: (list and indicate year of information)

K. Housing Needs of Families on the Public Housing and Section 8 Tenant-Based Assistance Waiting Lists

State the housing needs of the families on the PHA’s waiting list/s. Complete one table for each type of PHA-wide waiting list administered by the PHA. PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

<table>
<thead>
<tr>
<th>Housing Needs of Families on the Waiting List</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waiting list type: (select one)</td>
</tr>
<tr>
<td>☒ Section 8 tenant-based assistance</td>
</tr>
<tr>
<td>☐ Public Housing</td>
</tr>
<tr>
<td>☐ Combined Section 8 and Public Housing</td>
</tr>
<tr>
<td>☐ Public Housing Site-Based or sub-jurisdiction waiting list (optional)</td>
</tr>
<tr>
<td>If used, identify which development/subjurisdiction:</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th># of families</th>
<th>% of total families</th>
<th>Annual Turnover</th>
</tr>
</thead>
</table>
### Housing Needs of Families on the Waiting List

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waiting list total</td>
<td>637</td>
<td></td>
</tr>
<tr>
<td>Extremely low income (&lt;=30% AMI)</td>
<td>397</td>
<td>62%</td>
</tr>
<tr>
<td>Very low income (&gt;30% but &lt;=50% AMI)</td>
<td>174</td>
<td>27%</td>
</tr>
<tr>
<td>Low income (&gt;50% but &lt;80% AMI)</td>
<td>52</td>
<td>8%</td>
</tr>
<tr>
<td>Families with children</td>
<td>418</td>
<td>66%</td>
</tr>
<tr>
<td>Elderly families</td>
<td>51</td>
<td>8%</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>116</td>
<td>18%</td>
</tr>
<tr>
<td>Race/ethnicity</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Black</td>
<td>524</td>
<td>82%</td>
</tr>
<tr>
<td>White</td>
<td>70</td>
<td>11%</td>
</tr>
<tr>
<td>Other</td>
<td>4</td>
<td>2%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>18</td>
<td>6%</td>
</tr>
</tbody>
</table>

Is the waiting list closed (select one)? [ ] No [ ] Yes

If yes:
- How long has it been closed (# of months)? 13
- Does the PHA expect to reopen the list in the PHA Plan year? [ ] No [ ] Yes
- Does the PHA permit specific categories of families onto the waiting list, even if generally closed? [ ] No [ ] Yes

### C. Strategy for Addressing Needs

Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list **IN THE UPCOMING YEAR**, and the Agency’s reasons for choosing this strategy.

#### (1) Strategies

**Need:** Shortage of affordable housing for all eligible populations
Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:

Select all that apply

☐ Employ effective maintenance and management policies to minimize the number of public housing units off-line
☐ Reduce turnover time for vacated public housing units
☐ Reduce time to renovate public housing units
☐ Seek replacement of public housing units lost to the inventory through mixed finance development
☐ Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
☐ Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
☐ Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
☐ Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
☐ Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
☐ Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
☐ Other (list below)

Strategy 2: Increase the number of affordable housing units by:

Select all that apply

☑ Apply for additional section 8 units should they become available
☐ Leverage affordable housing resources in the community through the creation of mixed - finance housing
☐ Pursue housing resources other than public housing or Section 8 tenant-based assistance.
☐ Other: (list below)

Need: Specific Family Types: Families at or below 30% of median

Strategy 1: Target available assistance to families at or below 30 % of AMI

Select all that apply

☐ Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
☑ Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
☐ Employ admissions preferences aimed at families with economic hardships
☑ Adopt rent policies to support and encourage work
☐ Other: (list below)

Need: Specific Family Types: Families at or below 50% of median
**Strategy 1: Target available assistance to families at or below 50% of AMI**
Select all that apply

- [ ] Employ admissions preferences aimed at families who are working
- [x] Adopt rent policies to support and encourage work
- [ ] Other: (list below)

**Need: Specific Family Types: The Elderly**

**Strategy 1: Target available assistance to the elderly:**
Select all that apply

- [ ] Seek designation of public housing for the elderly
- [x] Apply for special-purpose vouchers targeted to the elderly, should they become available
- [ ] Other: (list below)

**Strategy 2: Conduct activities to affirmatively further fair housing**
Select all that apply

- [x] Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
- [x] Market the section 8 program to owners outside of areas of poverty /minority concentrations
- [ ] Other: (list below)
Other Housing Needs & Strategies: (list needs and strategies below)

(2) Reasons for Selecting Strategies

Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:

- Funding constraints
- Staffing constraints
- Limited availability of sites for assisted housing
- Extent to which particular housing needs are met by other organizations in the community
- Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
- Influence of the housing market on PHA programs
- Community priorities regarding housing assistance
- Results of consultation with local or state government
- Results of consultation with residents and the Resident Advisory Board
- Results of consultation with advocacy groups
- Other: (list below)

Worcester County

A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the “Overall” Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being “no impact” and 5 being “severe impact.” Use N/A to indicate that no information is available upon which the PHA can make this assessment.

<table>
<thead>
<tr>
<th>Family Type</th>
<th>Overall</th>
<th>Affordability</th>
<th>Supply</th>
<th>Quality</th>
<th>Accessibility</th>
<th>Size</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income &lt;= 30% of AMI</td>
<td>3</td>
<td>4</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Income &gt;30% but &lt;=50% of AMI</td>
<td>3</td>
<td>4</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Income &gt;50% but &lt;80% of AMI</td>
<td>3</td>
<td>4</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Elderly</td>
<td>4</td>
<td>5</td>
<td>4</td>
<td>2</td>
<td>4</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Families with Disabilities</td>
<td>4</td>
<td>5</td>
<td>4</td>
<td>2</td>
<td>4</td>
<td>3</td>
<td>3</td>
</tr>
</tbody>
</table>

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

☐ Consolidated Plan of the Jurisdiction/s
Indicate year:
- U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
- American Housing Survey data
- Other housing market study
- Other sources: (list and indicate year of information)

I. Housing Needs of Families on the Public Housing and Section 8 Tenant- Based Assistance Waiting Lists

State the housing needs of the families on the PHA’s waiting list/s. Complete one table for each type of PHA-wide waiting list administered by the PHA. PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

<table>
<thead>
<tr>
<th>Waiting list type: (select one)</th>
<th># of families</th>
<th>% of total families</th>
<th>Annual Turnover</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 8 tenant-based assistance</td>
<td>182</td>
<td>72%</td>
<td></td>
</tr>
<tr>
<td>Public Housing</td>
<td>59</td>
<td>24%</td>
<td></td>
</tr>
<tr>
<td>Combined Section 8 and Public Housing</td>
<td>14</td>
<td>2%</td>
<td></td>
</tr>
<tr>
<td>Public Housing Site-Based or sub-jurisdictional waiting list (optional)</td>
<td>182</td>
<td>71%</td>
<td></td>
</tr>
</tbody>
</table>

- Families with children
- Elderly families
- Families with Disabilities
- Race/ethnicity Black
- Race/ethnicity White
- Race/ethnicity Other
- Race/ethnicity Hispanic

# of families: 258
% of total families: 72%
Annual Turnover: 72%
C. Strategy for Addressing Needs

Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list IN THE UPCOMING YEAR, and the Agency’s reasons for choosing this strategy.

(1) Strategies

Need: Shortage of affordable housing for all eligible populations

Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:

Select all that apply

- Employ effective maintenance and management policies to minimize the number of public housing units off-line
- Reduce turnover time for vacated public housing units
- Reduce time to renovate public housing units
- Seek replacement of public housing units lost to the inventory through mixed finance development
- Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
- Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
- Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
- Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
- Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
- Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
- Other (list below)

Strategy 2: Increase the number of affordable housing units by:

Select all that apply

- Apply for additional section 8 units should they become available
- Leverage affordable housing resources in the community through the creation of mixed - finance housing
- Pursue housing resources other than public housing or Section 8 tenant-based assistance.
- Other: (list below)

Need: Specific Family Types: Families at or below 30% of median

Strategy 1: Target available assistance to families at or below 30 % of AMI

Select all that apply
Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
Employ admissions preferences aimed at families with economic hardships
Adopt rent policies to support and encourage work
Other: (list below)

Need: Specific Family Types: Families at or below 50% of median

Strategy 1: Target available assistance to families at or below 50% of AMI
Select all that apply

- Employ admissions preferences aimed at families who are working
- Adopt rent policies to support and encourage work
- Other: (list below)

Need: Specific Family Types: The Elderly

Strategy 1: Target available assistance to the elderly:
Select all that apply

- Seek designation of public housing for the elderly
- Apply for special-purpose vouchers targeted to the elderly, should they become available
- Other: (list below)

Need: Specific Family Types: Families with Disabilities

Strategy 1: Target available assistance to Families with Disabilities:
Select all that apply

- Seek designation of public housing for families with disabilities
- Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
- Apply for special-purpose vouchers targeted to families with disabilities, should they become available
- Affirmatively market to local non-profit agencies that assist families with disabilities
- Other: (list below)

Need: Specific Family Types: Races or ethnicities with disproportionate housing needs

Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:
Select if applicable

- Affirmatively market to races/ethnicities shown to have disproportionate housing needs
- Other: (list below)
Strategy 2: Conduct activities to affirmatively further fair housing
Select all that apply

☒ Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
☒ Market the section 8 program to owners outside of areas of poverty /minority concentrations
☐ Other: (list below)

Other Housing Needs & Strategies: (list needs and strategies below)

(2) Reasons for Selecting Strategies
Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:

☒ Funding constraints
☒ Staffing constraints
☒ Limited availability of sites for assisted housing
☒ Extent to which particular housing needs are met by other organizations in the community
☒ Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
☒ Influence of the housing market on PHA programs
☒ Community priorities regarding housing assistance
☒ Results of consultation with local or state government
☒ Results of consultation with residents and the Resident Advisory Board
☒ Results of consultation with advocacy groups
☐ Other: (list below)

B.2 New Activities. – Not Applicable

B.3 Progress Report.
Provide a description of the PHA’s progress in meeting its Mission and Goals described in its 5-Year PHA Plan.

Statement of Progress in Meeting the 5-Year Plan Mission and Goals

DHCD continues its efforts to expand the supply of assisted housing by maintaining maximum utilization of housing choice vouchers and leveraging private and public funds to create housing opportunities. Additionally, DHCD will continue with a goal to provide or attract supportive services to assist program participants in seeking employment and to increase independence for the elderly and families with disabilities. DHCD will also continue its efforts to increase customer satisfaction and conduct outreach to potential and participating owners.

1. PHA Goal: Expand available housing opportunities and continue its efforts to increase customer satisfaction and will conduct outreach to potential participating owners.
DHCD and its partners continue to provide comprehensive housing search services for families and property owners. Through the MDhousingsearch.org, an affordable housing database and available unit registry, owners may list available units and program participants may access listings of properties. This can be accomplished on-line or by telephone. MDhousingsearch.org links owners seeking tenants and program participants seeking landlords who own and/or operate decent, safe and affordable housing. The site includes listings for 35 states and the District of Columbia.

DHCD continues to update the website to provide customer-friendly information on rental assistance and has expanded referrals to include various subsidized housing programs and social service agencies.

- Apply for additional rental vouchers should they become available. Since 2015, the Department has expanded the Veterans Affairs Supportive Housing Voucher program from fifteen (15) vouchers to one hundred and eighty (225) through 2020. The Department plans to continue to apply for opportunities to expand the VASH program.

- Leverage additional resources through private or other public funds to create additional housing opportunities.

- Explore ways to strategically expand housing in communities of opportunity and revitalization areas in parts of the Eastern Shore and Western Maryland through the Project-Based program e.g. an RFP or the Departments competitive tax credit funding round.

2. PHA Goal: Improve the quality of assisted housing and continues to build partnerships with participating owners.

DHCD continues to increase the number of vouchers with partnering agencies including Veterans Affairs, Public Child Welfare, and other referring agencies.

DHCD continues to administer the Family Unification Program (FUP) in partnership with Public Child Welfare Agencies (PCWAs) which are responsible for referring FUP families and youths to the PHA for determination of eligibility for rental assistance.

Under the Maryland Bridge Subsidy Demonstration Program, the Department continues to partner with the Mental Hygiene Administration, the Developmental Disabilities Administration, Centers for Independent Living, and The Coordinating Center.

DHCD was awarded 15 new Mainstream housing choice vouchers as a part of the CARES Act, effective 10/1/20.

DHCD was awarded 45 new HUD-VASH Vouchers effective 1/1/21, bringing the total number of VASH vouchers to two hundred and twenty-five (225).

As a part of our goal to improve the quality of assisted housing and build partnerships, DHCD recently released a RFP to project-base 50 VASH vouchers, and the Department will continue to explore a regional and statewide project-based voucher concept to increase housing opportunities.

DHCD in partnership with the Maryland Department of Health and Mental Hygiene and the Maryland Department of Disabilities applied for and received awards for $10,917,383 of Section 811 Project Rental Assistance Demonstration funding to serve 150 individuals with disabilities. In March 2015, HUD announced the award of another round of Section 811 Project Rental Assistance funding. And on November 30, 2020, DHC was awarded an additional $6.9 million dollars in connection with the Section 811 PRA.
Additional housing opportunities were created by financing affordable housing developments utilizing the Federal Low-Income Housing Tax Credit Program (LIHTC) and state-appropriated loan funds. Over the past three years, the Department has financed 12,500 units statewide.

- Improve voucher management, using the Section 8 Management Assessment Program (SEMAP) scores.
- Increase customer satisfaction.

3. PHA Goal: Increase assisted housing choices.

DHCD continues to provide mobility counseling at briefings to inform families of expanded housing choices. Provided new maps for assistance to families.

- Align program with market rate and other housing programs, continue to pilot and implement biennial Inspections (HCV) and other efficiencies. The Department will continue piloting biennial inspections for units that have passed two consecutive inspections. Random quality control inspections will continue to be performed. Other units will be inspected annually.
- Conduct outreach efforts to potential voucher landlords. Increase community engagement and involvement through stakeholder meetings focused on developing partnerships and increasing housing opportunities.
- Pilot prescreening application entry system to match applicants to appropriate programs/units based on eligibility criteria, to maximize utilization and increase efficiency.

4. PHA Goal: Use housing as a platform to improve quality of life and promote self-sufficiency and asset development of assisted households

Established and maintained Family Self-Sufficiency program escrow accounts. Provided and attracted services to increase independence for elderly and families with disabilities. The FSS Coordinator networked with local colleges and employment agencies to link clients to needed services. And provided assistance under the Non-Elderly Disabled (NED2) Housing Choice Voucher Program.

- Increase Family Self Sufficiency (FSS) program participation and leverage partnerships with the philanthropic and business sectors to connect participants to resources that improve their access to economic opportunities, such as jobs, transportation and affordable mortgages.
- Encourage enrollment of FUP-eligible participants in the Family Self-Sufficiency (FSS) program includes targeted outreach, development of strategic service collaborations with educational institutions/community-based organizations to achieve core asset development and work advancement objectives, and perform extensive tracking of economic stability outcomes. In addition to the enhanced marketing and asset development, if approved, the PHA will expand the time FUP youth can receive housing assistance from 36 to 60 months for FUP youth participating in FSS.
- Leverage resources to increase opportunities for homeless or formerly homeless individuals and families to access federally funded or locally funded subsidized housing and rental assistance programs including, set aside vouchers for individuals exiting permanent supportive housing. The transition from permanent supportive housing to housing choice vouchers will create new openings in permanent supportive housing for the chronically homeless.
- Continue to work with supportive service agencies on a Housing First Initiative to aid chronically homeless households.
• DHCD will community engagement initiatives to promote resources for youth, including the Foster Youth to Independence (FYI) Initiative, which may expand to self-sufficiency.

5. PHA Goal: Partner with stakeholders to build strong, resilient, and inclusive communities and ensure equal opportunity and affirmatively further fair housing.

DHCD continues to increase the number of vouchers with partnering agencies including Veterans Affairs, Public Child Welfare, and other referring agencies.

DHCD continues to administer the Family Unification Program (FUP) in partnership with Public Child Welfare Agencies (PCWAs) which are responsible for referring FUP families and youths to the PHA for determination of eligibility for rental assistance.

Under the Maryland Bridge Subsidy Demonstration Program, the Department continues to partner with the Mental Hygiene Administration, the Developmental Disabilities Administration, Centers for Independent Living, and The Coordinating Center.

Additional housing opportunities were created by financing affordable housing developments utilizing the Federal Low-Income Housing Tax Credit Program (LIHTC) and state-appropriated loan funds. Over the past three years, the Department has financed 12,500 units statewide.

• Undertake affirmative measures to ensure access to assisted housing regardless of race, color, religion national origin, sex, familial status, and disability.

• Undertake affirmative measures to ensure accessible housing to persons with all varieties of disabilities regardless of unit size required.

• Work with referring agencies to maintain full lease up of Family Unification Program and Mainstream Voucher programs and increase Category NED 2 vouchers utilization. DHCD will be utilizing additional flexibility for the NED Category 2 vouchers in accordance with PIH 2013-19. If there are no Category 2 families on the waiting list, the Department will contact its partnering agency as well as conduct outreach through appropriate social service agencies and qualifying institutions before referring other eligible individuals.

Additionally, in accordance with 24 CFR 982.54(a), DHCD is revised the local residency preference requirements to allow households that have lost employment related income to the COVID-19 pandemic to continue to receive preference if the wages lost were related to the county that qualified them for the local preference between March 1, 2020 through December 31, 2021.

B.4 Capital Improvements. - Not Applicable
<table>
<thead>
<tr>
<th>B.5</th>
<th>Most Recent Fiscal Year Audit.</th>
</tr>
</thead>
<tbody>
<tr>
<td>(a) Were there any findings in the most recent FY Audit?</td>
<td></td>
</tr>
<tr>
<td>Y  N  N/A</td>
<td></td>
</tr>
<tr>
<td>☐ ☒ ☐</td>
<td></td>
</tr>
<tr>
<td>(b) If yes, please describe:</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>C.</th>
<th>Other Document and/or Certification Requirements.</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>C.1</th>
<th>Resident Advisory Board (RAB) Comments.</th>
</tr>
</thead>
<tbody>
<tr>
<td>(a) Did the RAB(s) provide comments to the PHA Plan?</td>
<td></td>
</tr>
<tr>
<td>Y  N</td>
<td></td>
</tr>
<tr>
<td>☐ ☒</td>
<td></td>
</tr>
<tr>
<td>(b) If yes, comments must be submitted by the PHA as an attachment to the PHA Plan. PHAs must also include a narrative describing their analysis of the RAB recommendations and the decisions made on these recommendations.</td>
<td></td>
</tr>
</tbody>
</table>

**RESIDENT ADVISORY BOARD – FY 2023**

**Allegany County**

Resident from
Lavale, MD 21502

**Cumberland (City of)**

Resident from
Cumberland, MD 21502

**Eastern Shore Regional**

Resident from
Princess Anne, MD 21853

Resident from
Easton, Maryland 21601

Resident from
Salisbury, MD 21801

Resident from
Cambridge, MD 21613

Resident from
Denton, MD 21629

**Frederick County**

Resident from
Frederick, MD 21701

Resident from
Frederick, MD 21702

**Garrett County**

Resident from
Oakland, MD 21550

Resident from
Mtn. Lake Park, MD 21550

### C.2
**Certification by State or Local Officials.**

*Form HUD 50077-SL, Certification by State or Local Officials of PHA Plans Consistency with the Consolidated Plan*, must be submitted by the PHA as an electronic attachment to the PHA Plan.

### C.3
**Civil Rights Certification/ Certification Listing Policies and Programs that the PHA has Revised since Submission of its Last Annual Plan.**

Form HUD-50077-ST-HCV-HP, *PHA Certifications of Compliance with PHA Plan, Civil Rights, and Related Laws and Regulations Including PHA Plan Elements that Have Changed*, must be submitted by the PHA as an electronic attachment to the PHA Plan.

### C.4
**Challenged Elements.** If any element of the PHA Plan is challenged, a PHA must include such information as an attachment with a description of any challenges to Plan elements, the source of the challenge, and the PHA’s response to the public.

(a) Did the public challenge any elements of the Plan?

- [ ] Y
- [ ] N

(b) If yes, include Challenged Elements.

### D.
**Affirmatively Furthering Fair Housing (AFFH).**
Affirmatively Furthering Fair Housing (AFFH).

Provide a statement of the PHA’s strategies and actions to achieve fair housing goals outlined in an accepted Assessment of Fair Housing (AFH) consistent with 24 CFR § 5.154(d)(5). Use the chart provided below. (PHAs should add as many goals as necessary to overcome fair housing issues and contributing factors.) Until such time as the PHA is required to submit an AFH, the PHA is not obligated to complete this chart. The PHA will fulfill, nevertheless, the requirements at 24 CFR § 903.7(o) enacted prior to August 17, 2015. See Instructions for further detail on completing this item.

<table>
<thead>
<tr>
<th>Fair Housing Goal:</th>
<th>Describe fair housing strategies and actions to achieve the goal</th>
</tr>
</thead>
<tbody>
<tr>
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<tr>
<th>Fair Housing Goal:</th>
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</table>
Describe fair housing strategies and actions to achieve the goal

This information collection is authorized by Section 511 of the Quality Housing and Work Responsibility Act, which added a new section 5A to the U.S. Housing Act of 1937, as amended, which introduced the Annual PHA Plan. The Annual PHA Plan provides a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA’s operations, programs, and services, and informs HUD, families served by the PHA, and members of the public for serving the needs of low-income, very low-income, and extremely low-income families.

Public reporting burden for this information collection is estimated to average 6.02 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. HUD may not collect this information, and respondents are not required to complete this form, unless it displays a currently valid OMB Control Number.

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